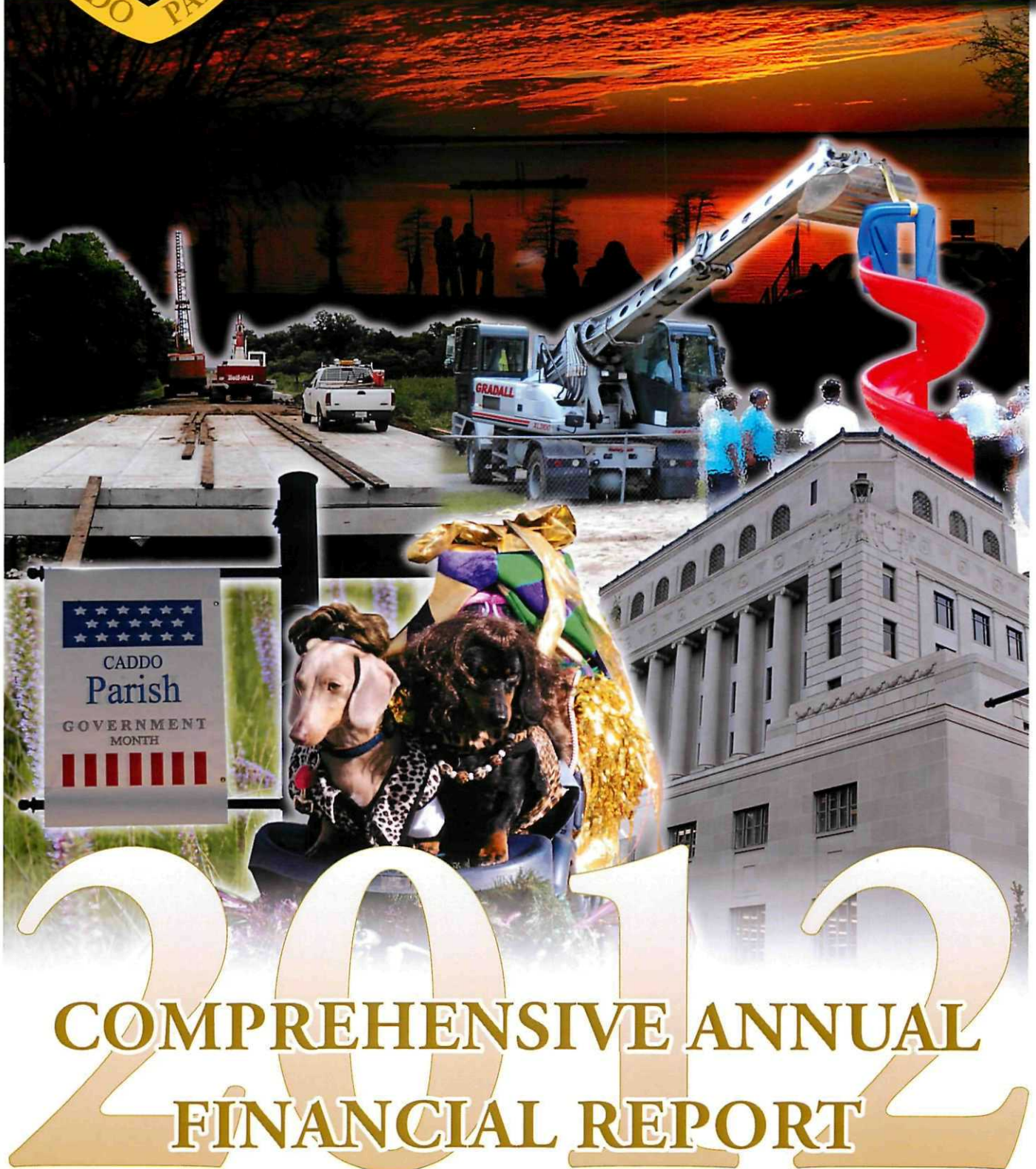




PARISH OF CADDO LOUISIANA



COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE YEAR ENDED DECEMBER 31, 2012

CADDO PARISH COMMISSION

Shreveport, Louisiana



COMPREHENSIVE ANNUAL FINANCIAL REPORT

for the Year Ended December 31, 2012

Prepared by the Department of Finance

**Ms. Erica R. Bryant
Director of Finance and Human Resources**

CADDO PARISH COMMISSION
Shreveport, Louisiana

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Shreveport, Louisiana

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CADDO PARISH COMMISSION

Shreveport, Louisiana

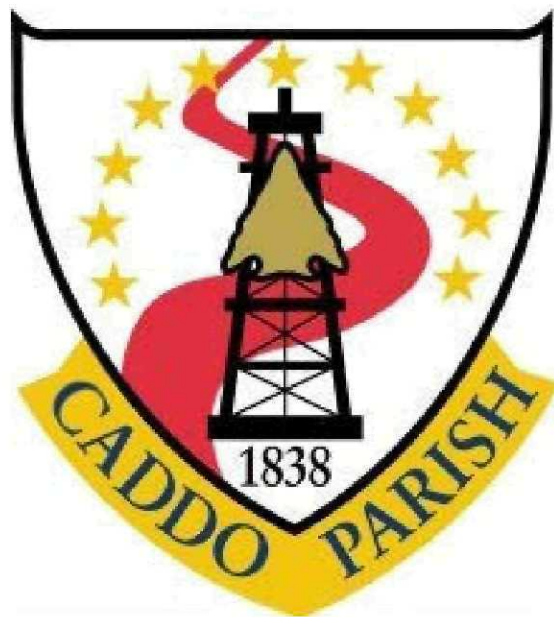
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THE PARISH OF CADDO

DEPARTMENT OF FINANCE AND HUMAN RESOURCES

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June 28, 2013

The Honorable Lindora Baker, President
and Members of the Caddo Parish Commission
Government Plaza
505 Travis Street
Shreveport, LA 71101-5409

Dear Commissioners:

In compliance with Section 3-09 of the Home Rule Charter for Caddo Parish, we are pleased to submit the Comprehensive Annual Financial Report (CAFR) of the Caddo Parish Commission (the Commission) for the year ended December 31, 2012. These financial statements were prepared in conformity with accounting principles generally accepted in the United States of America and audited in accordance with generally accepted government auditing standards and the standards applicable to financial audits contained in government auditing standards issued by the Comptroller General of the United States by a firm of licensed certified public accountants. I believe this report presents comprehensive information about the Commission's financial and operating activities during 2012 that is useful to taxpayers, citizens, and other interested persons.

This report was prepared by the Department of Finance and Human Resources and consists of management's representations concerning the finances of the Commission. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the Commission has established an internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the Commission's financial statements in conformity with generally accepted accounting principles (GAAP). Because the cost of internal controls should not outweigh their benefits, the Commission's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. We assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Section 3-09 of the Home Rule Charter for Caddo Parish requires that the Commission provides for an annual independent audit of all accounts and financial transactions of the Commission by a firm of independent certified public accountants duly licensed to practice in the state of Louisiana. The accounting firm of Carr, Riggs & Ingram, LLC was selected by the Commission to conduct its annual audit. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Commission for the fiscal year ended December 31, 2012, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion on the Commission's governmental activities, each major fund, and the aggregate remaining fund information for the Commission. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the Commission was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the Commission's separately issued Single Audit Report.

GAAP requires that management provides a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The Commission's MD&A can be found immediately following the independent auditors' report.

Profile of the Caddo Parish Commission

The Commission is the governing authority for Caddo Parish and is a political subdivision of the state of Louisiana. The Commission consists of twelve members called commissioners who are elected to four-year terms from single member districts. The Commission, under the provisions of Louisiana Revised Statutes 33:1271-1285, enacts ordinances, sets policy, and establishes programs in such fields as criminal and juvenile justice, highways and streets, sanitation, planning and zoning, public health and welfare, libraries, culture and recreational facilities, economic development, and general administrative services.

The Commission was established December 10, 1984, after voter approval of the Home Rule Charter for Caddo Parish on April 7, 1984. The Commission replaced the Caddo Parish Police Jury, which was established January 18, 1838. Under the Home Rule Charter form of government, an elected commission serves as the legislative branch and the Parish Administrator is the Chief Executive Officer and head of the executive branch of the parish government. The Administrator is responsible for carrying out policies adopted by the Commission, and is the supervisor of all Commission departments, offices, and agencies. He has the power to appoint and remove, subject to provisions of the Charter, all administrative officers and employees responsible to him.

Reporting Entity

As required by GAAP, these financial statements present the primary government (the Commission) and its component units. Several agencies provide public services to Caddo Parish residents and should be included in the financial statements of the Commission as discrete component units. Component units are defined as legally separate organizations for which the Commission is financially accountable. The criteria used in determining whether financial accountability exists include the appointment of a voting majority of an organization's governing board, the ability of the primary government to impose its will on that organization or whether there is a potential for the organization to provide specific financial benefits or burdens to the primary government. Fiscal dependency may also play a part in determining financial accountability. Accordingly, financial data for the following entities is included in this report:

- District Attorney of the First Judicial District
- Caddo Correctional Center
- Caddo Parish Communications District Number 1
- Fire District Number 1
- Fire District Number 3
- Fire District Number 4
- Fire District Number 5
- Fire District Number 6
- Fire District Number 7
- Fire District Number 8

North Caddo Hospital Service District
Sewerage District Number 2
Sewerage District Number 7
Waterworks District Number 7
Lakeview Waterworks District
Pinehill Waterworks District Number 8

Current Louisiana law provides for the creation of various Districts for the provision of certain services on a parish-wide level. Examples include the Caddo Parish Public School System, Clerk of Court, Sheriff, Assessor, District Attorney, and Coroner. Each of these Districts is legally separate from the Commission and is governed by independently elected officials. The Commission is not considered to be accountable for these Districts due to the inability of the Commission to impose its will over the daily operations. These officials prepare their own budgets, designate their own management teams, issue debt, and levy their own taxes or fees. While some financial burdens are placed on the Commission by these Districts, it is not considered significant enough to warrant their inclusion in the reporting entity.

Budgetary Control

The Commission maintains a system of budgetary controls, the objective of which is to ensure compliance with the annual appropriated budget. The annual budget serves as the foundation for the Commission's financial planning and control. Prior to November 1, the Parish Administrator submits to the Commission a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them. A public hearing is then conducted, after proper official journal notification, to obtain taxpayer comments. Prior to December 27, the budget is legally enacted through passage of an ordinance.

The budget ordinance is structured such that revenues are budgeted by source, and appropriations are budgeted by department (function) or program expenditures. The Home Rule Charter provides that expenditures may not legally exceed appropriations on a functional (departmental or program) basis. Expenditures approved on a functional level are detailed by object account by the Parish Administrator and Finance Director. Revisions to the budget as enacted at the department (function) or program level require Commission action. Revisions at the object level can be approved by the Parish Administrator without seeking approval of the Commissioners. Several such revisions were made during the year ended December 31, 2012.

Local Economy

The economy of Northwest Louisiana remains stable. The stable outlook reflects the expectation that economic conditions throughout the region will likely remain positive, allowing growth and diversification to continue. We expect assessed valuation growth to continue, allowing the Commission to maintain its strong financial position while prudently administering its capital needs. The unemployment rate decreased from 7.2% in 2011 to 6.2% in 2012, which is below the national average and is expected to slightly improve in 2013.

Several factors will play a role in determining Caddo Parish's economic course over the next year including activity in the Haynesville Shale, the construction of a new casino in Bossier City, new firms entering the market, and the closure of General Motors (GM). According to leading economists, there will be very modest job growth in 2013.

The Port of Caddo-Bossier (the "Port") is increasingly becoming a significant contributor of economic growth in the region. A great win for Caddo Parish was the announcement by Benteler Steel Tube that it would build a new manufacturing plant at the Port. The Benteler plant will be a \$900 million, two-phase facility that will include both a seamless steel tube mill (phase one) and a steel mill (phase two) and 675 new, permanent jobs. An economic-impact analysis performed by Louisiana State University (LSU) indicates

that the Benteler project will have a huge impact on Northwest Louisiana. Specifically, LSU estimates that the 675-job project will lead to the creation of approximately 1,540 new indirect jobs, resulting in a total of more than 2,200 new, permanent jobs in the area as a result of the project. Additionally, LSU estimates that during the term of Benteler's contract with the Louisiana Department of Economic Development (LED), which runs through 2035, the project will result in total new earnings of \$2.7 billion (approximately \$150 million per year at full employment) in Northwest Louisiana and a total, cumulative economic impact of \$16.2 billion in the region.

Although there has been reduced activity related to the Haynesville Shale, drilling and service companies have demonstrated their commitment to the Haynesville Shale by making significant investments in the area, including Baker Hughes, Halliburton; and Petrohawk. The area has received significant development from the Haynesville Shale which has generated over \$45 million in lease bonus and royalty payments to the Commission from 2007 to 2012.

There are some areas of concerns for the region's economic growth. GM closed its assembly and stamping plants in June 2012 resulting in a loss of 800 jobs. The closure of GM has also resulted in jobs decline for the General Motors suppliers. State and regional economic development professionals are working to obtain a new tenant for the GM facility. In May 2013, a new casino will open in Bossier City, Louisiana. The new casino, called "Margaritaville", will be a one-story casino with a 396-room hotel at a cost of \$181 million and a workforce of 1,200. The concern is that this new casino will result in a significant loss of business from the other casinos, which can result in a reduction of gaming revenue for Caddo Parish.

Caddo Parish's diverse economy should help the region absorb the huge hit after the closure of GM. The area has major manufacturing employers such as Libbey Glass, Frymaster, and Cellxion Inc. Another buffer for the area's economy is the huge military presence with the Barksdale Air Force Base, which has over 9,000 employees.

Long-Term Financial Planning

The Commission continually addresses long-term financial concerns to ensure resources are available to meet future needs and allow for continuity of services. The decision of the Commission to obtain voter approval for a \$30 million bond issue and rededication of the public works' property tax millage and sales tax rate has been a very effective strategic financial plan which has enabled Caddo Parish to address some critical capital projects and financial needs without raising taxes. The last \$4 million of the bonds was appropriated for the 2013 budget. The Commission is committed to using its oil and gas monies to ensure monies are available to fund future capital projects as well as provide a source of revenue for operating expenditures if the need arises. The Commission also has over \$50 million in its General Fund to provide financial resources in the event of a major interruption in budgeted revenues.

Relevant Financial Policies

The Commission has a cash management program, which consists of pooling cash and investments for all funds of the Commission except the Shreve Memorial Library. Available cash was invested in a special bank "investment account" collateralized by obligations of U. S. government agencies or insured by the Federal Deposit Insurance Corporation. Additional investments are accomplished through purchases of obligations of the U. S. Treasury, obligations of U. S. government agencies, and by participation in the Louisiana Asset Management Pool Inc.

Appropriate fund balance levels vary widely among individual funds. The primary consideration is the fund revenue structure. Long-range plans and anticipated requirements for new services or capital expenditures are also important. It is a general goal to maintain a fund balance of 25% in those funds that rely heavily upon ad valorem tax revenues. A fund balance of 10% is considered adequate for funds with sales taxes or other revenue sources that are collected evenly during the year. The Parish Commission has established a

policy to maintain a fund balance of \$1,000,000 for the General Fund. At December 31, 2012, the Commission's total fund balance was \$195 million and represented 210% of total revenues.

The Commission maintains limited risk management programs for general liability and workers' compensation. As part of this plan, workers are trained in accident prevention and hazard avoidance techniques. Third-party coverage of \$3,000,000 is maintained for general liability claims. Retention limits are \$100,000 per claim with an annual aggregate total of \$250,000. Third-party coverage is also maintained for workers' compensation cases above \$500,000. In addition to the revenues collected in the General Insurance Fund, resources are designated within the General Fund for payment of potential claims. The Commission is partially self-insured for employee medical and life insurance with third-party coverage for occurrences over \$125,000 and aggregate stop-loss coverage for losses in excess of 125% of expected claims.

Awards

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Commission for its CAFR for the fiscal year ended December 31, 2011. In order to be awarded a Certificate of Achievement, the Commission published an easily readable and efficiently organized CAFR. This report satisfied both GAAP and applicable legal requirements.

The Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the certificate requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

Acknowledgments

The preparation of this report could not be accomplished without the dedicated and efficient services of the entire Department of Finance staff and the assistance of the Commission's independent auditors, Carr, Riggs & Ingram, LLC. Substantial recognition should also be given to the Commission and our Parish Administrator, Mr. Woodrow Wilson, Jr., for their interest and support in conducting the financial operations of the Commission in a responsible and progressive manner.

Sincerely,

A handwritten signature in black ink, reading "Erica R. Bryant". The signature is fluid and cursive, with the first name "Erica" being more prominent than the last name "Bryant".

Erica R. Bryant
Director of Finance and Human Resources



Certificate of Achievement for Excellence in Financial Reporting

Presented to

Caddo Parish Commission
Louisiana

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
December 31, 2011

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



Christopher P. Morrell

President

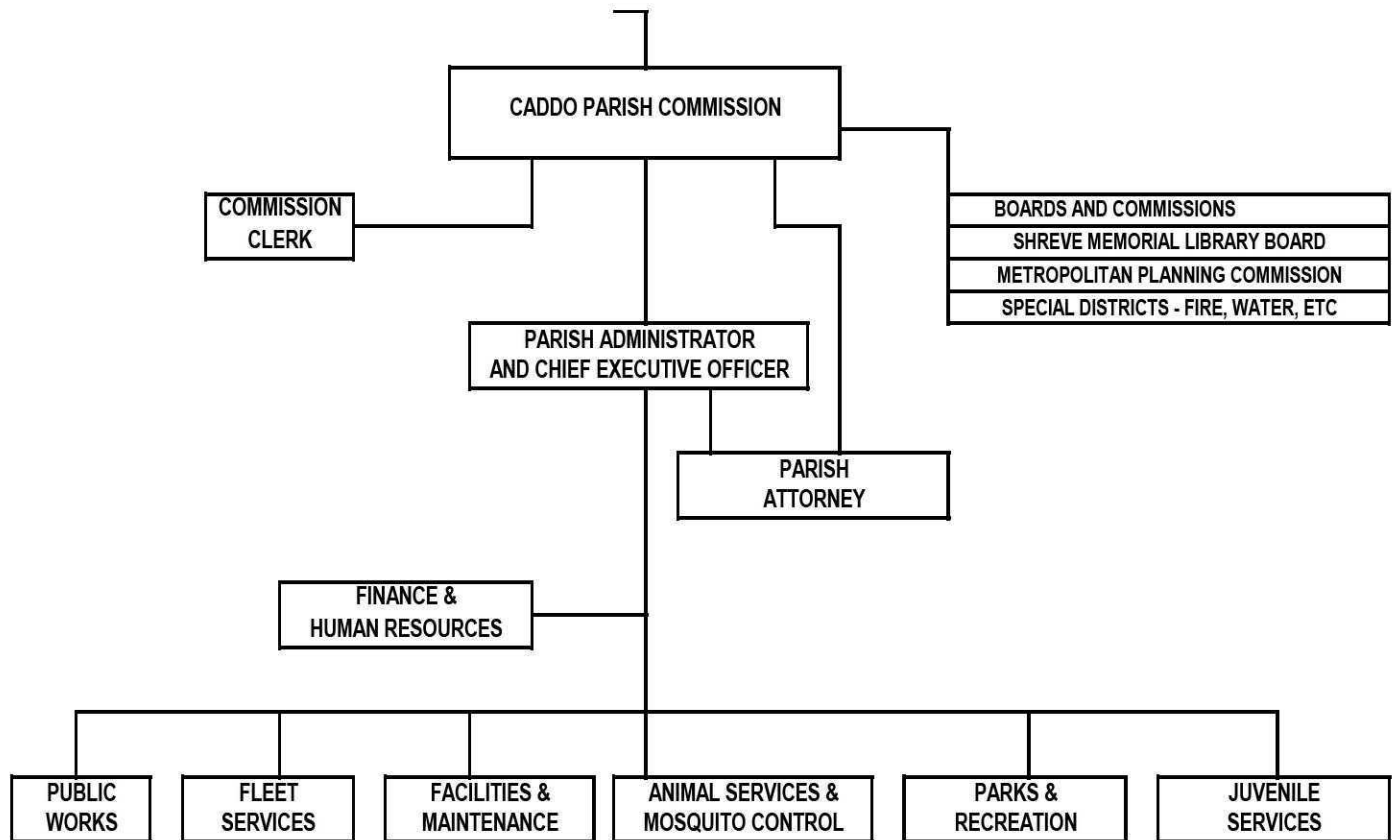
Jeffrey R. Emer

Executive Director

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CADDO PARISH COMMISSION
Shreveport, Louisiana

Organizational Chart



CADDO PARISH COMMISSION
Shreveport, Louisiana

Appointed Officials per Home Rule Charter

Mr. Woodrow “Woody” Wilson, Jr.	Parish Administrator and Chief Executive Officer
Ms. Erica R. Bryant	Director of Finance and Human Resources
Mr. Robert Glass	Director of Public Works
Mr. J. Kevin Lawrence	Director of Facilities and Maintenance
Mr. Henri L. Wesley	Director of Parks and Recreation
Mr. Everett Harris	Director of Animal Services and Mosquito Control
Mr. H. Clay Walker	Director of Juvenile Services
Mr. Todd Hopkins	Commission Clerk
Mr. Charles Grubb	Parish Attorney

CADDO PARISH COMMISSION

SHREVEPORT, LOUISIANA

COUNCIL-MANAGER FORM OF GOVERNMENT



Doug Dominick
District 1 • Republican
Term began: 2007



Lyndon B. Johnson
District 2 • Democrat
Term began: 2010



Michael D. Williams
District 3 • Democrat
Term began: 2011



Matthew Linn
District 4 • Republican
Term began: 2008



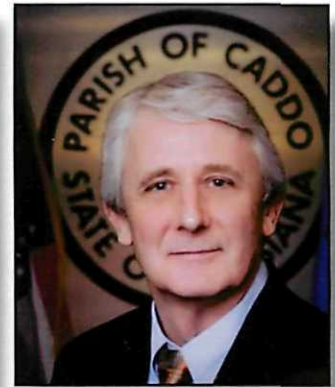
Joyce Bowman
District 5 • Democrat
Term began: 2010



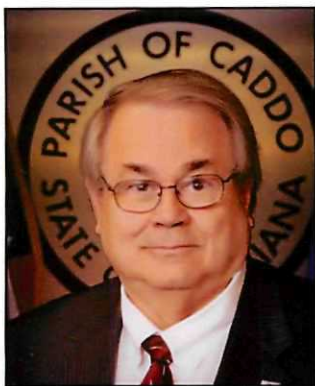
Lindora Baker
District 6 • Democrat
Term began: 2008



Stephanie Lynch
District 7 • Democrat
Term began: 2004



John Escudé
District 8 • Republican
Term began: 2006



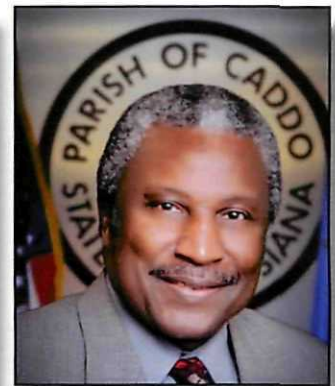
Michael Thibodeaux
District 9 • Republican
Term began: 2008



David Cox
District 10 • Republican
Term began: 2004



Jim Smith
District 11 • Republican
Term began: 2006



Ken Epperson
District 12 • Democrat
Term began: 2008



Independent Auditor's Report

Mailing Address:
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Shreveport, Louisiana 71134-0278

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(318) 226-7150 (fax)
www.cricpa.com

The Members of the Caddo Parish Commission
Shreveport, Louisiana

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the propriety funds, the aggregate discretely presented component units, each major fund, the fiduciary funds, and the aggregate remaining fund information of the Caddo Parish Commission (the Commission) as of and for the year ended December 31, 2012, and related notes to the financial statements, which collectively comprise the Commission's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. With the exception of the District Attorney of the First Judicial District and the Caddo Correctional Center, we did not audit the financial statements of the remaining discretely presented component units as described in note 1(a) to the financial statements. Those financial statements were audited by other auditors, whose reports thereon were furnished to us, and our opinion, herein, insofar as it relates to the amounts included for these entities, is based upon the reports of the other auditors and represent \$65,989,739 (82%) of the assets and \$36,009,389 (47%) of the revenues of the aggregate discretely presented component units. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, the proprietary funds, the aggregate discretely presented component units, each major fund, the fiduciary funds, and the aggregate remaining fund information of the Caddo Parish Commission, as of December 31, 2012, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis (page 3-13), and the budgetary comparison information (page 60-67) and schedule of funding progress (page 69) listed as Required Supplementary Information in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Commission's financial statements as a whole. The introductory section, combining and individual nonmajor fund financial statements and statistical section, are presented for purposes of additional analysis and are not a required part of the financial statements.

The combining and individual nonmajor fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 28, 2013, on our consideration of the Commission's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Commission's internal control over financial reporting and compliance.

CA22, RIGGS & INGRAM, LLC

CARR, RIGGS & INGRAM, LLC

Shreveport, Louisiana
June 28, 2013

CADDO PARISH COMMISSION

Shreveport, Louisiana

Management's Discussion and Analysis **December 31, 2012**

We offer readers of the Caddo Parish Commission's (the Commission) financial statements this narrative overview and analysis of the financial activities of the Commission for the fiscal year ended December 31, 2012. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal.

Financial Highlights

Key financial highlights for the 2012 fiscal year include the following:

- The assets of the Commission exceeded its liabilities at the close of the fiscal year by \$369,601,880 (net position). Of this amount, approximately \$73.3 million (unrestricted net position) may be used to meet the Commission's obligations to citizens and creditors.
- The total net position of the Commission decreased by \$2,345,558 for the year ended December 31, 2012.
- As of the close of the fiscal year, the Commission's governmental funds reported a combined ending fund balance of \$194,550,292, an increase of \$2,636,253 in comparison with the prior fiscal year. Of this amount, \$14.3 million was unassigned and available for spending; \$116,272 was non-spendable for prepaid items; \$105.8 million was subject to external restrictions on how it may be used; \$40.7 million was committed to contingencies; \$11.5 million was committed to subsequent years' expenditures, economic development, and capital projects; \$22.1 million was assigned to special services, encumbrances, and future claims.
- At the end of the fiscal year, unassigned fund balance for the General Fund was \$14.3 million or 159% of total General Fund expenditures.
- The Commission's total long-term liabilities increased by \$4.5 million (11.2%) during the fiscal year as a result of a \$6 million bond issue in November 2012.

Overview of the Financial Statements

This Management's Discussion and Analysis (MD&A) is intended to serve as an introduction to the Commission's basic financial statements. The Commission's basic financial statements comprise three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of the Commission's finances, in a manner similar to a private sector business.

The statement of net position presents all of the Commission's assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position. Net position represents the difference between all elements in a statement of financial position and is displayed in three components: net investment in capital assets, restricted, and unrestricted. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Commission is improving or deteriorating.

CADDO PARISH COMMISSION

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The statement of activities presents information showing how the Commission's net position changed during the fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

The statement of net position and the statement of activities distinguish functions of the Commission that are principally supported by taxes, intergovernmental revenues, and charges for services (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The Commission's governmental activities include general government, criminal justice, health and welfare, highways and streets, building facilities, drainage, sanitation, cultural and recreation, and economic development. The Commission did not report any business-type activities for the current fiscal year.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Commission, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Commission can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements; however, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources at the end of the fiscal year. Such information may be useful in evaluating the Commission's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Commission's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Commission maintains 23 individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the General Fund, Public Works Fund, Detention Facilities Fund, Biomedical Fund, Criminal Justice Fund, Head Start Fund, Shreve Memorial Library Fund, and the Capital Outlay Fund, all of which are considered to be major funds. Data for the other 15 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The Commission adopts an annual appropriated budget for its General Fund and certain special revenue funds. Budgetary comparison schedules have been provided to demonstrate compliance with these budgets.

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Proprietary funds. The Commission maintains only one type of proprietary fund, internal service funds, and therefore does not report any business-type activities in the government-wide financial statements. Internal service funds are an accounting device used to accumulate and allocate costs internally among the Commission's various functions. The Commission uses internal service funds to account for its healthcare, workers' compensation, and fleet services. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

The internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in the report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the Commission. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Commission's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes to basic financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the Commission's compliance with budgets for its major funds.

The combining statements referred to earlier in connection with nonmajor governmental funds and internal service funds are presented immediately following the required supplementary information on budgetary comparisons.

Financial Analysis of Government-Wide Activities

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the Commission, assets exceeded liabilities by \$369,601,880 at the close of the fiscal year. The Commission did not have deferred outflows of resources or deferred inflows of resources for the fiscal year.

The largest portion of the Commission's net position totaling approximately \$192 million (52%) reflects its investment in capital assets (e.g., land, buildings, streets, drainage, machinery, and equipment) less any related debt used to acquire those assets that are still outstanding. The Commission uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Commission's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

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Net Position
December 31, 2012 and 2011

	Governmental activities	
	2012	2011
Current and other assets	\$ 205,588,006	\$ 206,054,664
Capital assets, net	<u>213,862,537</u>	<u>213,754,003</u>
Total assets	<u>419,450,543</u>	<u>419,808,667</u>
Current and other liabilities	5,445,962	7,927,084
Long-term liabilities	<u>44,402,701</u>	<u>39,934,145</u>
Total liabilities	<u>49,848,663</u>	<u>47,861,229</u>
Net position:		
Net investment in capital assets	191,553,471	200,052,220
Restricted	104,754,265	98,055,061
Unrestricted	<u>73,294,144</u>	<u>73,840,157</u>
Total net position	<u>\$ 369,601,880</u>	<u>\$ 371,947,438</u>

Of the ending net position, \$104.8 million (28.3%) represents resources subject to external restrictions on how they may be used. Those monies are restricted for highways, streets and drainage (\$34.6 million), culture and recreation (\$23.8 million), sanitation (\$19.5 million), criminal justice (\$12.1 million), building facilities (\$7.5 million), and other restricted purposes (\$7.3 million). Included in other restricted purposes is \$2.5 million of debt service funds.

The remaining balance of unrestricted net position of \$73,294,144 is used to meet the Commission's ongoing obligations to citizens and creditors.

At the end of the fiscal year, the Commission is able to report positive balances in all three categories of net position.

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The Commission's net position decreased by \$2,345,558 during the fiscal year. The Commission's total revenues and expenses for governmental activities are reflected in the following table:

Changes in Net Position
Years ended December 31, 2012 and 2011

	Governmental activities	
	2012	2011
Revenues:		
Program revenues:		
Charges for services	\$ 3,229,129	\$ 2,989,725
Operating grants and contributions	15,631,210	16,692,629
Capital grants and contributions	801,253	3,050,465
General revenues:		
Property taxes	57,053,609	54,104,218
Sales taxes	10,163,166	12,006,642
Gaming	2,257,948	2,237,636
Oil and gas leases	1,459,862	5,420,282
Other general revenues	3,034,483	4,120,394
Total revenues	<u>93,630,660</u>	<u>100,621,991</u>
Expenses:		
General government	8,084,679	7,709,389
Criminal justice	19,315,069	21,841,684
Health and welfare	14,679,451	15,565,558
Highways, streets, and drainage	26,539,093	26,503,926
Building facilities	5,103,538	5,769,722
Sanitation	2,318,201	2,372,445
Culture and recreation	15,065,917	14,994,662
Economic development	3,438,862	3,241,152
Interest and fees on long-term debt	1,431,408	1,575,612
Total expenses	<u>95,976,218</u>	<u>99,574,150</u>
Increase (decrease) in net position	(2,345,558)	1,047,841
Net position, beginning of year	<u>371,947,438</u>	<u>370,899,597</u>
Net position, end of year	<u>\$ 369,601,880</u>	<u>\$ 371,947,438</u>

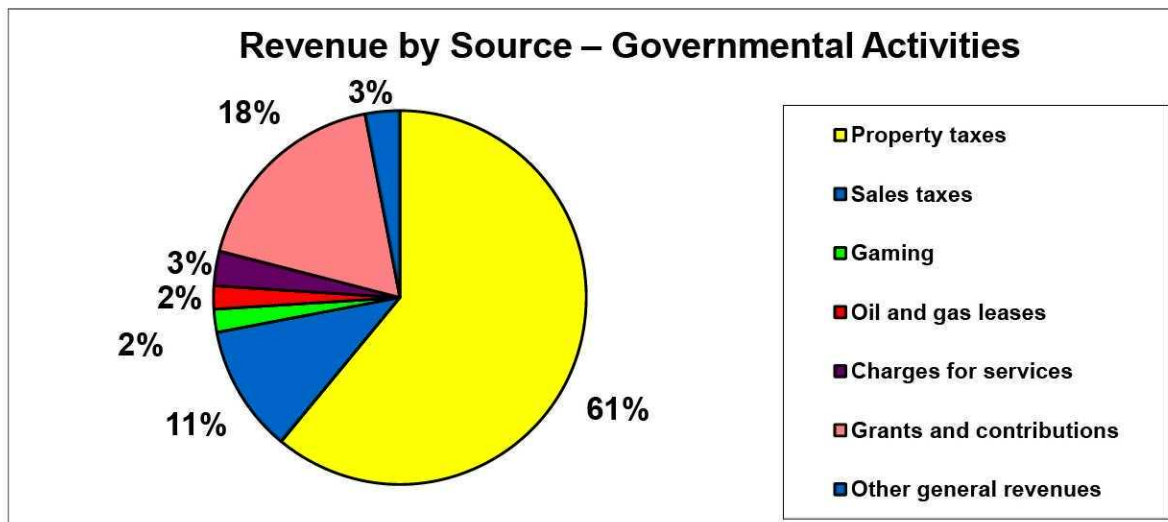
Program revenues decreased by \$3.1 million in 2012 compared to 2011, primarily as a result of a decrease in capital grants and contributions. In 2012, the Commission accepted roads into its maintenance system (\$.5 million) and received capital grants to make guardrail improvements and develop recreational trails (\$.3 million).

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General revenues, specifically property taxes, sales taxes, gaming, and oil and gas leases are the largest component of revenues (79%). Property taxes represent 61% of revenues at \$57.1 million. Property taxes increased during the fiscal year due to an increase in the property tax assessment resulting from the completion of new residential and commercial construction projects. Sales tax revenue decreased by 15.3% and oil and gas leases decreased by 73%. Sales taxes and oil and gas leases were significantly impacted by the continued decline in lease and drilling activities relating to the Haynesville Shale, one of the largest natural gas deposits in the United States. A significant portion of the Haynesville Shale is located in Caddo Parish and the Caddo Parish Commission, as a major landowner in the Parish, has profited from the significant lease bonuses and royalty payments paid to property owners to lease mineral rights in the Haynesville Shale. The Commission also experienced increases in sales tax revenue from equipment purchases related to the Haynesville Shale. Drilling activity significantly declined in 2012 resulting in a decrease in sales taxes. The Commission netted proceeds of over \$1.5 million in lease bonus and royalty payments for 2012. This is down from \$5.4 million in 2011 due to a decline in natural gas prices and reduced drilling activity. The lease bonus money is one-time, non-recurring revenue that normally declines as leasing activity subsides. The royalty payments are recurring payments that vary based on the price of natural gas and the amount of gas extracted each year. Lease bonus money and royalties are expected to continue to decline. The revenue related to the oil and gas leases are recorded in the Oil and Gas Fund, the majority of which is not used for recurring expenses. Gaming revenues slightly increased in 2012. Gaming revenues consist of a share of the proceeds from two riverboat casinos and video poker machines operated within the unincorporated areas of Caddo Parish. Gaming revenue is highly vulnerable given that the amount of revenue depends primarily on total revenues earned by the casinos.



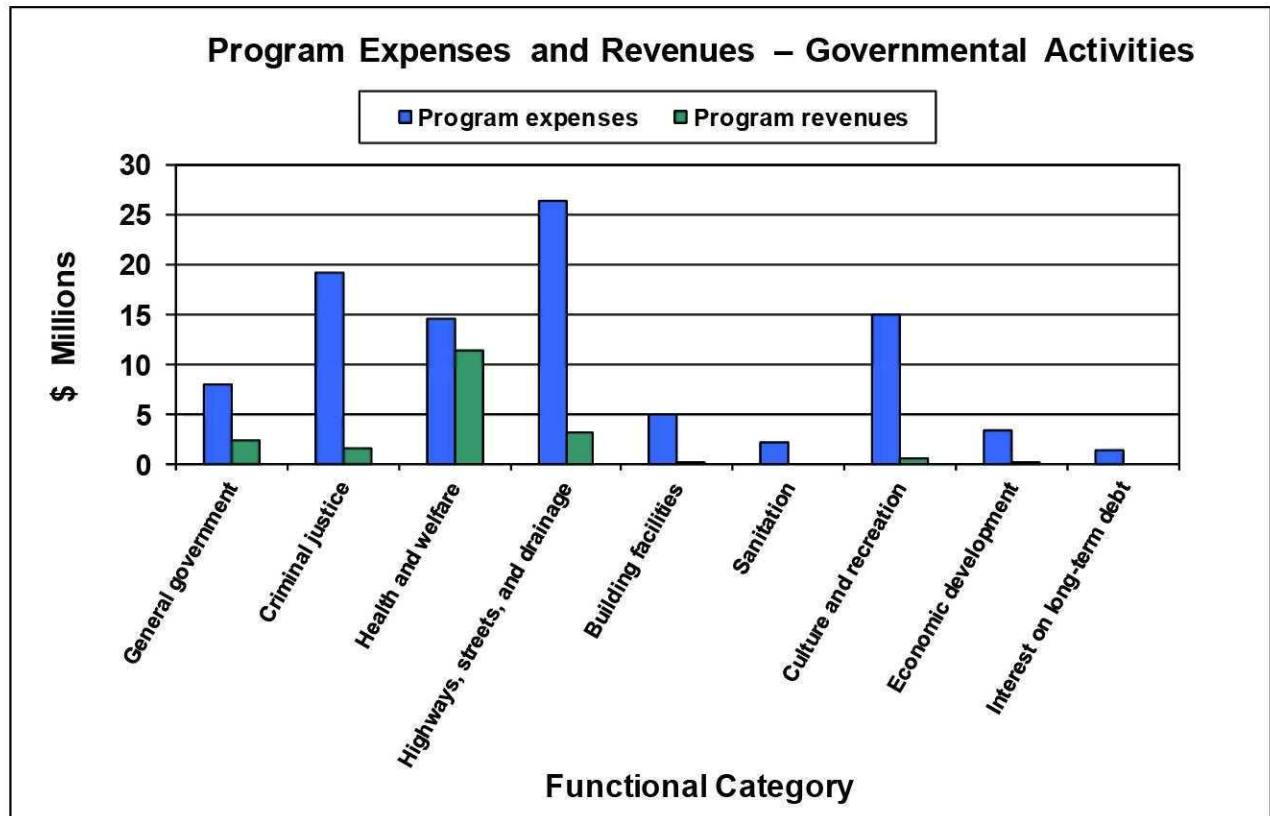
The statement of activities shows that \$3.2 million was financed by those who use the services, \$16.4 million by grants and contributions, and \$74.0 million with the Commission's general revenues.

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The Commission's four largest programs are criminal justice; health and welfare; highways, streets, and drainage; and culture and recreation. The graph below shows the expenses and program revenues generated by governmental activities:



Expenses totaled \$96.0 million in 2012 compared to \$99.6 million in 2011, a decrease of 3.6%. The key factors for the decrease were:

- Criminal justice decreased by \$2.5 million (11.5%) resulting from a decrease in expenses incurred for building improvements for the Caddo Correctional Center (CCC) and a decrease in the maintenance costs for CCC.
- Health and welfare decreased by \$.9 million (5.7%) as a result of a decrease in Head Start grant activity.
- Building facilities decreased by \$.7 million (11.5%) as a result of a decrease in capital expenditures.

Financial Analysis of the Caddo Parish Commission's Funds

Governmental Funds

As noted earlier, the Commission uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

The focus of the Commission's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Commission's financing

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requirements. In particular, unassigned fund balance may serve as a useful measure of the Commission's net resources available for spending at the end of the fiscal year.

- As of the close of the fiscal year, the Commission's governmental funds reported a combined ending fund balance of \$194,550,292, an increase of \$2,636,254 in comparison with the prior fiscal year. Of this amount, \$116,272 or .06% could not be spent; \$14,266,871 or 7.3% was unassigned and available for spending; \$105,778,360 or 54.4% had external restrictions for its use; and \$52,249,656 or 26.8% was committed to contingencies, subsequent years' expenditures, economic development, and capital projects. The remainder of the fund balance is assigned to indicate that it is not available for new spending because it has already been obligated: (1) for special services (\$17,546,721), (2) to liquidate contracts and purchase orders of the prior period (\$3,992,412), or (3) to pay future claims (\$600,000).
- The General Fund is the chief operating fund of the Commission. At the end of the fiscal year, total fund balance of the General Fund was \$55,608,287. The unassigned portion is \$14.3 million. Therefore, it is available for spending at the Commission's discretion. The Commission committed \$40.7 million of the fund balance to contingencies. The remainder of the fund balance is assigned to future claims (\$600,000). The fund balance of the Commission's General Fund increased by \$1,659,958. The key factor in this increase is a transfer of \$1,600,000 from the Criminal Justice Fund.
- The Shreve Memorial Library Fund has a total fund balance of \$15,018,207. The majority of the fund balance (\$14.5 million) has external restrictions for its use. The fund balance includes \$116,272 for prepaid items that cannot be spent. The remainder of the fund balance is assigned to liquidate contracts and purchase orders of the prior period (\$.4 million). Fund balance increased by \$592,526, largely due to a decrease in capital expenditures.
- The Detention Facilities Fund has a total fund balance of \$6,119,512 the majority of which (\$6,112,400) has external restrictions for its use. The remaining balance is assigned to liquidate contracts and purchase orders of the prior period (\$7,112). This fund accounts for the proceeds of a special ad valorem tax and other revenues dedicated to the maintenance and operation of the Caddo Correctional Center. Fund balance increased by \$2,058,722, largely due to a transfer of \$900,000 from the Criminal Justice Fund, a decrease in maintenance costs, and an increase in ad valorem tax revenue.
- The Public Works Fund has a total fund balance of \$26,302,032. The majority of the fund balance (\$17.5 million or 66%) has external restrictions on its use. The remainder of the fund balance (\$8.8 million or 34%) is committed for subsequent year's expenditures related to capital projects. Expenditures in this fund are dedicated to road, bridge, and drainage improvement.
- The Head Start Fund accounts for federal monies received by the Commission that are passed through to the Caddo Community Action Agency. No fund balance is maintained. The funds passed through decreased from the prior year by \$791,259.
- The Biomedical Fund has a total fund balance of \$594,566. The majority of the fund balance has external restrictions on its use (99%). This fund is used to account for expenditures incurred by the Biomedical Research Center and are paid based on the amount appropriated in the annual budget.
- The Capital Outlay Fund has a total fund balance of \$11,414,752, of which, \$7.4 million has external restrictions on its use, \$.4 million is committed to capital project expenditures, and \$3.6 million is assigned to liquidate contracts and purchase orders of the prior period. A net increase of \$1,138,840 occurred during the fiscal year. Expenditures in this fund are for specific projects, as outlined in the Commission's capital projects budget and are not expected to be similar from year to year.

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- The Criminal Justice Fund has a total fund balance of \$1,783,636, the majority of which has external restrictions on its use (95%). Fund balance increased by \$521,378, largely due to an increase in ad valorem tax revenue.

Proprietary Funds

The only proprietary funds the Commission maintains are the three internal service funds for healthcare, workers' compensation, and fleet services. The total net position of the internal service funds was \$6,167,897, which was an increase of \$284,740 from the prior year. The increase is due to an increase in capital contributions in the Fleet Services Fund.

General Fund Budgetary Highlights

The budget policy of the Commission complies with state law, as amended, and as set forth in Louisiana Revised Statutes Title 39, Chapter 9, Louisiana Local Government Budget Act (LSA-R.S. 39:1301 et seq.).

The original 2012 budget for the General Fund of the Caddo Parish Commission was adopted on December 06, 2011. During the year, the Commission revised the General Fund budget to reflect changes in revenues and/or expenditures. The major difference between the original budget and the final budget was: total budgeted expenditures were increased by \$10,500 to purchase office equipment for the Caddo Parish Commissioners. Differences between the budget and the actual results of the General Fund are as follows:

Revenues

- Ad valorem taxes exceeded the budget by \$462,997 due to increased property assessments.
- Licenses and permits exceeded the budget by \$123,989 as a result of increased collections of insurance license fees primarily due to an increase in the number of insurance providers.
- Intergovernmental revenues exceeded the budget by \$26,765 primarily due to an increase in general severance revenue.
- Investment earnings were \$56,613 less than the budget because of a decrease in interest earned on investments.

Expenditures

- Total 2012 General Fund expenditures did not exceed the budget and none of the functions exceeded the individual budget.

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Capital Assets and Debt Administration

Capital assets: The Commission's investment in capital assets as of December 31, 2012, was \$213,862,537 (net of accumulated depreciation). This investment in capital assets includes land, buildings, and improvements, streets, drainage, furniture and equipment, and construction in progress. The table below shows the carrying value at the end of the fiscal year.

Capital Assets December 31, 2012 and 2011 (Net of depreciation)

	Governmental activities	
	2012	2011
Land and land improvements	\$ 14,587,873	\$ 14,583,773
Buildings and structures	54,866,977	55,911,787
Equipment and vehicles	10,951,212	9,521,251
Infrastructure	120,771,206	127,571,632
Construction in progress	12,685,269	6,165,560
Total capital assets	<u>\$ 213,862,537</u>	<u>\$ 213,754,003</u>

Major additions to capital assets during the fiscal year included the following:

- Completed major rehabilitation on roads (\$2.3 million).
- Accepted roads into the Commission maintenance system that were built to the Commission standards by private developers (\$1.7 million).
- Purchased new vehicles and equipment (\$1.4 million).
- Completed various building improvements (\$1.1 million).
- Purchased new library books and library equipment (\$1.2 million).

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Long-term debt: At the end of the fiscal year, the Commission had total debt outstanding of \$39,370,000. The following table summarizes debt outstanding at December 31, 2012:

Outstanding Debt
December 31, 2012 and 2011

	Governmental activities	
	2012	2011
General obligation bonds	\$ 27,830,000	\$ 28,930,000
Limited tax revenue bonds	5,540,000	5,745,000
Certificates of indebtedness	6,000,000	1,135,000
Total	\$ 39,370,000	\$ 35,810,000

The Commission's general obligation bonds continue to maintain a rating of AA+ by Standard and Poor's Financial Services.

For additional information regarding capital assets and long-term debt, see notes four and five to the basic financial statements.

Economic Factors and Next Year's Budgets and Rates

The following economic factors were considered when the budget for fiscal year 2013 was presented to the Commission:

- An expected 2% increase in property tax assessments and a 6% decrease in sales tax revenue, primarily because the activity related to the Haynesville Shale is expected to continue to decline. Revenues are estimated at conservative levels to guard against unanticipated economic downturns, unexpected decrease in state revenues or decreases in revenue collections.
- The continued increase in mandated costs from the State of Louisiana primarily in the criminal justice area. Criminal justice expenditures represent 61% of the 2013 budget for the General Fund.
- The positive economic condition for the Caddo Parish Commission due in large part from the continued growth in property tax revenue. Considering the positive economic outlook, the 2013 budget provided for an average of a 4% pay adjustment.
- An expected decrease in intergovernmental revenues resulting from reduced funding from the State of Louisiana.
- Increase in the rates for the group medical plan by 5% to offset the increase in claims and the increase in administrative costs.

Requests for Information

This financial report is designed to provide a general overview of the Commission's finances for all those with an interest in the Commission's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Director of Finance and Human Resources, Caddo Parish Commission, 505 Travis Street, Suite 850, Shreveport, LA 71101.

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Statement of Net Position
December 31, 2012

	Primary Government	Component Units
Assets		
Cash and cash equivalents	\$ 24,477,005	\$ 16,194,141
Investments	123,744,599	5,558,122
Receivables, net	55,138,155	14,217,969
Due from other governments	1,817,186	1,134,188
Due from primary government	-	578,175
Inventories	68,728	395,389
Deferred bond issuance costs	226,062	27,152
Other assets	116,272	1,079,809
Capital assets:		
Land and construction in progress	27,273,142	3,582,255
Other capital assets, net of depreciation	186,589,395	37,853,025
Total assets	419,450,544	80,620,225
Liabilities		
Accounts payable	1,887,193	2,194,169
Accrued liabilities	833,762	1,069,980
Accrued interest payable	561,872	77,562
Retainage payable	442,183	-
Accrued insurance claims payable	713,978	180,400
Due to component units	958,053	-
Due to other governmental agencies	-	92,898
Unearned revenue	48,922	428,361
Noncurrent liabilities:		
Due within one year	2,893,958	3,427,755
Due in more than one year	41,508,743	22,478,260
Total liabilities	49,848,664	29,949,385
Net Position		
Invested in capital assets, net of related debt	191,553,471	26,297,566
Restricted for:		
Criminal justice	12,135,297	-
Health and welfare	4,215,091	-
Highways, streets and drainage	34,563,579	-
Building facilities	7,459,636	-
Sanitation	19,473,239	-
Culture and recreation	23,797,699	-
Economic development	598,477	-
Debt service	2,511,247	2,515,595
Capital outlay	-	91,694
Unrestricted	73,294,144	21,765,985
Total net position	\$ 369,601,880	\$ 50,670,840

The accompanying notes are an integral part of the financial statements.

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Statement of Activities
for the Year Ended December 31, 2012

Functions/Programs	Program Revenues				Changes in Net Position	
	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Primary Government	Component Units
Primary government						
Governmental activities:						
General government	\$ 8,084,679	\$ 2,409,178	\$ -	\$ 21,220	\$ (5,654,281)	\$ -
Criminal justice	19,315,069	37,086	1,606,375	-	(17,671,608)	-
Health and welfare	14,679,451	167,589	11,355,651	-	(3,156,211)	-
Highways, streets, and drainage	26,539,093	506,962	2,036,059	706,614	(23,289,458)	-
Building facilities	5,103,538	-	116,191	-	(4,987,347)	-
Sanitation	2,318,201	-	-	-	(2,318,201)	-
Culture and recreation	14,990,912	108,314	442,083	73,419	(14,367,096)	-
Economic development	3,438,862	-	74,851	-	(3,364,011)	-
Interest and fees on long-term debt	1,506,413	-	-	-	(1,506,413)	-
Total primary government	\$ 95,976,218	\$ 3,229,129	\$ 15,631,210	\$ 801,253	(76,314,626)	-
Component units:						
Judicial services	\$ 7,920,987	\$ 1,557,350	\$ 6,304,406	\$ -	-	(59,231)
Public safety	37,730,267	14,302,472	-	-	-	(23,427,795)
Fire protection services	10,486,658	2,294,913	12,353	17,982	-	(8,161,410)
Sewerage services	1,130,603	957,752	-	-	-	(172,851)
Water services	1,996,997	2,110,450	82,423	-	-	195,876
Hospital services	15,560,589	15,503,785	887,859	237,302	-	1,068,357
Total component units	\$ 74,826,101	\$ 36,726,722	\$ 7,287,041	\$ 255,284	-	(30,557,054)
General revenues:						
Taxes:						
Property taxes levied for general purposes					54,154,260	8,693,774
Property taxes levied for debt service					2,899,349	-
Sales taxes					10,163,166	15,130,655
Franchise taxes					212,119	-
Telephone tariff					-	4,012,525
State revenue sharing and supplemental pay					-	464,825
Gaming					2,257,948	-
Grants and contributions not restricted to specific programs					1,252,265	6,688
Oil and gas leases					1,459,862	-
Investment earnings					993,348	142,544
Inmate work release revenue					-	1,524,000
Fire insurance rebate					-	197,567
Miscellaneous					576,751	1,992,143
Total general revenues					73,969,068	32,164,721
Change in net position					(2,345,558)	1,607,667
Net position - beginning, as previously stated					371,947,438	48,859,777
Adjustment - opening net position for component unit included in the current year					-	190,539
Prior period adjustment					-	12,857
Net position - beginning, as restated					371,947,438	49,063,173
Net position - ending					\$ 369,601,880	\$ 50,670,840

The accompanying notes are an integral part of the financial statements.

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GOVERNMENTAL FUNDS
Balance Sheet
December 31, 2012

	General	Shreve Memorial Library Fund	Detention Facilities Fund	Public Works Fund
Assets				
Cash and cash equivalents	\$ 6,389,973	\$ 1,347,985	\$ -	\$ 2,625,401
Investments	40,359,796	-	-	16,578,617
Receivables, net:				
Ad valorem taxes	5,795,935	13,435,330	7,426,077	5,073,491
Paving assessments	-	-	-	108,949
Other	36,337	-	235	652,673
Accrued interest	137,191	-	-	56,364
Due from other funds	2,959,074	362,452	-	1,234,034
Due from other governments	188,496	262,212	182,881	328,545
Prepaid expenses	-	116,272	-	-
Total assets	\$ 55,866,802	\$ 15,524,251	\$ 7,609,193	\$ 26,658,074
Liabilities and Fund Balances				
Liabilities				
Accounts payable	\$ 59,264	\$ 284,554	\$ 90,848	\$ 220,799
Accrued liabilities	129,531	167,982	22,651	114,048
Retainage payable	-	-	-	-
Due to other funds	-	-	493,620	-
Deferred revenue	62,553	53,508	40,197	11,026
Due to component units	7,167	-	842,365	10,169
Total liabilities	258,515	506,044	1,489,681	356,042
Fund Balances				
Non-spendable:				
Prepaid expenses	-	116,272	-	-
Restricted for:				
Criminal justice	-	-	6,119,512	-
Health and welfare	-	-	-	-
Highways, streets and drainage	-	-	-	17,490,824
Building facilities	-	-	-	-
Sanitation	-	-	-	-
Culture and recreation	-	14,901,935	-	-
Economic development	-	-	-	-
Debt service	-	-	-	-
Capital projects	-	-	-	-
Committed to:				
Contingencies	40,716,204	-	-	-
Economic development	-	-	-	-
Capital projects	-	-	-	-
Subsequent year's expenditures	-	-	-	8,811,208
Assigned to:				
Special services	25,212	-	-	-
Future claims	600,000	-	-	-
Unassigned	14,266,871	-	-	-
Total fund balances	55,608,287	15,018,207	6,119,512	26,302,032
Total liabilities and fund balances	\$ 55,866,802	\$ 15,524,251	\$ 7,609,193	\$ 26,658,074

The accompanying notes are an integral part of the financial statements.

Head Start Fund	Biomedical Fund	Capital Outlay Fund	Criminal Justice Fund	Other Governmental Funds	Total Governmental Funds
\$ -	\$ -	\$ 2,558,772	\$ -	\$ 10,311,917	\$ 23,234,048
-	-	9,792,045	-	52,216,268	118,946,726
-	2,461,809	-	5,252,450	13,201,935	52,647,027
-	-	-	-	-	108,949
-	-	-	-	889,812	1,579,057
-	-	33,277	-	177,430	404,262
-	-	-	-	2,259,785	6,815,345
-	49,745	17,965	104,474	682,868	1,817,186
-	-	-	-	-	116,272
<u>\$ -</u>	<u>\$ 2,511,554</u>	<u>\$ 12,402,059</u>	<u>\$ 5,356,924</u>	<u>\$ 79,740,015</u>	<u>\$ 205,668,872</u>
\$ -	\$ -	\$ 545,124	\$ -	\$ 614,703	\$ 1,815,292
-	-	-	-	383,950	818,162
-	-	442,183	-	-	442,183
-	1,913,076	-	3,541,637	867,012	6,815,345
-	3,912	-	12,864	85,485	269,545
-	-	-	18,787	79,565	958,053
-	1,916,988	987,307	3,573,288	2,030,715	11,118,580
-	-	-	-	-	116,272
-	-	-	1,687,670	2,514,573	10,321,755
-	-	-	-	4,020,522	4,020,522
-	-	-	-	-	17,490,824
-	-	-	-	7,128,019	7,128,019
-	-	-	-	19,335,662	19,335,662
-	-	-	-	2,759,613	17,661,548
-	592,841	-	-	-	592,841
-	-	-	-	2,501,059	2,501,059
-	-	11,013,674	-	19,679,656	30,693,330
-	-	-	-	-	40,716,204
-	-	-	-	673,737	673,737
-	-	401,078	-	-	401,078
-	1,725	-	95,966	1,549,738	10,458,637
-	-	-	-	17,546,721	17,571,933
-	-	-	-	-	600,000
-	-	-	-	-	14,266,871
-	594,566	11,414,752	1,783,636	77,709,300	194,550,292
<u>\$ -</u>	<u>\$ 2,511,554</u>	<u>\$ 12,402,059</u>	<u>\$ 5,356,924</u>	<u>\$ 79,740,015</u>	<u>\$ 205,668,872</u>

CADDO PARISH COMMISSION
Shreveport, Louisiana

**Reconciliation of the Governmental Funds Balance Sheet
to the Statement of Net Position
December 31, 2012**

Fund balances - total governmental funds		\$ 194,550,292
Amounts reported for governmental activities in the statement of net assets are different because:		
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds.		
Governmental capital assets	530,339,372	
Less accumulated depreciation	<u>(316,937,793)</u>	213,401,579
Assets used in governmental activities that are not financial resources and, therefore, are not reported in the governmental funds.		
Deferred bond issuance costs		226,062
Some of the Commission's property taxes were collected more than sixty days after year-end and, therefore, are not available soon enough to pay for current-period expenditures.		
Deferred property tax revenue		220,623
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the governmental funds.		
Accrued interest payable	(561,872)	
Compensated absences	(2,510,522)	
Net other post employment benefit obligation	(2,360,730)	
Premium on bonds payable	(161,449)	
Bonds and notes payable	<u>(39,370,000)</u>	(44,964,573)
Internal service funds are used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities.		
		<u>6,167,897</u>
Net position of governmental activities		<u><u>\$ 369,601,880</u></u>

The accompanying notes are an integral part of the financial statements.

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CADDO PARISH COMMISSION

Shreveport, Louisiana

GOVERNMENTAL FUNDS

Statement of Revenues, Expenditures, and Changes in Fund Balances for the Year Ended December 31, 2012

	General	Shreve Memorial Library Fund	Detention Facilities Fund	Public Works Fund
Revenues				
Taxes	\$ 6,436,657	\$ 14,416,099	\$ 8,220,978	\$ 12,455,353
Licenses and permits	722,389	-	-	271,260
Intergovernmental revenues	1,252,265	406,332	224,922	2,036,057
Charges for services	212,119	-	-	235,701
Fines and forfeitures	7,250	95,479	-	-
Gaming	-	-	-	-
Use of money and property:				
Oil and gas leases	-	-	-	-
Rental, camping fees, and other	31,500	-	-	-
Investment earnings	298,387	46,539	7,039	145,086
Other revenues	25,076	226,013	8,195	119,249
Total revenues	8,985,643	15,190,462	8,461,134	15,262,706
Expenditures				
Current:				
General government	3,053,394	-	-	-
Criminal justice	5,641,608	-	7,131,377	-
Health and welfare	-	-	-	-
Highways, streets, and drainage	-	-	-	7,162,934
Building facilities	199,820	-	-	-
Sanitation	-	-	-	-
Culture and recreation	-	12,319,803	-	-
Economic development	-	-	-	-
Debt service:				
Principal	-	1,136,130	102,500	-
Interest	-	20,998	89,075	-
Bond issuance costs, fees and charges	-	-	200	-
Capital outlay	30,863	1,483,457	-	8,423
Total expenditures	8,925,685	14,960,388	7,323,152	7,171,357
Excess (deficiency) of revenues over (under) expenditures	59,958	230,074	1,137,982	8,091,349
Other financing sources (uses):				
Transfers in	1,600,000	362,452	920,740	2,788,624
Transfers out	-	-	-	(16,320,000)
Debt proceeds	-	-	-	-
Premium on bonds	-	-	-	-
Total other financing sources (uses)	1,600,000	362,452	920,740	(13,531,376)
Net change in fund balances	1,659,958	592,526	2,058,722	(5,440,027)
Fund balances - beginning	53,948,329	14,425,681	4,060,790	31,742,059
Fund balances - ending	<u>\$ 55,608,287</u>	<u>\$ 15,018,207</u>	<u>\$ 6,119,512</u>	<u>\$ 26,302,032</u>

The accompanying notes are an integral part of the financial statements.

Head Start Fund	Biomedical Fund	Capital Outlay Fund	Criminal Justice Fund	Other Governmental Funds	Total Governmental Funds
\$ -	\$ 2,734,477	\$ -	\$ 5,776,465	\$ 17,997,031	\$ 68,037,060
-	-	-	-	142,715	1,136,364
10,939,741	74,851	271,649	157,346	1,865,378	17,228,541
-	-	-	-	128,289	576,109
-	-	-	-	165	102,894
-	-	-	-	2,257,947	2,257,947
-	-	-	-	1,459,862	1,459,862
-	-	-	-	84,827	116,327
-	185	63,522	48	397,213	958,019
-	-	-	-	198,217	576,750
10,939,741	2,809,513	335,171	5,933,859	24,531,644	92,449,873
-	-	90,714	-	1,230,567	4,374,675
-	-	-	312,481	6,116,243	19,201,709
10,939,741	-	-	-	3,378,904	14,318,645
-	-	250,429	-	138,486	7,551,849
-	-	-	-	4,113,353	4,313,173
-	-	-	-	2,272,288	2,272,288
-	-	-	-	1,249,324	13,569,127
-	2,604,248	-	-	829,320	3,433,568
-	-	-	-	1,202,500	2,441,130
-	-	-	-	1,290,544	1,400,617
-	-	-	-	200,717	200,917
-	-	21,352,719	-	39,848	22,915,310
10,939,741	2,604,248	21,693,862	312,481	22,062,094	95,993,008
-	205,265	(21,358,691)	5,621,378	2,469,550	(3,543,135)
-	-	25,328,350	-	4,121,455	35,121,621
-	-	(2,830,819)	(5,100,000)	(10,870,802)	(35,121,621)
-	-	-	-	6,000,000	6,000,000
-	-	-	-	179,388	179,388
-	-	22,497,531	(5,100,000)	(569,959)	6,179,388
-	205,265	1,138,840	521,378	1,899,591	2,636,253
-	389,301	10,275,912	1,262,258	75,809,709	191,914,039
\$ -	\$ 594,566	\$ 11,414,752	\$ 1,783,636	\$ 77,709,300	\$ 194,550,292

CADDO PARISH COMMISSION
Shreveport, Louisiana

**Reconciliation of the Statement of Revenues, Expenditures,
and Changes in Fund Balances of Governmental Funds
to the Statement of Activities
for the Year Ended December 31, 2012**

Net change in fund balances - total governmental funds		\$ 2,636,253
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.		
Capital outlay	14,948,026	
Depreciation expense	<u>(15,326,365)</u>	(378,339)
Donations of capital assets increase net assets in the statement of activities, but do not appear in the governmental funds, because they are not financial revenues.		
		456,185
Revenues reported in the statement of activities are not reported in governmental funds, because they do not provide current financial resources. This adjustment is to recognize the net change in unavailable revenues for property taxes and special assessments.		
		(820,283)
Bond proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of long-term debt is reported as an expenditure in governmental funds, but the repayment reduces long-term liabilities in the statement of net assets. In the current year, these amounts consist of:		
Bonds issued (including a premium of \$179,388)	(6,179,388)	
Principal payments	2,440,000	
Payment of bond issue costs	<u>75,006</u>	(3,664,382)
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		
Amortization of bond issuance costs	(17,293)	
Increase in compensated absences	(135,765)	
Decrease in accrued interest	21,745	
Amortization of bond premium	17,938	
Increase in net other post employment benefit obligation	(611,342)	
Loss on disposal of capital assets	<u>(135,015)</u>	(859,732)
Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue of the internal service funds is reported with governmental activities.		
		<u>284,740</u>
Change in net position of governmental activities		<u><u>\$ (2,345,558)</u></u>

The accompanying notes are an integral part of the financial statements.

CADDO PARISH COMMISSION
Shreveport, Louisiana

PROPRIETARY FUND TYPE - INTERNAL SERVICE
Statement of Net Position
December 31, 2012

Assets	
Current assets	
Cash and cash equivalents	\$ 1,242,957
Investments	4,797,873
Receivables, net	382,566
Accrued interest receivable	16,294
Due from other funds	63,955
Inventories	68,728
Total current assets	<u>6,572,373</u>
Noncurrent assets	
Capital assets:	
Land	261,419
Sewer line	107,541
Buildings	134,428
Vehicles	61,451
Equipment	136,714
Less accumulated depreciation	(240,595)
Total noncurrent assets	<u>460,958</u>
Total assets	<u>7,033,331</u>
Liabilities	
Current liabilities	
Accounts payable	71,901
Accrued liabilities	15,600
Accrued insurance claims payable	713,978
Due to other funds	63,955
Total current liabilities	<u>865,434</u>
Total liabilities	<u>865,434</u>
Net position	
Invested in capital assets	460,958
Unrestricted	<u>5,706,939</u>
Total net position	<u>\$ 6,167,897</u>

The accompanying notes are an integral part of the financial statements.

CADDO PARISH COMMISSION
Shreveport, Louisiana

PROPRIETARY FUND TYPE - INTERNAL SERVICE
Statement of Revenues, Expenses, and Changes in Net Position
for the Year Ended December 31, 2012

Operating revenues	
Employer's contributions	\$ 3,509,296
Employees' contributions	1,160,520
Charges for sales and services	3,410,114
Miscellaneous	24,832
Total operating revenues	<u>8,104,762</u>
Operating expenses	
Claims	4,273,057
Cost of sales and services	2,060,849
Insurance premiums	1,265,075
General and administrative	215,435
Depreciation	21,040
Other	18,745
Total operating expenses	<u>7,854,201</u>
Operating income	<u>250,561</u>
Nonoperating revenues (expenses)	
Investment earnings	35,325
Interest expense	(1,146)
Total nonoperating revenues (expenses)	<u>34,179</u>
Change in net position	284,740
Total net position - beginning	5,883,157
Total net position - ending	<u>\$ 6,167,897</u>

The accompanying notes are an integral part of the financial statements.

CADDO PARISH COMMISSION
Shreveport, Louisiana

PROPRIETARY FUND TYPE - INTERNAL SERVICE
Statement of Cash Flows
for the Year Ended December 31, 2012

Cash flows from operating activities:	
Contributions	\$ 5,927,879
Receipts from operations	2,262,417
Payments to suppliers	(3,567,580)
Claims paid	(4,421,748)
Net cash provided by operating activities	<u>200,968</u>
Cash flows from noncapital financing activity:	
Interest paid	(1,146)
Net cash used in noncapital financing activity	<u>(1,146)</u>
Cash flows from capital and related financing activities:	
Acquisition of capital assets	(186,746)
Net cash used in capital and related financing activities	<u>(186,746)</u>
Cash flows from investing activities:	
Proceeds from sales and maturities of investments	227,873
Interest received	41,076
Net cash provided by investing activities	<u>268,949</u>
Net increase in cash and cash equivalents	282,025
Cash and cash equivalents, beginning of year	960,932
Cash and cash equivalents, end of year	<u><u>\$ 1,242,957</u></u>
Reconciliation of operating income to net cash provided by operating activities:	
Operating income	\$ 250,561
Adjustments to reconcile operating income to net cash provided by operating activities:	
Depreciation	21,040
(Increase) decrease in assets:	
Receivables	69,999
Inventory	18,073
Due from other funds	24,352
Increase (decrease) in liabilities:	
Accrued insurance claims payable	(148,691)
Accounts payable	(12,405)
Accrued liabilities	2,391
Due to other funds	(24,352)
Net cash provided for operating activities	<u><u>\$ 200,968</u></u>
Noncash items	
Net decrease in the fair value of investments	<u><u>\$ (2,451)</u></u>

The accompanying notes are an integral part of the financial statements.

CADDO PARISH COMMISSION
Shreveport, Louisiana

FIDUCIARY FUNDS
Statement of Fiduciary Net Position
December 31, 2012

Assets	
Cash and cash equivalents	\$ 279,072
Investments	760,880
Receivables, net	17,776
Due from other governments	<u>187,387</u>
Total assets	<u><u>\$ 1,245,115</u></u>
Liabilities	
Accounts payable and accrued liabilities	\$ 160,353
Due to other governments	<u>1,084,762</u>
Total liabilities and net position	<u><u>\$ 1,245,115</u></u>

The accompanying notes are an integral part of the financial statements.

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CADDO PARISH COMMISSION
Shreveport, Louisiana

COMPONENT UNITS
Combining Statement of Net Position
December 31, 2012

	Governmental Fund Types						
	District Attorney of the First Judicial District	Caddo Correctional Center (a)	Caddo Parish Communications District Number One	Fire District #1	Fire District #3	Fire District #4	Fire District #5
Assets							
Cash and cash equivalents	\$ 1,431,533	\$ 4,560,243	\$ 1,845,801	\$ 63,784	\$ 196,407	\$ 657,260	\$ 1,700,357
Investments	1,543,101	-	2,139,893	304,077	657,331	-	-
Receivables, net	148,659	379,358	558,779	1,862,155	1,678,882	1,165,838	2,193,290
Due from other governments	142,416	991,772	-	-	-	-	-
Due from primary government	-	578,175	-	-	-	-	-
Inventories	-	138,871	-	-	-	-	-
Deferred bond issuance costs	-	-	24,234	-	2,918	-	-
Other assets	-	315,109	85,627	38,649	23,162	2,637	27,918
Capital assets:							
Land and construction in progress	-	-	448,307	104,446	74,350	41,197	7,616
Other capital assets, net of depreciation	313,566	4,087,683	12,203,258	3,999,047	797,426	882,264	3,190,627
Total assets	3,579,275	11,051,211	17,305,899	6,372,158	3,430,476	2,749,196	7,119,808
Liabilities							
Accounts payable	25,065	113,830	226,957	80,658	68,696	11,633	66,046
Accrued liabilities	164,286	397,468	-	180,740	-	-	36,080
Accrued interest payable	-	-	7,333	5,514	-	-	34,048
Accrued insurance claims payable	-	-	-	-	-	-	-
Due to other governmental agencies	92,898	-	-	-	-	-	-
Unearned revenue	-	-	179,359	-	-	-	249,002
Noncurrent liabilities:							
Due within one year	-	1,076,561	680,000	147,256	227,091	66,718	90,000
Due in more than one year	888,582	7,223,402	2,245,000	1,221,478	117,000	366,624	2,080,000
Total liabilities	1,170,831	8,811,261	3,338,649	1,635,646	412,787	444,975	2,555,176
Net Position							
Invested in capital assets, net of related debt	313,566	4,087,683	10,663,833	2,734,759	605,776	490,119	1,028,243
Restricted for:							
Debt service	-	-	-	-	-	307,002	910,383
Capital outlay	-	-	-	-	-	-	-
Unrestricted	2,094,878	(1,847,733)	3,303,417	2,001,753	2,411,913	1,507,100	2,626,006
Total net position	\$ 2,408,444	\$ 2,239,950	\$ 13,967,250	\$ 4,736,512	\$ 3,017,689	\$ 2,304,221	\$ 4,564,632

(a) Period ending June 30, 2012

(b) Period ending July 31, 2012

The accompanying notes are an integral part of the financial statements.

Proprietary Fund Types									
Fire District #6	Fire District #7	Fire District #8	Hospital Service District (a)	Sewer District #2 (a)	Sewer District #7	Waterworks District #7	Lakeview Waterworks District	Pine Hill Waterworks, District #8 (b)	Total Component Units
\$ 209,426	\$ 343,734	\$ 427,327	\$ 2,710,506	\$ 80,336	\$ 1,106,698	\$ 288,685	\$ 230,943	\$ 341,101	\$ 16,194,141
-	-	-	-	17,973	-	689,669	56,672	149,406	5,558,122
722,568	1,036,254	908,287	3,220,225	17,912	92,220	51,361	57,994	124,187	14,217,969
-	-	-	-	-	-	-	-	-	1,134,188
-	-	-	-	-	-	-	-	-	578,175
-	-	-	256,518	-	-	-	-	-	395,389
-	-	-	-	-	-	-	-	-	27,152
49,810	47,937	11,662	251,064	11,562	195,200	1,493	3,347	14,632	1,079,809
3,587	20,002	25,000	2,287,564	56,251	469,200	25,200	-	19,535	3,582,255
641,650	1,315,684	1,109,473	1,740,985	435,193	2,756,465	2,732,768	31,348	1,615,588	37,853,025
1,627,041	2,763,611	2,481,749	10,466,862	619,227	4,619,783	3,789,176	380,304	2,264,449	80,620,225
47,717	19,875	14,937	1,146,860	21,463	137,919	16,413	140,160	55,940	2,194,169
-	-	-	251,071	-	-	35,217	756	4,362	1,069,980
-	-	-	-	-	24,001	-	-	6,666	77,562
-	-	-	180,400	-	-	-	-	-	180,400
-	-	-	-	-	-	-	-	-	92,898
-	-	-	-	-	-	-	-	-	428,361
47,848	33,051	100,686	608,006	43,309	165,500	70,137	-	71,592	3,427,755
151,303	54,695	333,630	2,069,039	232,819	2,320,343	1,828,464	-	1,345,881	22,478,260
246,868	107,621	449,253	4,255,376	297,591	2,647,763	1,950,231	140,916	1,484,441	29,949,385
641,650	1,214,940	700,157	1,351,504	491,444	739,822	900,027	31,349	302,694	26,297,566
-	-	-	-	5,876	786,966	265,477	-	239,891	2,515,595
-	-	-	-	-	91,694	-	-	-	91,694
738,523	1,441,050	1,332,339	4,859,982	(175,684)	353,538	673,441	208,039	237,423	21,765,985
\$ 1,380,173	\$ 2,655,990	\$ 2,032,496	\$ 6,211,486	\$ 321,636	\$ 1,972,020	\$ 1,838,945	\$ 239,388	\$ 780,008	\$ 50,670,840

CADDO PARISH COMMISSION
Shreveport, Louisiana

COMPONENT UNITS
Combining Statement of Activities
for the Year ended December 31, 2012

	Judicial Services		Public Safety		Fire Protection Services				
	District Attorney of the First Judicial District	Caddo Correctional Center (a)	Caddo Parish Communications District Number One	Total Public Safety	Fire District #1	Fire District #3	Fire District #4	Fire District #5	Fire District #6
Expenses	\$ 7,920,987	\$ 33,054,884	\$ 4,675,383	\$ 37,730,267	\$ 2,608,631	\$ 1,912,854	\$ 1,271,402	\$ 1,825,202	\$ 853,534
Program Revenues									
Charges for services	1,557,350	14,302,472	-	14,302,472	395,868	193,240	754,964	226,823	339,146
Capital grants and contributions	-	-	-	-	-	-	11,411	-	6,571
Operating grants and contributions	6,304,406	-	-	-	-	6,245	-	-	-
Net program (expenses) revenue	(59,231)	(18,752,412)	(4,675,383)	(23,427,795)	(2,212,763)	(1,713,369)	(505,027)	(1,598,379)	(507,817)
General Revenues									
Taxes:									
Property taxes levied for general purposes	-	-	-	-	1,868,826	1,539,054	622,939	2,023,417	507,308
Sales taxes	-	15,130,655	-	15,130,655	-	-	-	-	-
Telephone tariff	-	-	4,012,525	4,012,525	-	-	-	-	-
State revenue sharing and supplemental pay	-	-	-	-	176,817	26,879	79,420	57,849	29,506
Grants and contributions not restricted to specific programs	-	-	-	-	6,688	-	-	-	-
Investment earnings	5,430	10,067	-	10,067	32,661	20,670	6,274	13,833	6,030
Inmate work release revenue	-	1,524,000	-	1,524,000	-	-	-	-	-
State fire insurance rebate	-	-	-	-	49,893	28,086	26,478	14,635	22,214
Miscellaneous	387,483	947,232	251,698	1,198,930	11,908	197,942	1,263	6,130	37,317
Total general revenues	392,913	17,611,954	4,264,223	21,876,177	2,146,793	1,812,631	736,374	2,115,864	602,375
Change in net position	333,682	(1,140,458)	(411,160)	(1,551,618)	(65,970)	99,262	231,347	517,485	94,558
Net position - beginning, as previously reported	2,074,762	3,380,408	14,378,410	17,758,818	4,843,029	2,918,427	2,072,874	3,899,315	1,285,615
Adjustment - opening net position for component unit included in the current year	-	-	-	-	-	-	-	-	-
Prior period adjustment	-	-	-	-	(40,547)	-	-	147,832	-
Net position - beginning, as restated	2,074,762	3,380,408	14,378,410	17,758,818	4,802,482	2,918,427	2,072,874	4,047,147	1,285,615
Net position - ending	\$ 2,408,444	\$ 2,239,950	\$ 13,967,250	\$ 16,207,200	\$ 4,736,512	\$ 3,017,689	\$ 2,304,221	\$ 4,564,632	\$ 1,380,173

(a) Period ending June 30, 2012

(b) Period ending July 31, 2012

(c) This component unit was determined to be includable in the current year.

The accompanying notes are an integral part of the financial statements.

Fire District #7	Fire District #8	Total Fire Protection Services	Hospital Services	Sewerage Services			Water Services				Total Component Units
			Hospital Service District (a)	Sewer District #2 (a)	Sewer District #7	Total Sewerage Services	Waterworks District #7	Lakeview Waterworks District	Pine Hill Waterworks, District #8 (b)	Total Water Services	
\$1,112,725	\$ 902,310	\$ 10,486,658	\$ 15,560,589	\$ 350,251	\$ 780,352	\$ 1,130,603	\$ 678,104	\$ 391,350	\$ 927,543	\$ 1,996,997	\$ 74,826,101
162,861	222,011	2,294,913	15,503,785	192,822	764,930	957,752	769,465	419,816	921,169	2,110,450	36,726,722
-	-	17,982	237,302	-	-	-	-	-	-	-	255,284
-	6,108	12,353	887,859	-	-	-	-	-	82,423	82,423	7,287,041
(949,864)	(674,191)	(8,161,410)	1,068,357	(157,429)	(15,422)	(172,851)	91,361	28,466	76,049	195,876	(30,557,054)
900,796	704,222	8,166,562	398,841	102,247	25,935	128,182	189	-	-	189	8,693,774
-	-	-	-	-	-	-	-	-	-	-	15,130,655
-	-	-	-	-	-	-	-	-	-	-	4,012,525
54,361	37,930	462,762	-	2,063	-	2,063	-	-	-	-	464,825
-	-	6,688	-	-	-	-	-	-	-	-	6,688
11,584	10,549	101,601	12,413	142	1,269	1,411	8,800	1,491	1,331	11,622	142,544
-	-	-	-	-	-	-	-	-	-	-	1,524,000
25,254	31,007	197,567	-	-	-	-	-	-	-	-	197,567
23,314	70	277,944	93,029	-	-	-	15,613	18,892	252	34,757	1,992,143
1,015,309	783,778	9,213,124	504,283	104,452	27,204	131,656	24,602	20,383	1,583	46,568	32,164,721
65,445	109,587	1,051,714	1,572,640	(52,977)	11,782	(41,195)	115,963	48,849	77,632	242,444	1,607,667
2,590,545	1,965,486	19,575,291	4,638,846	374,613	1,957,650	2,332,263	1,739,328	-	740,469	2,479,797	48,859,777
-	-	-	-	-	-	-	-	190,539 (c)	-	190,539	190,539
-	(42,577)	64,708	-	-	2,588	2,588	(16,346)	-	(38,093)	(54,439)	12,857
2,590,545	1,922,909	19,639,999	4,638,846	374,613	1,960,238	2,334,851	1,722,982	190,539	702,376	2,615,897	49,063,173
\$2,655,990	\$2,032,496	\$ 20,691,713	\$ 6,211,486	\$ 321,636	\$1,972,020	\$2,293,656	\$ 1,838,945	\$ 239,388	\$ 780,008	\$ 2,858,341	\$ 50,670,840

CADDO PARISH COMMISSION
Shreveport, Louisiana

Notes to Basic Financial Statements
December 31, 2012

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(1) Summary of Significant Accounting Policies

The accounting policies of the Caddo Parish Commission conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies:

(a) Reporting Entity

The Caddo Parish Commission (the Commission) is the governing authority for Caddo Parish and is a political subdivision of the State of Louisiana. The Commission, under the provisions of Louisiana Revised Statutes 33:1271-1285, enacts ordinances, sets policy, and establishes programs in such fields as criminal and juvenile justice, highways and streets, sanitation, planning and zoning, public health and welfare, libraries, culture and recreational facilities, economic development, and general administrative services.

The Commission was established December 10, 1984, after voter approval of the Home Rule Charter for Caddo Parish on April 7, 1984. The Commission replaced the Caddo Parish Police Jury, which was established January 18, 1838.

The basic criterion for determining whether a governmental department, agency, institution, commission, public authority, or other governmental organization should be included in a primary governmental unit's reporting entity for government-wide financial statements is financial accountability. Financial accountability includes the appointment of a voting majority of the organization's governing body and the ability of the primary government to impose its will on the organization or if there is a financial benefit/burden relationship. In addition, an organization, which is fiscally dependent on the primary government, should be included in its reporting entity.

These financial statements present the Commission (the primary government) and its component units. The discrete component units discussed below are included in the Commission's reporting entity because of the significance of their operational or financial relationship with the Commission. There are no blended component units in the Commission.

Discretely Presented Component Units

The component units' columns in the government-wide financial statements include the financial data of the Commission's component units. They are reported in a separate column to emphasize that they are legally separate from the Commission.

The following is a summary of the component units:

District Attorney of the First Judicial District

The Louisiana Constitution of 1974, Article V, Section 14 created the Judicial Districts of the State, among them the First Judicial District. Article V, Section 26 created the Office of the District Attorney for each of the Judicial Districts and sets forth the duties of the office. As provided by Article V, Section 26 of the Louisiana Constitution of 1974, the District Attorney has charge of every criminal prosecution by the State in his district, is the representative of the State before the grand jury in his district, and is the legal advisor to the grand jury. Caddo Parish comprises the First Judicial District, and the First Judicial District Attorney's office is located in Shreveport, Louisiana. The Commission is financially accountable for the District Attorney as a result of fiscal dependency. The Commission provides approximately half of the District Attorney's total revenue.

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Caddo Correctional Center

The Caddo Correctional Center (the Center) was created by the Caddo Parish Commission under the provisions of Louisiana Revised Statute 33:1236 providing for the maintenance and operation of a Parish prison. The Center is a modern correctional facility that has a maximum capacity of 1,500 male and female inmates and a separate work release facility that has a maximum capacity of 240 male inmates. The Commission may be financially accountable for the Center as a result of fiscal dependency. It is the Commission's responsibility to maintain the Center; ultimate responsibility for the Center is vested in the Commission.

Caddo Parish Communications District Number One

The Caddo Parish Communications District Number One (the District) was created by the Commission by ordinance on September 25, 1985, as provided under Louisiana Revised Statute 33:9103. The District is comprised of property within the Parish of Caddo and is governed by a Board of Commissioners. The purpose of the District is to provide a primary three-digit emergency telephone number (911) and related support system for Caddo Parish. The Commission appoints a voting majority of the District's governing body. Additionally, the Commission may be financial accountable for the District as a result of fiscal dependency.

Caddo Parish Fire Protection District No. 1

The Caddo Parish Fire Protection District No. 1 (Fire District 1) was created by Ordinance No. 2034 adopted by the Commission on October 6, 1982. Fire District 1 is governed by a five member Board of Commissioners appointed by the Commission and the Town of Blanchard, Louisiana. The Commission appoints a voting majority of Fire District 1's governing body. Additionally, the Commission may be financial accountable for Fire District 1 as a result of fiscal dependency. The Commission also may impose its will on Fire District 1 by significantly influencing programs, projects, or level of service.

The Caddo Parish Commission by Ordinance No. 5024, enlarged the boundaries of Fire District 1 to include the territory in Caddo Parish Fire Protection District No. 2 (Fire District 2). Effective January 1, 2011, all operational assets and liabilities of Fire District 2 were transferred to Fire District 1. Fire District 2 retained cash funds and the related debt, associated with its bonded debt. For the year ended December 31, 2012, Fire District 2 is not a discretely presented component unit because its financial statements are no longer material to the financial statements of the Commission.

Caddo Parish Fire Protection District No. 3

The Caddo Parish Fire District No. 3 (Fire District 3) was created by resolution of the Commission on April 11, 1984, to purchase and maintain fire equipment and to provide fire protection for the people of Fire District 3. It is governed by a board of commissioners consisting of five members: two members are appointed by the Commission, two members are appointed by the Mayor and Board of Aldermen of Greenwood, Louisiana, and one member, who is the chairman, is appointed by the four other members. The Commission appoints a voting majority of Fire District 3's governing body. Additionally, the Commission may be financial accountable for Fire District 3 as a result of fiscal dependency. The Commission also may impose its will on Fire District 3 by significantly influencing programs, projects, or level of service.

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Caddo Parish Fire Protection District No. 4

The Caddo Parish Fire Protection District No. 4 (Fire District 4) was created by the Commission by ordinance as provided under the Louisiana Revised Statutes 40:1496. Fire District 4 is comprised of property in Southwest Caddo Parish and is governed by a board of commissioners. The purpose of Fire District 4 is to provide fire and emergency services to residents of its district. The Commission appoints a voting majority of Fire District 4's governing body. Additionally, the Commission may be financial accountable for Fire District 4 as a result of fiscal dependency. The Commission also may impose its will on Fire District 4 by significantly influencing programs, projects, or level of service.

Caddo Parish Fire Protection District No. 5

The Caddo Parish Fire Protection District No. 5 (Fire District 5) was created by Ordinance No. 2143 adopted by the Commission on April 24, 1984, to provide fire protection, emergency medical and hazardous material services for the people of its district. Fire District 5 is governed by a five member board of commissioners appointed by the Commission. The Commission may be financial accountable for Fire District 5 as a result of fiscal dependency. The Commission also may impose its will on Fire District 5 by significantly influencing programs, projects, or level of service.

Caddo Parish Fire Protection District No. 6

The Caddo Parish Fire Protection District No. 6 (Fire District 6) was created by the Commission by ordinance as provided under the Louisiana Revised Statutes 40:1496. The purpose of Fire District 6 is to provide fire and emergency services to residents of its district. Fire District 6 is comprised of property in Southwest Caddo Parish and is governed by a board of commissioners, who are appointed by the Commission. The Commission may be financial accountable for Fire District 6 as a result of fiscal dependency. The Commission also may impose its will on Fire District 6 by significantly influencing programs, projects, or level of service.

Caddo Parish Fire Protection District No. 7

The Caddo Parish Fire Protection District No. 7 (Fire District 7) was created by the Commission in 1987 under the provisions of Louisiana Revised Statutes 40:1492-1501. Fire District 7 was formed to provide fire protection and emergency medical services to the residents of its district in North Caddo Parish. Its six board members are appointed by the Commission. The Commission may be financial accountable for Fire District 7 as a result of fiscal dependency. The Commission also may impose its will on Fire District 7 by significantly influencing programs, projects, or level of service.

Caddo Parish Fire Protection District No. 8

The Caddo Parish Fire Protection District No. 8 (Fire District 8) provides fire and emergency services for the citizens and municipalities within its district. Fire District 8 currently employs six employees and has in excess of 60 volunteers. It is governed by a Board of six members appointed by the Commission. The Commission may be financial accountable for Fire District 8 as a result of fiscal dependency. The Commission also may impose its will on Fire District 8 by significantly influencing programs, projects, or level of service.

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North Caddo Hospital Service District

The North Caddo Hospital Service District (the Medical Center) is organized and operated as a hospital service district under Louisiana Revised Statutes, Chapter 10, Title 46. The Medical Center is located in Vivian, Louisiana, and provides inpatient and outpatient acute and non-acute medical care, including emergency services, primarily to patients residing in the Vivian area. The governing authority of the Medical Center, a nine-member board of commissioners appointed by the Commission, was established by an ordinance of the Commission. The Commission may be financial accountable for the Medical Center as a result of fiscal dependency.

Caddo Parish Sewerage District No. 2

The Caddo Parish Sewerage District No. 2 (Sewerage District 2) was created by the Commission. It was formed to provide sewerage collection and treatment for District No. 2. Its seven board members are appointed by the Commission. The Commission may be financial accountable for Sewerage District 2 as a result of fiscal dependency. The Commission also may impose its will on Sewerage District 2 by significantly influencing programs, projects, or level of service.

Caddo Parish Sewerage District No. 7

The Caddo Parish Sewerage District No. 7 (Sewerage District 7) was created by the Commission. It was formed to construct and operate a sewerage collection and treatment system north of Shreveport, Louisiana. It serves approximately 1,750 customers and employs four employees. Its five board members are appointed by the Commission. The Commission may be financial accountable for Sewerage District 7 as a result of fiscal dependency. The Commission also may impose its will on Sewerage District 7 by significantly influencing programs, projects, or level of service.

Caddo Parish Waterworks District No. 7

The Caddo Parish Waterworks District No. 7, Keithville, Louisiana (Waterworks District 7) was created by ordinance on January 8, 1975, as provided under Louisiana Revised Statutes 33:3811. Waterworks District 7 is comprised of property southwest Caddo Parish, Louisiana, and serves approximately 1,600 residential and commercial customers. Operations consist of seven wells, five treatment plants and approximately 72 miles of water lines. It is governed by a five-member board of commissioners appointed by the Commission. The members of the board serve five-year terms. The Commission may be financial accountable for Waterworks District 7 as a result of fiscal dependency. The Commission also may impose its will on Waterworks District 7 by significantly influencing programs, projects, or level of service.

Lakeview Waterworks District

Lakeview Waterworks District (Lakeview) was created by the Commission and authorized by the Louisiana Revised Statute 33:3811. Lakeview is located adjacent to and in proximity of Cross Lake. The purpose of Lakeview is to provide water service to the residents of its district. Lakeview is governed by a board of five commissioners appointed by the Commission. The commissioners serve five-year terms. The Commission may be financial accountable for Lakeview as a result of fiscal dependency. The Commission also may impose its will on Lakeview by significantly influencing programs, projects, or level of service.

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Pine Hill Waterworks District No. 8

The Pine Hill Waterworks District No. 8 (Waterworks District 8) was created by the Commission and authorized by the Louisiana Revised Statute 33:3811. Waterworks District 8 is located north of Shreveport, Louisiana, and serves approximately 1,460 customers. It is governed by a board of five commissioners appointed by the Commission as authorized by Louisiana Revised Statute 33:3812. The commissioners serve five-year terms. The Commission may be financial accountable for Waterworks District 8 as a result of fiscal dependency. The Commission also may impose its will on Waterworks District 8 by significantly influencing programs, projects, or level of service.

Complete financial statements of the discretely presented component units may be obtained at the Office of the Legislative Auditor of the State of Louisiana, 1600 North Third Street, P.O. Box 94397, Baton Rouge, LA 70804-9397 or at their respective administrative offices.

District Attorney of the First Judicial District
Gary Gaskins, Administrator
501 Texas Street
Shreveport, LA 71101

Caddo Correctional Center
Gwet Folsom, Director of Accounting
505 Travis Street
Shreveport, LA 71101

Caddo Parish Communications (911)
Martha Carter, Administrator
1144 Texas Avenue
Shreveport, LA 71101

Caddo Parish Fire District No. 1
P.O. Box 538
Blanchard, LA 71109

Caddo Parish Fire District No. 3
9081 Highway 80
Greenwood, LA 71033

Caddo Parish Fire District No. 4
8420 Colquitt Road
Keithville, LA 71047

Caddo Parish Fire District No. 5
1675 Leonard Road
Shreveport, LA 71115

Caddo Parish Fire District No. 6
11450 Old Mansfield Road
Keithville, LA 71047

Caddo Parish Fire District No. 7
300 Highway 1 North
Oil City, LA 71061

Caddo Parish Fire District No. 8
1007 South Spruce Street
Vivian, LA 71082

North Caddo Hospital Service District
1000 South Spruce Street
Vivian, LA 71082

Caddo Parish Sewerage District No. 2
4126 Rainier
Shreveport, LA 71107

Caddo Parish Sewerage District No. 7
4859 North Market, Suite 4
Shreveport, LA 71107

Caddo Parish Waterworks District No. 7
3836 Colquitt Road
Keithville, LA 71047

Lakeview Waterworks District
3205 Lorraine Street
Shreveport, LA 71107

Pine Hill Waterworks District No. 8
4922 North Market Street
Shreveport, LA 71107

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Discretely Presented Component Units' Footnote Disclosures

The following Notes 2 through 10 include only the primary government and do not include the discretely presented component units since they do not present a significant risk exposure for fair presentation.

Payments between the Commission and Component Units

Resource flows (except those that affect the statement of net position/balance sheet only, such as loans and repayments) between a primary government and its discretely presented component units are reported as external transactions – that is, as revenues and expenses. For the year ended December 31, 2012, payments to component units were primarily made up of budget appropriations for operations to the District Attorney of the First Judicial District of \$4,063,016 and payments for inmate feeding, housing, and medical costs to the Caddo Correctional Center (the Center) of \$3,498,485. Also, for the year ended December 31, 2012, the Commission had \$958,053 due to component units. This total balance was due to the Center. In the discretely presented component unit financial statements, the Center had a balance due from the Commission of \$578,175. These balances do not agree because the Center's statements were for the period ending June 30, 2012.

Related Organizations

Current Louisiana law provides for the creation of various Districts for the provision of certain services on a parish-wide level. The Caddo Parish Public School System, Caddo Parish Clerk of Court, Caddo Parish Sheriff's Office, Caddo Parish Tax Assessor, and Caddo Parish Coroner are legally separate from the Commission and are governed by independently elected officials. The Commission is not considered to be accountable for these Districts due to the inability of the Commission to impose its will over the daily operations. These officials prepare their own budgets, designate their own management teams, issue debt, and levy their own taxes or fees. While some financial burdens are placed on the Commission by these Districts, it is not considered significant enough to warrant their inclusion in the reporting entity.

(b) Government-Wide and Fund Financial Statements

The government-wide financial statements (GWFS) (i.e., the Statement of Net Position and the Statement of Activities) report information on all of the non-fiduciary activities of the Commission and its component units. For the most part, the effect of interfund activity has been removed from these statements. The primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The Statement of Net Position presents information on all of the Commission's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Commission is improving or deteriorating.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segments are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Depreciation expense is identified by function and is included in the direct expense of each function. Interest on general long-term debt is considered an indirect expense and is reported separately on the Statement of Activities. Program revenues include: 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, and

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2) grants and contributions that are restricted to meeting the operational requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate fund financial statements (FFS) are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the GWFS. Major individual governmental funds are reported as separate columns in the FFS.

(c) *Measurement Focus, Basis of Accounting, and Financial Statement Presentation*

The GWFS are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary FFS. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements have been met.

Governmental FFS are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Commission considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Ad valorem taxes are considered "measurable" at the time of levy, whereas items such as beer taxes are considered "measurable" when in the hands of intermediary collecting agencies and are recognized as revenue at that time. Substantially all other non-intergovernmental revenues are susceptible to accrual and are recognized when earned or the underlying transaction occurs. Sales taxes are accrued in the individual funds to which they pertain. For intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. Grants and similar items are recognized as revenues as soon as all eligibility requirements have been met. In reimbursement-type programs, monies must be expended on the specific purpose or project before any amounts will be paid to the Commission; therefore, revenues are recognized based upon the expenditures recorded. In other programs in which monies are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements, the resources are reflected as revenues at the time of receipt or earlier if the susceptible to accrual criteria are met.

The accounts of the Commission are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance/retained earnings, revenues, and expenditures/expenses. The various funds are summarized by type in the financial statements. The following fund types are used by the Commission:

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Governmental Funds

Governmental funds are those through which most governmental functions of the Commission are financed. The acquisition, use, and balances of the Commission's expendable financial resources and the related liabilities (except those accounted for in proprietary funds) are accounted for through governmental funds. The Commission reports the following major governmental funds:

General Fund - The General Fund is the general operating fund of the Commission. It is used to account for all financial resources except those required to be accounted for in another fund.

Shreve Memorial Library Fund - The Shreve Memorial Library Fund is a special revenue fund and accounts for the proceeds of a special ad valorem tax and other revenues dedicated to the operation of the Shreve Memorial Library system.

Detention Facilities Fund - The Detention Facilities Fund is a special revenue fund and accounts for the proceeds of a special ad valorem tax and other revenues dedicated to the maintenance and operation of the Caddo Correctional Center.

Public Works Fund - The Public Works Fund is a special revenue fund and accounts for the proceeds of a sales tax approved by the voters in 1989. The tax was dedicated to capital improvement of roads, bridges, and drainage. The fund also accounts for the proceeds of a portion of the gasoline tax levied by the State of Louisiana. These funds are dedicated to road and bridge improvement by the State.

Head Start Fund - The Head Start Fund is a special revenue fund and accounts for federal monies received by the Commission that are passed through to the Caddo Community Action Agency.

Biomedical Fund - The Biomedical Fund is a special revenue fund and accounts for the proceeds of a special ad valorem tax dedicated to economic development.

Capital Outlay Fund - The Capital Outlay Fund was established to account for capital expenditures and capital projects still in progress. Monies for the Capital Outlay Fund are provided through transfers from various funds of the Commission.

Criminal Justice Fund - The Criminal Justice Fund is a special revenue fund and accounts for the proceeds of a special ad valorem tax dedicated for criminal justice system expenditures.

Additionally, the Commission reports the following governmental fund types:

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Capital Project Funds - Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. These funds are also used to account for the construction of public improvements, which are to be ultimately financed through assessments to individual property owners.

Debt Service Fund - The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. This Fund receives a dedicated portion of ad valorem taxes paid to the Commission.

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Proprietary Fund Type

The proprietary fund type is used to account for the Commission's ongoing organizations and activities that are similar to those often found in the private sector. The Internal Service Funds are the only proprietary funds maintained by the Commission. The Internal Service Funds are used to account for the financing of services provided by one fund of the Commission to other funds on a cost reimbursement basis. The following are the Commission's Internal Service Funds:

Group Insurance Fund - The Group Insurance Fund is used to account for employee medical and life insurance coverage.

General Insurance Fund - The General Insurance Fund is used to account for casualty and workmen's compensation insurance coverage and claims.

Fleet Services - The Fleet Services Fund is used to account for the vehicle and equipment repair services provided by the Commission's central garage location.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating expenses for internal service funds include the cost of sales and services, administrative expenses, and depreciation of capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Fiduciary Funds

Fiduciary Funds are used to account for assets held by the Commission in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Agency Funds - Agency funds are custodial in nature and do not present results of operations or have a measurement focus. The Criminal Court Fund was established in accordance with a government mandate by the Legislature to account for the proceeds from the operations of the First Judicial District Court. All fines, court costs, and bond forfeitures imposed by the Court are dedicated to trial costs and other operating expenditures. The Jury Fund was established in accordance with a government mandate by the Legislature to account for the proceeds from a special fee assessed on criminal cases. The fees are used to provide compensation of jurors in criminal matters.

Private sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the GWFS and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the GASB. Governments also have the option of following subsequent private sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The Commission has elected not to follow subsequent private sector guidance.

When both restricted and unrestricted resources are available for use, it is the Commission's policy to use restricted resources first, and then unrestricted resources as they are needed.

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(d) Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the governmental activities column in the GWFS. Capital assets are recorded at historical cost or estimated historical cost for assets where actual historical cost is not available and depreciated over their estimated useful lives. Donated capital assets are recorded at their estimated fair value at the date of donation. The Commission maintains a threshold level for capitalization of capital assets except land. All land is capitalized, regardless of the amount. All other capital assets are capitalized utilizing a threshold of \$5,000 for land improvements, buildings and building improvements, furniture, equipment, vehicles, and construction in progress. Infrastructure is capitalized utilizing a threshold of \$200,000 for roads, \$75,000 for bridges, \$50,000 for drainage ditches, and \$5,000 for solid waste. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

In the FFS, capital assets are only reported in the Fleet Services Internal Service Fund.

Estimated useful life is management's estimate of how long the asset is expected to meet service demands. Capital assets have not been assigned a salvage value because management feels that the salvage value is immaterial. Straight-line depreciation is calculated based on the following estimated useful lives:

Land improvements	20 years
Buildings	40 - 45 years
Building improvements	20 years
Sewer line	50 years
Drainage	15 - 30 years
Roadways	20 - 40 years
Bridges	40 years
Solid waste	15 years
Vehicles	5 years
Equipment	5 - 20 years

(e) Long-term Liabilities

In the GWFS, and proprietary fund types in the FFS, long-term debt, and other long-term obligations are reported as liabilities in the applicable governmental activities, or proprietary fund-type Statement of Net Position. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the term of the related debt. Bonds payable are reported net of the applicable bond premium or discount.

In the FFS, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

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(f) *Encumbrances*

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded to reserve that portion of applicable appropriation, is employed in the Commission's governmental funds. Every appropriation, except an appropriation for a capital expenditure, will lapse at the close of the fiscal year to the extent it has not been expended. Open encumbrances at year end are included in restricted, committed, or assigned fund balance, as appropriate.

(g) *Investments*

State statutes authorize the Commission to invest in U. S. bonds, Treasury notes, and bills, or certificates or time deposits of state banks organized under Louisiana law and national banks having principal offices in Louisiana. In addition, local governments in Louisiana are authorized to invest in the Louisiana Asset Management Pool Inc. (LAMP), a nonprofit corporation, formed by an initiative of the State Treasurer and organized under the laws of the State of Louisiana, which operates a local government investment pool. Investments of the Commission are stated at fair value. Investments, excluding the LAMP investments, are held in the Commission's name through a book-entry system at the Federal Reserve Bank.

(h) *Inventories*

Inventories are valued at cost using the first-in, first-out (FIFO) method. Inventory in the Internal Service Fund consists of parts, signs, and fuel. Inventories are accounted for using the purchase method.

(i) *Deferred Revenues*

Deferred revenues for ad valorem taxes represent those amounts of current year taxes not received within the 60-day period after December 31. Certain licenses are collected in advance; therefore, the recognition of revenue is deferred until the following year.

In addition, deferred revenues in the Public Works Fund include paving assessments receivable that are collected over several years. Revenue will be recognized as paving assessments receivable become current. As paving assessments become current but not collected, the receivables then become delinquent. These receivables are secured by the property improved by the assessments and are, therefore, collectible. Delinquent receivables are immaterial.

(j) *Vacation and Sick Leave*

Full-time Commission employees may earn 9 to 21 days of annual leave and 12 to 24 days of sick leave per year depending on length of service. Upon resigning, employees may be paid for accumulated annual leave. Retiring employees are not paid for accrued annual leave, but they are given credit toward retirement length of service. Similarly, employees are not paid for accrued sick leave upon resigning or retiring, but accrued sick leave may be applied against total employment years at retirement.

Full-time Shreve Memorial Library employees may earn 12 to 22 days of annual leave and 6 to 15 days of sick leave annually depending on length of service. Employees may accrue a maximum of 44 days of annual leave and 60 days of sick leave. Any accrual over the maximum is forfeited. Employees resigning or retiring from the library with proper notice are paid for their accrued annual leave. Accumulated sick leave is canceled upon termination or retirement with

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no credit toward retirement length of service.

In the FFS, the matured liability for compensated absences, which includes salary and salary-related payments, is reported in the fund. The total liability is reported in the GWFS. Accrued sick leave benefits are not accrued due to the Commission's policy of not paying benefits upon termination. No accrual is made in the governmental funds because the liability is not matured.

(k) Pension Plans

The Commission participates in two pension plans, which are administered by other governmental entities. These plans cover substantially all employees who meet certain length of service requirements (see note 7 for details of these plans).

(l) Net Position Classifications

In the government-wide financial statements, net position is classified and displayed in three components:

- Invested in capital assets – Consists of capital assets, net of accumulated depreciation and related debt.
- Restricted net position – Consists of net position with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- Unrestricted net position – All other net position that do not meet the definition of "restricted" or "invested in capital assets".

(m) Fund Balance Classifications

In the governmental fund financial statements, fund balances are classified as follows:

- Non-spendable: This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) are legally or contractually required to be maintained intact. The Commission has non-spendable fund balances as of December 31, 2012, for prepaid expenses.
- Restricted: This classification includes amounts for which constraints have been placed on the use of the resources either (a) externally imposed by creditors (such as through a debt covenant), grantors, contributors, or laws or regulations of other governments, or (b) imposed by law through constitutional provisions or enabling legislation. The Commission has restricted resources as of December 31, 2012, for capital outlay, criminal justice, debt service, economic development, culture and recreation, sanitation, and health and welfare.
- Committed: This classification includes amounts that can be used only for specific purposes pursuant to constraints imposed by formal action of the Commission. The Caddo Parish Commission is the highest level of decision-making authority for the Commission. Commitments may be established, modified, or rescinded only through ordinances or resolutions approved by the Commission. These amounts cannot be used for any other purpose unless the Commission removes or changes the specified use by taking the same type of action (ordinance or resolution) that was employed when the funds were initially committed. This classification also includes contractual obligations to

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the extent that existing resources have been specifically committed for use in satisfying those contractual requirements. As of December 31, 2012, the Commission has committed resources to capital projects, contingencies, economic development, and subsequent year's expenditures.

- **Assigned:** This classification includes amounts that are constrained by the Commission's intent to be used for a specific purpose but are neither restricted nor committed. This intent can be expressed by the Commission or by an official or body to which the Commission delegates the authority. This classification also includes the remaining positive fund balance for all governmental funds except for the General Fund. The Caddo Parish Administrator and Chief Executive Officer may assign amounts that can be used only for specific purposes but these amounts are not spendable until a budget ordinance is passed by the Commission. This authority is given to the Administrator through the Home Rule Charter for the Parish of Caddo. The Commission has assigned resources as of December 31, 2012, to encumbrances, future claims, and special services.
- **Unassigned:** This classification includes the residual fund balance for the General Fund and also includes negative residual fund balance of any other governmental fund that cannot be eliminated by offsetting of assigned fund balance amounts. The General Fund, at December 31, 2012, has \$14,266,871, classified as unassigned.

The Commission would typically use restricted fund balances first, followed by committed resources, and then assigned resources, as appropriate opportunities arise, but reserves the right to selectively spend unassigned resources first to defer the use of these other classified funds.

(n) *Interfund Receivables and Payables*

All outstanding balances between funds are reported as due to/from other funds. There is no activity between funds that is representative of lending/borrowing arrangements at the end of the fiscal year.

The Criminal Court Agency Fund includes receipts and disbursements of the First Judicial District Court. The monies in the fund are not available for use by the Commission; however, state law requires that the Commission fund all deficits of the fund and entitles the Commission to one-half of any surplus. These transactions are accounted for as receipts or disbursements of the Criminal Court Fund and the General Fund as applicable.

(o) *Grants from Other Governmental Agencies*

Federal and state governmental agencies represent an important source of supplementary funding to finance housing, employment, construction programs, and other activities beneficial to the Parish. These funds, primarily in the form of grants, are recorded in the General, Special Revenue, and Capital Projects Funds. A grant receivable is recorded when the Commission has a right to reimbursement under the related grant. The grants normally specify the purpose for which the funds may be used and are audited annually under the single audit approach as mandated in OMB Circular A-133.

(p) *Cash and Cash Equivalents*

For purposes of the Statement of Cash Flows, the Commission considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

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(q) Impact of Recently Issued Accounting Principles

Recently Issued and Adopted Accounting Pronouncements

In November 2010, the GASB issued Statement No. 60, *Accounting and Financial Reporting for Service Concession Arrangements*. GASB 60 provides financial reporting guidance for service concession arrangements (SCAs). SCAs are defined as an arrangement between a transferor (a government) and an operator (governmental or nongovernmental entity) in which (1) the transferor conveys to an operator the right and related obligation to provide services through the use of infrastructure or another public asset (a "facility") in exchange for significant consideration and (2) the operator collects and is compensated by fees from third parties. This statement is effective for periods beginning after December 15, 2011. The Commission does not have any SCAs, and therefore, the adoption of GASB 60 did not have any impact on the Commission's financial statements.

In December 2010, the GASB issued Statement No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*. The objective of this statement is to incorporate into the GASB's authoritative literature certain accounting and financial reporting guidance that is included in the GASB and AICPA pronouncements issued on or before November 30, 1989, which does not conflict with or contradict GASB pronouncements: Financial Accounting Standards Board (FASB) Statements and Interpretations, Accounting Principles Board Opinions and Accounting Research Bulletins of the American Institute of Public Accountants' (AICPA) Committee on Accounting Procedure. This statement is effective for periods beginning after December 15, 2011, and was implemented by the Commission in 2012. The adoption of GASB 62 does not have any impact on the Commission's financial statements.

In June 2011, the Governmental Accounting Standards Board (GASB) issued Statement 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*. This statement provides reporting guidance for deferred outflows of resources and deferred inflows of resources, and adds them, when applicable, as elements of the GWFS, because they are distinct from assets and liabilities. In addition, because these additional elements may affect the residual amount of all of the elements presented in the statement of financial position, GASB No. 63 renames that measure as net position rather than net assets. The Commission implemented the statement in 2012. The content and certain titles of the GWFS were changed upon adoption. However, the Commission had no deferred outflows or inflows of resources at December 31, 2012, and no reclassifications affecting the statement of net assets from the prior period were required.

In June 2011, the GASB issued Statement 64, *Derivative Instruments: Application of Hedge Accounting Termination Provisions* – an amendment of GASB Statement No. 53. GASB 64 provides clarification on whether an effective hedging relationship continues after the replacement of a swap counterparty or a swap counterparty's credit support provider. This statement is effective for periods beginning after June 15, 2011, and was adopted by the Commission in 2012. This adoption of GASB 64 does not have any impact on the Commission's current financial statements.

Recently Issued Accounting Pronouncements

In 2012, GASB issued Statement No. 65, *Items Previously Recognized as Assets and Liabilities*, which clarifies the appropriate reporting of deferred outflows of resources and deferred inflows of resources to ensure consistency in financial reporting. The Statement reclassifies certain items currently being reported as assets and liabilities as deferred outflows of resources and deferred

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inflows of resources. In addition, this Statement recognizes certain items currently reported as assets and liabilities as outflows of resources and inflows of resources. This statement is effective for periods beginning after December 15, 2012, and will require significant changes to the financial statements related to debt issuance costs. Management has not yet determined the financial statement impact of the pronouncement.

In 2012, GASB issued Statement No. 66, *Technical Corrections – 2012*, which enhances the usefulness of financial reports by resolving conflicting accounting and financial reporting guidance that could diminish the consistency of financial reporting. This statement is also effective for periods beginning after December 15, 2012. Management has not yet determined the financial statement impact of the pronouncement.

(2) Cash and Investments

The Commission maintains a consolidated cash management pool that is available for use by all funds. Each fund type's portion of the consolidated cash pool is displayed on the Statement of Net Position as "Cash and cash equivalents" or "Investments."

(a) Deposits

Deposits (including demand deposit accounts and certificates of deposits) at December 31, 2012, had a carrying amount of \$5,045,108 and a bank balance of \$7,651,323.

The Commission's bank balance of deposits at December 31, 2012, is not exposed to any custodial credit risk. Custodial credit risk is the risk that in the event of a bank failure, the Commission's deposits may not be returned. All Commission deposits are covered by FDIC.

The carrying amount of deposits does not include cash on hand balance of \$375, which is not on deposit with a financial institution. Cash on hand includes petty cash and cash received but not yet deposited at year-end.

(b) Investments

State statutes authorize the Commission to invest in direct obligations of the U. S. Treasury, U. S. government agency obligations, and LAMP, a local government investment pool. LAMP is administered by LAMP, Inc., a nonprofit corporation organized under the laws of the State of Louisiana. The LAMP portfolio includes only securities and other obligations in which local governments in Louisiana are authorized to invest. The dollar weighted average portfolio maturity of LAMP assets is restricted to not more than 90 days, and consists of no securities with a maturity in excess of 397 days. The fair value of investments is determined on a weekly basis to monitor any variances between amortized cost and fair value. For purposes of determining participant's shares, investments are valued at amortized cost. LAMP is designed to be highly liquid to give participants daily access to their account balances.

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The Commission's investment policy requires all securities to be investment grade obligations, but does not address specific credit quality ratings. The Commission does not limit the amount that may be invested in securities of any one issuer. In accordance with the investment policy, the maximum permitted maturity of any individual security

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in the Commission's portfolio is five years. It is a further requirement that the overall portfolio be structured to provide a minimum cash flow, through maturities, equal to 20% of the portfolio balance on an annual basis. Applicable state statutes do not address credit quality ratings, concentration of credit risk by issuer, or investment maturity limitations.

Information about the exposure of the Commission's investments to this risk, using the segmented time distribution model is as follows:

Security	Standard & Poor's Rating	Percentage of total portfolio	Fair market value	Months to maturity			
				0-6	7-12	13-24	Over 24
LAMP	N/A	16%	\$ 19,710,593	\$19,710,593	\$ -	\$ -	\$ -
U.S. Treasury Obligation	N/A	4%	6,094,212	-	-	-	6,094,212
Municipal Bonds	AA-	7%	9,399,942	2,004,320	1,175,684	2,316,403	3,903,535
U.S. chartered agencies:							
Federal National Mortgage Association	AAA	31%	42,452,986	2,654,481	-	1,013,127	38,785,378
Federal Home Loan Mortgage Corporation	AAA	18%	25,006,157	24,591	-	4,877,274	20,104,292
Federal Home Loan Bank	AAA	11%	20,459,669	2,036,820	6,565,481	1,936,096	9,921,272
Federal Farm Credit Bank	AAA	13%	21,092,513	-	1,312,108	2,095,076	17,685,329
Total		100%	\$144,216,072	\$26,430,805	\$ 9,053,273	\$ 12,237,976	\$96,494,018
Percentage of portfolio value			100%	18%	6%	9%	67%

The investments with original maturities of three months or more when purchased totaling \$123,744,599 and \$760,880 are classified as "Investments" on the Statement of Net Position and the Statement of Fiduciary Assets and Liabilities, respectively. The balance of cash in the LAMP totaling \$19,710,593 is classified as "Cash and Cash equivalents" on the Statement of Net Position because the account operates similar to a money market fund.

(3) Ad Valorem Taxes

The Commission levies taxes on real and business personal property located within Caddo Parish's boundaries. Property taxes are levied by the Commission on property values assessed by the Caddo Parish Tax Assessor and approved by the State of Louisiana Tax Commission.

The Caddo Parish Sheriff's Office bills and collects property taxes for the Commission. Collections are remitted to the Commission monthly. In the fund level statements, the Commission property tax revenues are recognized when levied to the extent that they are collected within 60 days after year-end.

Property tax calendar

Assessment date	January 1
Levy date	Not later than June 1
Tax bills mailed	On or about November 25
Total taxes are due	December 31
Penalties and interest are added	January 1
Lien date	January 1
Tax sale - 2012 delinquent property	On or about May 15, 2013

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The Commission is permitted to levy taxes up to 10% of the assessed property valuation for each specified purpose, or, in the aggregate for all purposes, 35% of the assessed valuation for the payment of principal and interest on long-term debt after approval by the voters of the Parish. A total of approximately \$657,858,059 of additional bonded debt is available for issuance pursuant to the 35% limitation. Property taxes are recorded as receivables and revenues in the year assessed, net of combined estimated allowance for uncollectible accounts of \$2,098,825. Property taxes totaling \$220,625 not collected within 60 days have been deferred in the FFS.

Assessed values are established by the Caddo Parish Tax Assessor each year on a uniform basis at the following ratios to fair value:

10% land	15% machinery
10% residential improvements	15% commercial improvements
15% industrial improvements	25% public service properties, excluding land

A revaluation of all property is required to be completed no less than every four years. The last revaluation was completed for the roll of January 1, 2012. Total assessed value was \$1,974,937,310 in 2012. Louisiana state law exempts the first \$7,500 of assessed value of a taxpayer's primary residence from Parish property taxes. This homestead exemption was \$347,726,690 of the assessed value in 2012.

The distribution of the Commission's levy (tax rate per \$1,000 assessed value) to its funds was as follows for 2012:

Fund	Property within Shreveport and Vivian	Property outside Shreveport and Vivian
General Fund	3.07%	6.15%
Public Works	3.45%	3.45%
Courthouse Maintenance	2.60%	2.60%
Detention Facilities	5.04%	5.04%
Solid Waste	.00%	.00%
Parks and Recreation	.81%	.81%
Juvenile Court	1.89%	1.89%
Criminal Justice	3.56%	3.56%
Health Unit	1.91%	1.91%
Shreve Memorial Library	8.84%	8.84%
Biomedical	1.67%	1.67%
Debt Service	1.75%	1.75%
	34.59%	37.67%

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(4) Capital Assets

A summary of changes in capital assets is as follows:

Governmental activities:	Balance December 31, 2011	Additions	Reductions	Balance December 31, 2012
Capital assets not being depreciated:				
Land and land improvements	\$ 14,583,773	\$ 4,100	\$ -	\$ 14,587,873
Construction in progress - Infrastructure	144,776	3,263,233	1,917,553	1,490,456
Construction in progress	6,020,784	6,544,343	1,370,314	11,194,813
Total capital assets not being depreciated	20,749,333	9,811,676	3,287,867	27,273,142
Capital assets being depreciated:				
Buildings and structures	88,559,693	1,110,678	-	89,670,371
Equipment and vehicles	33,827,144	3,895,177	1,467,045	36,255,276
Infrastructure	373,780,843	4,061,293	-	377,842,136
Total capital assets being depreciated	496,167,680	9,067,148	1,467,045	503,767,783
Less accumulated depreciation for:				
Buildings and structures	(32,647,906)	(2,155,488)	-	(34,803,394)
Equipment and vehicles	(24,305,893)	(2,330,201)	(1,332,030)	(25,304,064)
Infrastructure	(246,209,211)	(10,861,719)	-	(257,070,930)
Total accumulated depreciation	(303,163,010)	(15,347,408)	(1,332,030)	(317,178,388)
Total capital assets being depreciated, net	193,004,670	(6,280,260)	135,015	186,589,395
Capital assets, net	\$ 213,754,003	\$ 3,531,416	\$ 3,422,882	\$ 213,862,537

Construction in progress consisted of the following:

Caddo Correctional Center:	
Energy Service performance contract	\$ 4,736,399
Sheriff office upgrades	411,871
Earl Williamson Park – restroom renovations and rebuilding of a barn	414,435
Health unit air handling unit upgrades	61,575
Bickham building – 4 th floor renovations	756,052
Selber building – renovations	433,649
Juvenile Detention Center – fire alarm upgrades	1,163,755
Courthouse – elevator upgrades	903,265
Animal services building reconstruction	304,376
Kennels	132,156
Shreveport Memorial Library – purchase and renovations of new administrative building	1,877,280
	11,194,813
Infrastructure: North Lakeshore – road and bike path reconstruction	1,490,456
Total construction in progress	\$12,685,269

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The Commission leases the Shreveport Regional Lab to the State Department of Health and Hospitals under an operating lease expiring in June of 2019. The building being leased has a net book value of \$972,621. The cost of the building is \$1,496,340 with accumulated depreciation of \$523,719. Minimum future rentals to be received are as follows:

Year ending December 31:

2013	\$	72,000
2014	\$	72,000
2015	\$	72,000
2016	\$	72,000
2017	\$	72,000
2018 - 2019	\$	108,000

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

General government	\$	42,603
Criminal justice		1,184,366
Health and welfare		304,349
Highways, streets, and drainage		11,272,765
Building facilities		518,432
Sanitation		91,209
Economic development		27,264
Culture and recreation		<u>1,906,420</u>
Total depreciation expense - governmental activities	\$	<u>15,347,408</u>

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(5) Long-Term Debt

The following is a summary of the long-term obligation activity for the year ended December 31, 2012:

Governmental activities:	Beginning balance	Additions	Reductions	Ending Balance	Due within one year
General obligation bonds payable	\$ 28,930,000	\$ -	\$ 1,100,000	\$ 27,830,000	\$ 1,160,000
Limited tax revenue bonds payable	5,745,000	-	205,000	5,540,000	210,000
Certificates of indebtedness	1,135,000	6,000,000	1,135,000	6,000,000	545,000
Deferred premium of certificate	-	161,449	-	161,449	-
Claims and judgments payable	862,669	4,124,367	4,273,058	713,978	713,978
Compensated absences	2,374,757	1,022,810	887,045	2,510,522	978,958
Net OPEB obligation	1,749,388	1,096,734	485,392	2,360,730	-
Governmental activity long-term liabilities	<u>\$ 40,796,814</u>	<u>\$ 12,405,360</u>	<u>\$ 8,085,495</u>	<u>\$ 45,116,679</u>	<u>\$ 3,607,936</u>

Long-term debt at December 31, 2012, is comprised of the following issues:

General obligation bonds – applicable to general Parish operations:

\$10,000,000 2007 Bonds, due in annual installments of \$350,000 to \$820,000 through February 1, 2027; interest at 4.25% to 5.00%	\$ 8,895,000
\$10,000,000 2008 Bonds, due in annual installments of \$350,000 to \$820,000 through February 1, 2028; interest at 4.125% to 6.00%	9,280,000
\$10,000,000 2009 Bonds, due in annual installments of \$345,000 to \$825,000 through February 1, 2029; interest at 2.50% to 4.15%	9,655,000
Total general obligation bonds payable	<u>27,830,000</u>

Limited tax revenue bonds:

\$6,000,000 2010 Limited Tax Revenue Bonds, due in annual installments of \$205,000 to \$425,000 through March 1, 2030; interest at 2.00% to 3.75%	5,540,000
Total limited tax revenue bonds	<u>5,540,000</u>

Certificates of indebtedness:

\$6,000,000 Certificates of Indebtedness, Series 2012, due in annual installments of \$545,000 to \$670,000 through March 1, 2022; interest at 1.0% to 2.5%	6,000,000
Total certificates of indebtedness	<u>6,000,000</u>
Total long-term debt	<u>\$ 39,370,000</u>

General obligation bonds issued for governmental activity purposes are liquidated by the debt service fund. Limited tax revenue bonds are liquidated from ad valorem tax revenue or through gaming revenue in the Riverboat Fund. Claims and judgments are liquidated from the Commission's general liability internal service fund. Compensated absences will be liquidated through several of the

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Commission's funds including the general fund and various special revenue funds. The net OPEB obligation will be paid from the Commission's group insurance internal service fund.

All claims liabilities at December 31, 2012 were satisfied within 90 days of the close of the fiscal year. Therefore, claims liabilities are considered current liabilities at December 31, 2012.

The annual requirements to amortize all debt outstanding as of December 31, 2012, are as follows:

	Governmental activities		
	Principal	Interest	Total
Years ending December 31:			
2013	\$ 1,915,000	\$ 1,418,004	\$ 3,333,004
2014	2,000,000	1,375,975	3,375,975
2015	2,075,000	1,309,701	3,384,701
2016	2,165,000	1,239,494	3,404,494
2017	2,265,000	1,163,631	3,428,631
2018-2022	12,895,000	4,557,157	17,452,157
2023-2027	12,395,000	2,158,815	14,553,815
2028-2032	3,660,000	1,100,728	4,760,728
2033-2034	-	248,978	248,978
	<u>\$ 39,370,000</u>	<u>\$ 14,572,483</u>	<u>\$ 53,942,483</u>

Principal payments of \$1,100,000 plus interest of \$1,200,663 on the bonds payable were paid from the Debt Service Fund. Principal payments of \$1,135,000 plus interest of \$20,998 on the certificates of indebtedness were paid from the Shreve Memorial Library Fund.

There are a number of limitations and restrictions contained in the various bond indentures and the certificates of indebtedness. Management believes the Commission is in substantial compliance with all significant limitations and restrictions.

General obligation bonds are direct general obligations of the Commission. Principal and interest are payable from ad valorem taxes levied on all taxable property within the Parish.

In 2007, the Commission issued \$10,000,000 of general obligation bonds to fund various capital projects for the Parish. There was no premium or discount related to the issuance. The Commission paid \$62,486 in costs related to the issuance.

In 2008, the Commission issued \$10,000,000 of general obligation bonds to fund various capital projects for the Parish. There was no premium or discount related to the issuance. The Commission paid \$67,727 in costs related to the issuance, less \$26,546 in refunded interest, resulting in net bond costs of \$41,181.

In 2009, the Commission issued \$10,000,000 of general obligation bonds to fund various capital projects for the Parish. There was no premium or discount related to the issuance. The Commission paid \$66,001 in costs related to the issuance, less \$16,001 in refunded interest, resulting in net bond costs of \$50,000.

In 2010, the Commission issued \$6,000,000 of limited tax revenue bonds to fund various capital

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projects for the Parish. There was no premium or discount related to the issuance. The Commission paid \$71,195 in costs related to the issuance, less \$21,700 in refunded interest, resulting in net bond costs of \$49,495.

In 2012, the Commission issued \$6,000,000 of certificates of indebtedness to fund various capital improvements to the Shreve Memorial Library. There was a premium of \$179,388 related to the issuance. The Commission paid \$75,006 in costs related to the issuance.

(6) Other Required Individual Fund Disclosures

(a) *Interfund Receivables and Payables*

Individual fund interfund receivable and payable balances at December 31, 2012, were as follows:

Due from other funds	Due to other funds						Total
	Detention Facilities Fund	Biomedical Fund	Criminal Justice Fund	Nonmajor Special Revenue Funds	Nonmajor Debt Service Fund	Internal Service Funds	
General Fund	\$ 493,620	\$ 156,951	\$ 2,308,503	\$ -	\$ -	\$ -	2,959,074
Shreve Memorial Library Fund	-	-	-	362,452	-	-	362,452
Public Works Fund	-	-	1,233,134	-	900	-	1,234,034
Nonmajor Capital Project Funds	-	-	-	-	65,515	-	65,515
Nonmajor Special Revenue Funds	-	1,756,125	-	437,422	723	-	2,194,270
Internal Service Funds	-	-	-	-	-	63,955	63,955
	<u>\$ 493,620</u>	<u>\$ 1,913,076</u>	<u>\$ 3,541,637</u>	<u>\$ 799,874</u>	<u>\$ 67,138</u>	<u>\$ 63,955</u>	<u>\$ 6,879,300</u>

All balances resulted from the time lag between the dates that: (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made. Additionally, balances resulted from negative cash balances in certain funds.

(b) *Transfers*

A reconciliation of operating transfers follows:

Transfers out	Transfers in						Total
	General Fund	Detention Facilities Fund	Public Works Fund	Capital Outlay Fund	Shreve Memorial Library Fund	Nonmajor Special Revenue Funds	
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Public Works Fund	-	-	-	16,320,000	-	-	16,320,000
Criminal Justice Fund	1,600,000	900,000	-	-	-	2,600,000	5,100,000
Capital Outlay Fund	-	20,740	2,788,624	-	-	21,455	2,830,819
Nonmajor Special Revenue Funds	-	-	-	9,008,350	-	1,500,000	10,508,350
Nonmajor Capital Project Funds	-	-	-	-	362,452	-	362,452
	<u>\$ 1,600,000</u>	<u>\$ 920,740</u>	<u>\$ 2,788,624</u>	<u>\$ 25,328,350</u>	<u>\$ 362,452</u>	<u>\$ 4,121,455</u>	<u>\$ 35,121,621</u>

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Transfers are used to: (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations. The Capital Outlay Fund was established to budget and monitor the status of ongoing capital projects and expenditures. The funding for this fund is provided primarily through transfers from various other funds of the Commission.

(c) Encumbrances

Encumbrance accounting is employed as an extension of formal budgetary integration for the General Fund, special revenue funds, and capital project funds. At December 31, 2012, certain amounts which were previously restricted, committed, or assigned for specific purposes have been encumbered in the governmental funds. Encumbrances included in the governmental fund balances are as follows.

	Encumbrances Included In:	
	Restricted Fund Balance	Assigned Fund Balance
General Fund	\$ -	\$ 25,212
Shreve Memorial Library – Special Revenue Fund	369,807	-
Detention Facilities – Special Revenue Fund	7,112	-
Capital Outlay- Capital Projects Fund	3,584,798	-
Nonmajor Special Revenue Funds	5,483	-
	\$ 3,967,200	\$ 25,212

(7) Defined Benefit Pension Plans

(a) Description of Plans

The Commission provides retirement, death, and disability benefits to its employees through two pension plans administered by other governmental entities.

Parochial Employees' Retirement System of Louisiana (Parochial Plan)

Plan description - Substantially all Commission employees are members of this cost-sharing multiple-employer public employee statewide plan administered by the Parochial Employees' Retirement System. All classified Parish employees who work at least 28 hours per week and are under 60 years of age are required to become members of the plan on the date of employment. Benefit provisions are established in accordance with Louisiana State Statute. The Parochial Plan issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the board of trustees of the Parochial Employees' Retirement System of Louisiana, P.O. Box 14619, Baton Rouge, LA, 70898.

Funding policy - Covered employees are required to contribute 9.50% of their salary. The Commission is required to contribute 15.75% of covered employees' salaries. The employer and employee contribution obligations are established and may be amended by Louisiana State

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Statute. The Commission's contributions for the years ended December 31, 2012, 2011, and 2010, were \$2,025,418, \$1,956,324, and \$1,879,280, respectively, equal to the required contributions for each year. The Parochial Plan's pension liability was determined in accordance with GASB Statement No. 27 and equaled zero before and after the transition.

City of Shreveport Employees' Retirement System (City Plan)

Plan description - Substantially all employees of the Shreve Memorial Library are members of this cost-sharing multiple-employer defined benefit plan, which is administered by the City of Shreveport. Enrollment is mandatory for full-time, permanent employees. Benefit provisions are established and may be amended by Shreveport City ordinance. The City of Shreveport issues a publicly available financial report that includes financial statements and required supplementary information of the City Plan. That report may be obtained by writing the City of Shreveport, P.O. Box 31109, Shreveport, LA, 71130.

Funding policy - Plan members are required to contribute 9.00% of their salary. The Commission is required to contribute 13.15% of covered employees' salaries. This total contribution rate is allocated between the City Plan and the ERS Employer Contribution Plan, which is a savings plan for members. The employer and employee contribution obligations are established and may be amended by Shreveport City ordinance. The Commission's contributions for the years ended December 31, 2012, 2011, and 2010, were \$544,296, \$545,368, and \$536,005, respectively, equal to the required contribution for each year. The plan's pension liability was determined in accordance with GASB Statement No. 27 and equaled zero before and after the transition.

(8) Other Post-Employment Healthcare Benefits

Plan Description - In addition to the pension benefits described in note 7, the Commission provides postretirement healthcare benefits and life insurance, in accordance with state statutes, to all retiring employees who were participating in the group insurance plan prior to their retirement date. The Commission's Other Post-employment Benefit (OPEB) plan is a single-employer defined benefit "substantive plan" as understood by past practices of the employer and its employees. Although no written plan or trust currently exists or is sanctioned by law, the OPEB plan is reported based on communication to plan members.

The Commission is self-insured for medical benefits including postretirement healthcare benefits. Currently, there are 100 retirees receiving life insurance coverage and 101 receiving healthcare benefits. The Commission reimburses 80% of the amount of validated claims for medical and hospitalization costs incurred by pre-Medicare employees and their dependents. The Commission also reimburses 80% of Medicare supplemental benefits for retirees over the age of 65.

Medical benefits are provided to employees upon retirement. Employees hired before January 1, 2007, have retirement eligibility (D.R.O.P. entry) provisions as follows: 30 years of service at any age; age 55 and 25 years of service; age 60 and 10 years of service; or, age 65 and 7 years of service. Employees hired on and after January 1, 2007, have retirement eligibility (D.R.O.P. entry) provisions as follows: 30 years of service at any age; age 62 and 10 years of service; or age 67 and 7 years of service. Complete plan provisions are contained in the official plan documents.

Life insurance coverage of a flat amount of \$4,000 is provided to all Caddo Parish Commission retirees. The blended rates for insurance coverage as provided in the census data are approximately \$0.21 per \$1,000 of insurance for active employees and \$0.265 per \$1,000 of insurance for retired employees. The employer pays 100% of the "cost" of the retiree life insurance, but it is based on the blended rates. Since GASB 45 requires the use of "unblended" rates, we have used the 94GAR mortality table described above to "unblend" the rates so as to reproduce the

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composite blended rate overall as the rate structure to calculate the actuarial valuation results for life insurance. All of the assumptions used for the valuation of the medical benefits have been used except for the trend assumption; zero trend was used for life insurance.

Contribution Rates - Employees do not contribute to their post-employment benefits costs until they become retirees and begin receiving those benefits. The plan provisions and contribution rates are contained in the official plan documents. Premiums for retirees are determined by the plan. In 2012, retiree premiums for healthcare benefits totaled \$108,123, or .71% of covered payroll. There were no retiree premiums paid for life insurance benefits.

Fund Policy - Until 2008, the Commission recognized the cost of providing post-employment medical benefits (the Commission's portion of the retiree medical benefit premiums) as an expense when the benefit premiums were due and thus financed the cost of the post-employment benefits on a pay-as-you-go basis. Effective with the fiscal year beginning January 1, 2008, the Commission implemented Government Accounting Standards Board Statement No. 45, *Accounting and Financial Reporting by Employers for Post-employment Benefits Other than Pensions* (GASB 45). The funding policy is not to fund the ARC except to the extent of the current year's retiree funding costs.

In 2012, the Commission's portion of healthcare premium cost and life insurance premiums for retired employees totaled \$485,392, and claims totaled \$458,407. The life insurance carrier paid out \$98,845 in life insurance benefits in 2012. The premiums paid were applied toward the Net OPEB Benefit Obligation as shown in the following table.

Annual Required Contribution - The Commission's Annual Required Contribution (ARC) is an amount actuarially determined in accordance with GASB 45. The Annual Required Contribution (ARC) is the sum of the Normal Cost plus the contribution to amortize the Actuarial Accrued Liability (AAL). A level dollar, closed amortization period of 30 years (the maximum amortization period allowed by GASB 43/45) has been used for the post-employment benefits. The total ARC for the fiscal year beginning January 1, 2012, is \$1,127,926, as set forth below:

Normal cost	\$ 369,124
30-year UAL amortization amount	758,802
Annual required contribution (ARC)	<u>\$ 1,127,926</u>

Net Post-employment Benefit Obligation (Asset) - The table below shows the Commission's Net Other Post-employment Benefit (OPEB) obligation for fiscal year ended December 31, 2012:

Net OPEB obligation as of January 1, 2012	\$ 1,749,388
Annual required contribution	1,127,926
Interest on net OPEB obligation	69,975
ARC adjustment	(101,167)
OPEB cost	1,096,734
Contribution	-
Current retiree premium	(485,392)
Net OPEB obligation as of December 31, 2012	<u>\$ 2,360,730</u>

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The following table shows the three-year trend of the Commission's annual post-employment benefits (PEB) cost, percentage of the cost contributed, and the net unfunded post-employment benefits (PEB) liability (asset):

Post-employment benefit	Fiscal year ended	Annual OPEB cost	Percentage of annual cost contributed	Net OPEB obligation (asset)
Medical & Life Insurance	12/31/10	\$ 821,967	41.22%	\$ 1,277,957
Medical & Life Insurance	12/31/11	\$ 2,124,756	17.67%	\$ 1,749,388
Medical & Life Insurance	12/31/12	\$ 1,096,734	44.26%	\$ 2,360,730

Funded Status and Funding Progress - In the fiscal year ended December 31, 2012, the Commission made no contributions to its post-employment benefits plan. The plan was not funded at all, has no assets, and hence has a funded ratio of zero. As of December 31, 2012, the Actuarial Accrued Liability (AAL) was \$12,807,488, which is defined as that portion, as determined by a particular actuarial cost method (the Commission uses the Projected Unit Credit Cost Method), of the actuarial present value of post-employment plan benefits and expenses that is not provided by normal cost. Since the plan was not funded in fiscal year 2012, the entire actuarial accrued liability of \$13,121,414 was unfunded.

Actuarial Accrued Liability (AAL)	\$ 13,121,414
Actuarial Value of Plan Assets	-
Unfunded Actuarial Accrued Liability (UAAL)	\$ 13,121,414
Funded Ratio (Act. Value Assets/AAL)	0%
Covered Payroll (active plan members)	\$ 14,565,181
UAAL as a percentage of covered payroll	90.09%

The required schedule of funding progress immediately follows the notes to the financial statements and presents multi-year trend information regarding whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Actuarial Methods and Assumptions - Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. The actuarial valuation for post-employment benefits includes estimates and assumptions regarding (1) turnover rate; (2) retirement rate; (3) healthcare cost trend rate; (4) mortality rate; (5) discount rate (investment return assumption); and (6) the period to which the costs apply (past, current, or future years of service by employees). Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future.

The actuarial calculations are based on the types of benefits provided under the terms of the substantive plan (the plan as understood by the Commission and its employee plan members) at the time of the valuation and on the pattern of sharing costs between the Commission and its plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the Commission and plan members in the future. Consistent with the long-term

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Notes to Basic Financial Statements December 31, 2012

perspective of actuarial calculations, the actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial liabilities and the actuarial value of assets.

Actuarial Cost Method - The ARC is determined using the projected unit credit actuarial cost method. The employer portion of the cost for retiree medical care in each future year is determined by projecting the current cost levels using the healthcare cost trend rate and discounting this projected amount to the valuation date using the other described pertinent actuarial assumptions, including the investment return assumption (discount rate), mortality, and turnover.

Actuarial Value of Plan Assets - There are currently no assets as the Plan has been on a pay-as-you-go basis. It is anticipated that in future valuations a smoothed market value will be utilized consistent with Actuarial Standards Board ASOP 6, as provided in paragraph number 125 of GASB 45.

Turnover Rate - An age-related turnover scale based on actual experience as described by administrative staff has been used. The rates, when applied to the active employee census, produce an annual turnover of approximately 14%. The rates for each age are below:

Age	Percent Turnover
18-25	20.0 %
26-40	17.0 %
41-54	15.0 %
55+	8.0 %

Post-employment Benefit Plan Eligibility Requirements - Based on past experience, it has been assumed that entitlement to benefits will commence six years after earliest retirement eligibility (D.R.O.P. entry), as described above under "Plan Description." The six years represent three years in the D.R.O.P. plus an additional three years delay after the end of the D.R.O.P. period. Medical benefits are provided to employees upon actual retirement. Most employees are covered by the Parochial Employees' Retirement System of Louisiana, whose retirement eligibility (D.R.O.P. entry) provisions are as follows: 30 years of service at any age; age 55 and 25 years of service; age 60 and 10 years of service; or, age 65 and 7 years of service. For employees hired on and after January 1, 2007, retirement eligibility (D.R.O.P. entry) provisions are as follows: age 55 and 30 years of service; age 62 and 10 years of service; or, age 67 and 7 years of service.

Investment Return Assumption (Discount Rate) - GASB 45 states that the investment return assumption should be the estimated long-term investment yield on the investments that are expected to be used to finance the payment of benefits (that is, for a plan which is funded). Based on the assumption that the ARC will not be funded, a 4% annual investment return has been used in this valuation.

Health Care Cost Trend Rate - The expected rate of increase in medical cost is based on projections performed by the Office of the Actuary at the Centers for Medicare & Medicaid Services as published in National Health Care Expenditures Projections: 2003 to 2013, Table 3: National Health Expenditures, Aggregate and per Capita Amounts, Percent Distribution, and Average Annual Percent Change by Source of Funds: Selected Calendar Years 1990-2013, released in January, 2004, by the Health Care Financing Administration (www.cms.hhs.gov). "State and Local" rates for 2008 through 2013 from this report were used, with rates beyond 2013 graduated down to an ultimate annual rate of 5.0% for 2016 and later.

Inflation Rate - Included in both the Investment Return Assumption and the Healthcare Cost Trend rates above is an implicit inflation assumption of 2.50% annually.

Mortality Rate - The 1994 Group Annuity Reserving (94GAR) table, projected to 2002, based on a fixed

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Notes to Basic Financial Statements

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blend of 50% of the unloaded male mortality rate and 50% of the unloaded female mortality rates, was used. This is the mortality table that the Internal Revenue Service requires to be used in determining the value of accrued benefits in defined benefit pension plans. Since GASB 45 requires the use of “unblended” rates, we have used the 94GAR mortality table described above to “unblend” the rates so as to reproduce the composite blended rate overall as the rate structure to calculate the actuarial valuation results for life insurance.

Method of Determining Value of Benefits - The “value of benefits” has been assumed to be the portion of the premium after retirement date expected to be paid by the employer for each retiree and has been used as the basis for calculating the actuarial present value of OPEB benefits to be paid. The employer pays 75% of the cost of the medical insurance for the retirees and dependents. The rates provided applicable before age 65 are “blended” rates. Since GASB 45 mandates that “unblended” rates be used, we have estimated the “unblended” rates for retirees before Medicare eligibility. It has been assumed that the retiree rate before Medicare eligibility is 130% of the blended rate.

(9) Contingencies

Litigation

The Commission is a defendant in several lawsuits involving civil actions, most of which are partially covered by insurance. There are certain suits, which are in the early stages of discovery and for which the availability of insurance coverage or estimates of the ultimate liability of the Commission cannot be determined. Resolution of some of these cases could involve liability to the Commission in excess of insurance limits if the courts find in favor of the various plaintiffs. The Commission evaluates the existing litigation and accrues appropriate amounts in accordance with Financial Accounting Standards Board Statement (FASB) ASC Topic 450 as liabilities become probable and can be estimated. In the opinion of legal counsel, the Commission’s ultimate exposure is unknown at this time. It is the policy of the Commission to pay judgments against the Commission on a current basis from current revenues. Settlements from litigation, insurance, and liability claims are included in General Insurance Fund expenditures.

Grant Disallowances

The Commission participates in a number of state and federally assisted grant programs. The programs are subject to various compliance audits. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. Commission management believes that the amount of disallowances, if any, which may arise from future audits will not be material.

(10) Risk Management

The Commission is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters. The Group Insurance Fund is used to account for self-insurance activities involving group medical and life insurance coverage for Commission employees. The General Insurance Fund is used to account for self-insurance activities involving workers’ compensation and general liability claims.

The Commission maintains property, general, automobile, and excess liability insurance coverage. The limit of coverage on the general liability policy is \$1,000,000 per occurrence and \$3,000,000 in the aggregate. The excess liability policy contains an additional aggregate limit of \$1,000,000 for general liability claims. The Commission is self-insured for medical benefits and workers’ compensation coverage. Employees contribute for medical benefits coverage, and each department that pays salaries contributes for both medical and workers’ compensation coverage. The Commission maintains stop-loss coverage

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Notes to Basic Financial Statements December 31, 2012

with an insurance company for medical claims in excess of \$125,000 per occurrence with an aggregate total of 125% of expected losses. Stop-loss coverage is also maintained for workers' compensation cases above \$300,000. Settlements have not exceeded insurance coverage for each of the past three fiscal years, and there were no reductions in insurance coverage from coverage in the prior year.

Payments to the Internal Service Funds are accounted for as revenues by the receiving fund and expenditures/expenses by the paying funds. Payments into the fund are available to pay claims and administrative costs of the self-insurance programs. Payments in excess of actual expenses are recorded as transfers. At December 31, 2012, \$3,190,317 and \$2,516,622, respectively, are reported as Group Insurance Fund and General Insurance Fund net position balances.

All self-insurance programs are accounted for within Internal Service Funds. The Commission has included incurred but not reported claims in determining its claims liability in both self-insurance programs.

Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Claims liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of payouts and other economic and social factors, including the effects of specific, incremental claim adjustment expenses, salvage, and subrogation. At December 31, 2012, the claims liability of \$713,978 and \$0 reported in the Group Insurance and General Insurance Funds, respectively, is based on the requirements of GASB Statement No. 10.

Changes in the Group Insurance Fund's claims liability amount in fiscal years 2011 and 2012 were:

	Beginning of fiscal year liability	Current year claims and changes in estimates	Claims Payments	Balance, fiscal year end
2011	\$ 328,423	\$ 3,983,038	\$ 3,448,792	\$ 862,669
2012	\$ 862,669	\$ 3,774,580	\$ 3,923,271	\$ 713,978

Changes in the General Insurance Fund's claims liability amount in fiscal years 2011 and 2012 were:

	Beginning of fiscal year liability	Current year claims and changes in estimates	Claims Payments	Balance, fiscal year end
2011	\$ -	\$ 358,389	\$ 358,389	\$ -
2012	\$ -	\$ 349,786	\$ 349,786	\$ -

(11) Subsequent Events

Management of the Caddo Parish Commission has evaluated subsequent events through June 28, 2013, the date which financial statement were issued, concluding there were no events requiring disclosure.

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Required Supplementary Information

GENERAL FUND

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual for the Year Ended December 31, 2012 (Unaudited)

	Budgeted Amounts					Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
	General Fund Original	Reserve Trust Fund Original	General Fund Final	Reserve Trust Fund Final	Combined Final		
Revenues							
Taxes:							
Ad valorem	\$ 5,898,360	\$ -	\$ 5,898,360	\$ -	\$ 5,898,360	\$ 6,375,070	\$ 476,710
Other taxes, penalties, and interest	75,300	-	75,300	-	75,300	61,587	(13,713)
Total taxes	5,973,660	-	5,973,660	-	5,973,660	6,436,657	462,997
Charges for services	210,000	-	210,000	-	210,000	212,119	2,119
Licenses and permits	598,400	-	598,400	-	598,400	722,389	123,989
Intergovernmental revenues:							
State of Louisiana:							
Oil and gas severance tax	925,000	-	925,000	-	925,000	951,475	26,475
Beer tax	26,000	-	26,000	-	26,000	22,815	(3,185)
Timber severance pay	100,000	-	100,000	-	100,000	105,410	5,410
State revenue sharing	174,500	-	174,500	-	174,500	172,565	(1,935)
Total intergovernmental revenues	1,225,500	-	1,225,500	-	1,225,500	1,252,265	26,765
Gaming	-	-	-	-	-	-	-
Use of money and property:							
Rental, camping fees, other	-	-	-	-	-	31,500	31,500
Investment earnings:							
Interest earned	105,000	250,000	105,000	250,000	355,000	319,007	(35,993)
Net decrease in the fair value of investments	-	-	-	-	-	(20,620)	(20,620)
Total investment earnings	105,000	250,000	105,000	250,000	355,000	298,387	(56,613)
Other revenues	10,000	-	10,000	-	10,000	32,326	22,326
Total revenues	8,122,560	250,000	8,122,560	250,000	8,372,560	8,985,643	613,083
Expenditures							
General government:							
Commission	724,895	-	727,095	-	727,095	670,900	56,195
Administration	639,729	-	639,729	-	639,729	582,048	57,681
Human resources	122,341	-	122,341	-	122,341	101,229	21,112
Finance	439,436	10,638	439,436	10,638	450,074	366,832	83,242
Information systems	144,072	-	144,072	-	144,072	111,970	32,102
Elections	850,233	-	850,233	-	850,233	645,193	205,040
LSU extension	70,600	-	70,600	-	70,600	69,249	1,351
Allocations to other entities	256,404	-	256,404	-	256,404	256,404	-
Statutory appropriations	370,890	-	370,890	-	370,890	249,569	121,321
Total general government	3,618,600	10,638	3,620,800	10,638	3,631,438	3,053,394	578,044
Criminal justice	5,789,596	-	5,789,596	-	5,789,596	5,641,608	147,988
Building facilities	233,529	-	233,529	-	233,529	199,820	33,709
Capital outlay	49,900	-	58,200	-	58,200	30,863	27,337
Total expenditures	9,691,625	10,638	9,702,125	10,638	9,712,763	8,925,685	787,078
Excess (deficiency) of revenues over (under) expenditures	(1,569,065)	239,362	(1,579,565)	239,362	(1,340,203)	59,958	1,400,161
Other financing sources (uses):							
Transfers in	1,600,000	-	1,600,000	-	1,600,000	1,600,000	-
Transfers out	-	-	-	-	-	-	-
Total other financing sources (uses)	1,600,000	-	1,600,000	-	1,600,000	1,600,000	-
Net change in fund balance	30,935	239,362	20,435	239,362	259,797	1,659,958	1,400,161
Fund balance - beginning	13,452,085	40,496,244	13,452,085	40,496,244	53,948,329	53,948,329	-
Fund balance - ending	\$ 13,483,020	\$ 40,735,606	\$ 13,472,520	\$ 40,735,606	\$ 54,208,126	\$ 55,608,287	\$ 1,400,161

See accompanying independent auditor's report and notes to budgetary comparison schedules.

CADD PARISH COMMISSION

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Required Supplementary Information

SPECIAL REVENUE FUND - SHREVE MEMORIAL LIBRARY FUND

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

for the Year Ended December 31, 2012

(Unaudited)

	Original and Final Budgeted Amounts	Actual Amounts	Variance with Final Budget Positive (Negative)
Revenues			
Ad valorem taxes	\$ 13,414,460	\$ 14,416,099	\$ 1,001,639
Intergovernmental revenues:			
State grants	13,000	11,505	(1,495)
State revenue sharing	403,942	394,827	(9,115)
Total intergovernmental revenues	416,942	406,332	(10,610)
Fines and forfeitures	115,000	95,479	(19,521)
Use of money and property:			
Interest earned	36,000	46,539	10,539
Other revenues	214,000	226,013	12,013
Total revenues	14,196,402	15,190,462	994,060
Expenditures			
Culture and recreation:			
Salaries, fringe benefits, and payroll taxes	8,883,086	8,479,700	403,386
Supplies	379,000	298,512	80,488
Utilities	828,553	781,109	47,444
Repairs and maintenance	935,900	1,103,698	(167,798)
Insurance	192,200	205,845	(13,645)
Books and library materials	1,431,960	878,699	553,261
Miscellaneous	959,812	572,240	387,572
Total culture and recreation	13,610,511	12,319,803	1,290,708
Debt service:			
Principal	1,085,000	1,136,130	(51,130)
Interest	61,525	20,998	40,527
Capital outlay	4,481,300	1,483,457	2,997,843
Total expenditures	19,238,336	14,960,388	4,277,948
Excess (deficiency) of revenues over (under) expenditures	(5,041,934)	230,074	5,272,008
Other financing sources (uses)			
Transfers in (out)	-	362,452	362,452
Net change in fund balance	(5,041,934)	592,526	5,634,460
Fund balance - beginning	14,425,681	14,425,681	-
Fund balance - ending	\$ 9,383,747	\$ 15,018,207	\$ 5,634,460

See accompanying independent auditor's report and notes to budgetary comparison schedules.

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Required Supplementary Information
SPECIAL REVENUE FUND - DETENTION FACILITIES FUND
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)

	Original and Final Budgeted Amounts	Actual Amounts	Variance with Final Budget Positive (Negative)
Revenues			
Ad valorem taxes	\$ 7,668,480	\$ 8,220,978	\$ 552,498
Intergovernmental revenues:			
State revenue sharing	229,000	224,922	(4,078)
Use of money and property:			
Interest earned	500	7,039	6,539
Other revenues	10,000	8,195	(1,805)
Total revenues	<u>7,907,980</u>	<u>8,461,134</u>	<u>553,154</u>
Expenditures			
Criminal justice:			
Salaries, fringe benefits, and payroll taxes	1,016,074	1,016,969	(895)
Supplies	247,500	215,363	32,137
Education, training, and travel	4,000	613	3,387
Utilities	970,000	714,358	255,642
Repairs and maintenance	394,000	311,083	82,917
Insurance	230,569	228,369	2,200
Interest	20,000	721	19,279
Miscellaneous	366,365	358,944	7,421
Contracted services - prison operations	5,160,000	4,284,957	875,043
Debt service:			
Principal	102,500	102,500	-
Interest	89,075	89,075	-
Fees and charges	300	200	100
Capital outlay	15,000	-	15,000
Total expenditures	<u>8,615,383</u>	<u>7,323,152</u>	<u>1,292,231</u>
Excess (deficiency) of revenues over (under) expenditures	(707,403)	1,137,982	1,845,385
Other financing sources (uses):			
Transfers in	<u>920,740</u>	<u>920,740</u>	<u>-</u>
Net change in fund balance	213,337	2,058,722	1,845,385
Fund balance - beginning	<u>4,060,790</u>	<u>4,060,790</u>	<u>-</u>
Fund balance - ending	<u>\$ 4,274,127</u>	<u>\$ 6,119,512</u>	<u>\$ 1,845,385</u>

See accompanying independent auditor's report and notes to budgetary comparison schedules.

CADDO PARISH COMMISSION
Shreveport, Louisiana
Required Supplementary Information
SPECIAL REVENUE FUND - PUBLIC WORKS FUND
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Taxes:				
Ad valorem taxes	\$ 5,283,950	\$ 5,283,950	\$ 5,681,040	\$ 397,090
Sales tax	7,035,000	7,035,000	6,774,313	(260,687)
Total taxes	12,318,950	12,318,950	12,455,353	136,403
Licenses and permits	165,000	165,000	271,260	106,260
Intergovernmental revenues:				
State revenue sharing	165,000	165,000	151,021	(13,979)
Road royalties	400,000	400,000	436,355	36,355
Parish transportation fund	1,325,000	1,325,000	1,429,504	104,504
FEMA Grant	-	-	19,177	19,177
Total intergovernmental revenues	1,890,000	1,890,000	2,036,057	146,057
Charges for services	196,000	196,000	235,701	39,701
Use of money and property:				
Investment earnings:				
Interest earned	280,000	280,000	153,556	(126,444)
Net decrease in fair value of investments	-	-	(8,470)	(8,470)
Total investment earnings	280,000	280,000	145,086	(134,914)
Other revenues	65,000	65,000	119,249	54,249
Total revenues	14,914,950	14,914,950	15,262,706	347,756
Expenditures				
Highways and streets:				
Administrative:				
Salaries, fringe benefits, and payroll taxes	1,175,640	1,175,640	1,175,530	110
Supplies	44,100	44,100	41,679	2,421
Utilities	12,000	12,000	14,416	(2,416)
Repairs and maintenance	7,000	7,000	3,626	3,374
Contracted services	467,925	467,925	375,183	92,742
Insurance	122,984	122,984	122,984	-
Grant programs	150,000	150,000	19,177	130,823
Miscellaneous	112,829	112,829	85,869	26,960
Capital outlay	20,000	20,000	8,023	11,977
Total administrative	2,112,478	2,112,478	1,846,487	265,991
Road maintenance:				
Salaries, fringe benefits, and payroll taxes	2,992,109	2,992,109	2,720,749	271,360
Supplies	1,149,500	1,149,500	902,835	246,665
Utilities	83,500	83,500	74,776	8,724
Repairs and maintenance	455,000	455,000	659,026	(204,026)
Contracted services	115,700	115,700	86,606	29,094
Insurance	51,937	51,937	51,937	-
Miscellaneous	16,500	16,500	16,742	(242)
Total road maintenance	4,864,246	4,864,246	4,512,671	351,575

(continued)

See accompanying independent auditor's report and notes to budgetary comparison schedules.

CADDO PARISH COMMISSION

(continued)

Shreveport, Louisiana

Required Supplementary Information

SPECIAL REVENUE FUND - PUBLIC WORKS FUND

**Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Road construction:				
Road maintenance - road capital improvements:				
Supplies	30,000	30,000	5,049	24,951
Miscellaneous	211,986	211,986	177,059	34,927
Capital outlay	5,000	5,000	400	4,600
Total road capital improvements	246,986	246,986	182,508	64,478
Drainage:				
Road maintenance - drainage improvements:				
Salaries, fringe benefits, and payroll taxes	-	-	-	-
Supplies	25,000	25,000	14,180	10,820
Insurance	62,817	62,817	62,817	-
Right-of-way maintenance	475,000	475,000	462,000	13,000
Miscellaneous	110,567	110,567	90,694	19,873
Capital outlay	5,000	5,000	-	5,000
Total drainage improvements	678,384	678,384	629,691	48,693
Total expenditures	7,902,094	7,902,094	7,171,357	730,737
Excess (deficiency) of revenues over (under) expenditures	7,012,856	7,012,856	8,091,349	1,078,493
Other financing sources (uses):				
Transfers in	-	2,788,624	2,788,624	-
Transfers out	(16,270,000)	(16,320,000)	(16,320,000)	-
Total other financing sources (uses)	(16,270,000)	(13,531,376)	(13,531,376)	-
Net change in fund balance	(9,257,144)	(6,518,520)	(5,440,027)	1,078,493
Fund balance - beginning	31,742,059	31,742,059	31,742,059	-
Fund balance - ending	\$ 22,484,915	\$ 25,223,539	\$ 26,302,032	\$ 1,078,493

See accompanying independent auditor's report and notes to budgetary comparison schedules.

CADDO PARISH COMMISSION
Shreveport, Louisiana
Required Supplementary Information
SPECIAL REVENUE FUND - BIOMEDICAL FUND
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)

	Original and Final Budgeted Amounts	Actual Amounts	Variance with Final Budget Positive (Negative)
Revenues			
Ad valorem taxes	\$ 2,543,730	\$ 2,734,477	\$ 190,747
Intergovernmental revenues:			
State revenue sharing	76,200	74,851	(1,349)
Use of money and property:			
Interest earned	50	185	135
Total revenues	<u>2,619,980</u>	<u>2,809,513</u>	<u>189,533</u>
Expenditures			
Economic Development:			
Salaries, fringe benefits, and payroll taxes	78,120	80,482	(2,362)
Interest	7,000	8,858	(1,858)
Reimburse Biomedical Research			
Foundation operating expenses	2,500,000	2,500,000	-
Miscellaneous	15,500	14,908	592
Total expenditures	<u>2,600,620</u>	<u>2,604,248</u>	<u>(3,628)</u>
Excess (deficiency) of revenues over (under) expenditures	19,360	205,265	185,905
Fund balance - beginning	389,301	389,301	-
Fund balance - ending	<u>\$ 408,661</u>	<u>\$ 594,566</u>	<u>\$ 185,905</u>

See accompanying independent auditor's report and notes to budgetary comparison schedules.

CADDO PARISH COMMISSION
Shreveport, Louisiana
Required Supplementary Information
SPECIAL REVENUE FUND - CRIMINAL JUSTICE FUND
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)

	Original and Final Budgeted Amounts	Actual Amounts	Variance with Final Budget Positive (Negative)
Revenues			
Ad valorem taxes	\$ 5,383,600	\$ 5,776,464	\$ 392,864
Intergovernmental revenues:			
State revenue sharing	138,500	157,346	18,846
Use of money and property:			
Interest earned	-	49	49
Total revenues	<u>5,522,100</u>	<u>5,933,859</u>	<u>411,759</u>
Expenditures			
Criminal Justice:			
Salaries, fringe benefits, and payroll taxes	166,290	161,410	4,880
Other	<u>179,881</u>	<u>151,071</u>	<u>28,810</u>
Total expenditures	<u>346,171</u>	<u>312,481</u>	<u>33,690</u>
Excess (deficiency) of revenues over (under) expenditures	5,175,929	5,621,378	445,449
Other financing uses:			
Transfers out	<u>(5,100,000)</u>	<u>(5,100,000)</u>	<u>-</u>
Net change in fund balance	75,929	521,378	445,449
Fund balance - beginning	<u>1,262,258</u>	<u>1,262,258</u>	<u>-</u>
Fund balance - ending	<u>\$ 1,338,187</u>	<u>\$ 1,783,636</u>	<u>\$ 445,449</u>

See accompanying independent auditor's report and notes to budgetary comparison schedules.

CADDO PARISH COMMISSION
Shreveport, Louisiana
Required Supplementary Information
Notes to Budgetary Comparison Schedules
December 31, 2012

Budgets and Budgetary Accounting

The Caddo Parish Commission (the Commission) utilizes the following procedures in establishing the budgetary data reflected in the financial statements:

- (1) Prior to November 1, the Parish Administrator submits to the Commission a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them.
- (2) A public hearing is then conducted, after proper official journal notification, to obtain taxpayer comments.
- (3) Prior to December 27, the budget is legally enacted through passage of an ordinance.
- (4) The budget ordinance is structured such that revenues are budgeted by source and appropriations are budgeted by department (function) or program expenditures. The Home Rule Charter provides that expenditures may not legally exceed appropriations on a functional (departmental or program) basis. Expenditures approved on a functional level are detailed by object account by the Parish Administrator and Finance Director. Revisions to the budget as enacted at the department (function) or program level require Commission action. Revisions at the object level can be approved by the Parish Administrator without seeking approval of the Commissioners. Several such revisions were made during the year ended December 31, 2012.
- (5) The Commission utilizes formal budgetary integration as a management control device and annual budgets are legally adopted for the General Fund, certain Special Revenue Funds, and the Debt Service Fund.
- (6) Comparison of budgeted and actual amounts as shown in the accompanying schedules includes the General Fund, those Special Revenue Funds that are included in the annual operating budget and for which a budget to actual comparison is required. Annual operating budgets were not prepared or adopted for the Head Start Fund, Section 8 Housing, nor the LA Community Development. The budgets for these funds are prepared on a grant entitlement basis rather than an annual basis. The budgets for these funds are not readily convertible to annual operating budgets; therefore, they are not included in the schedules.

The capital budget appropriations, which encompass the Capital Projects Funds, present cumulative (project length) as opposed to annual budget amounts and, thus, budget and actual comparisons are not reported in the accompanying schedules for these funds. Actual to budget comparison is not required for the Internal Service Fund and Fiduciary Funds.

- (7) The basis of accounting applied to budgetary data presented is substantially consistent with the appropriate basis of accounting for each fund type for which an annual budget is prepared. Appropriations that are not expended lapse at year-end.

CADDO PARISH COMMISSION
Shreveport, Louisiana
Required Supplementary Information
Notes to Budgetary Comparison Schedules
for the Year Ended December 31, 2012

Excess of Expenditures over Budget - Major Funds

For those funds for which a budget to actual comparison was made, actual expenditures on a budgetary basis exceeded budgeted expenditures on a line-item basis as follows:

Fund	Final budget	Actual on a budgetary basis	Negative variance
Shreve Memorial Library:			
Culture and recreation:			
Repairs and maintenance	\$ 935,900	\$ 1,103,698	\$ (167,798)
Insurance	\$ 192,200	\$ 205,845	\$ (13,645)
Debt Service:			
Principal	\$ 1,085,000	\$ 1,136,130	\$ (51,130)
Detention Facilities Fund:			
Criminal justice:			
Salaries, fringe benefits, and payroll taxes	\$ 1,016,074	\$ 1,016,969	\$ (895)
Public Works Fund:			
Highways and streets:			
Administrative:			
Utilities	\$ 12,000	\$ 14,416	\$ (2,416)
Road maintenance:			
Repairs and maintenance	\$ 455,000	\$ 659,026	\$ (204,026)
Miscellaneous	\$ 16,500	\$ 16,742	\$ (242)
Biomedical Fund:			
Salaries, fringe benefits, and payroll taxes	\$ 78,120	\$ 80,482	\$ (2,362)
Interest	\$ 7,000	\$ 8,858	\$ (1,858)

CADDO PARISH COMMISSION
Shreveport, Louisiana
Required Supplementary Information
Other Post-employment Benefits - Schedule of Funding Progress
(Unaudited)

		(a)	(b)	(b-a)	(a/b)	(c)	((b-a)/c)
Fiscal Year End	Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded AAL (UAAL)	Funded Ratio	Covered Payroll	UAAL as a Percentage of Covered Payroll
12/31/2010	1/1/2010	\$ -	\$ 9,156,438	\$ 9,156,438	0%	\$ 16,749,522	55%
12/31/2011	1/1/2010	\$ -	\$ 9,903,603	\$ 9,903,603	0%	\$ 15,264,642	65%
12/31/2012	1/1/2012	\$ -	\$ 13,121,414	\$ 13,121,414	0%	\$ 14,565,181	90%

NONMAJOR GOVERNMENTAL FUNDS

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditures for specified purposes.

Building Maintenance Fund – The Building Maintenance Fund accounts for the proceeds of a special ad valorem tax dedicated for maintenance and operation of the Parish courthouse and other public buildings.

Parks and Recreation Fund – The Parks and Recreation Fund accounts for the proceeds of a special ad valorem tax and other revenues dedicated for maintenance and operation of the Parish park system.

Solid Waste Disposal Fund – The Solid Waste Disposal Fund accounts for the proceeds of a special ad valorem tax, sales tax, and other revenues dedicated for maintenance and operation of the Parish solid waste system.

Health Tax Fund – The Health Tax Fund accounts for the proceeds of a special ad valorem tax dedicated to the maintenance and operation of the Parish health unit and animal services.

Riverboat Fund – The Riverboat Fund accounts for revenues received by the Commission from boarding fees related to the riverboat casinos.

Economic Development Fund – This fund was established by the Commission to account for the proceeds from the sale of land at the old penal farm site, now known as the West Shreveport Industrial Park. The sale proceeds, as well as additional revenues, are dedicated to economic development.

Law Officers Witness Fund – The Law Officers Witness Fund accounts for the proceeds of a special case charge on criminal matters. The revenues generated are dedicated to the payment of a special witness fee to law officers who are called as witnesses to testify in district court.

Section 8 Housing Fund – The Section 8 Housing Fund accounts for the proceeds of a federal grant program, which is dedicated to housing assistance payments for the benefit of low-income individuals. The program is funded by the United States Department of Housing and Urban Development.

Juvenile Justice Fund – The Juvenile Justice Fund accounts for the proceeds of a special ad valorem tax dedicated to the maintenance and operation of the parish juvenile court and detention facilities.

Oil and Gas Fund – The Oil and Gas Fund accounts for revenues received from lease bonuses and royalty payments resulting from the leasing of the oil and gas mineral rights on the Commission's property.

Louisiana Community Development Block Grant Fund – The Louisiana Community Development Block Grant Fund accounts for federal monies received by the Commission to provide funds for projects that allow for the development of viable urban communities by providing decent housing and a suitable living environment.

Capital Projects Funds

Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. The Commission has three nonmajor capital projects funds.

Criminal Justice Facilities Fund – The Criminal Justice Facilities Fund accounts for the proceeds of a bond issue approved by the voters in 1988.

Additional construction funding was also provided by the State of Louisiana. The issue was dedicated to the construction and renovation of jail facilities.

Capital Projects Funds (continued)

Capital Improvement Fund – The Capital Improvement Fund accounts for the proceeds of a bond issue approved by voters in 2007. The bonds are dedicated to acquiring, equipping, constructing, and improving major capital facilities.

Capital Improvement II Fund – The Capital Improvement II Fund accounts for the proceeds of a bond issue approved by voters in 2007. The bonds are dedicated to acquiring, equipping, constructing, and improving major capital facilities.

Library Bond Fund – The Library Bond Fund accounts for the proceeds of General Obligation Bonds issued in 2012. The bonds are to be used for acquiring, equipping, constructing, and improving the public library system.

Debt Service Fund

The Debt Service Fund accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. The Debt Service Fund receives a dedicated portion of ad valorem taxes paid to the Commission.

CADDO PARISH COMMISSION
Shreveport, Louisiana

NONMAJOR GOVERNMENTAL FUNDS
Combining Balance Sheet - By Fund Type
December 31, 2012

	Special Revenue Funds	Capital Projects Fund	Debt Service Fund	Total Nonmajor Governmental Funds
Assets				
Cash and cash equivalents	\$ 6,487,719	\$ 3,824,198	\$ -	\$ 10,311,917
Investments	36,111,986	16,104,282	-	52,216,268
Receivables, net:				
Ad valorem taxes	10,623,551	-	2,578,384	13,201,935
Other	889,812	-	-	889,812
Accrued interest	122,701	54,729	-	177,430
Due from other funds	2,194,270	65,515	-	2,259,785
Due from other governments	682,868	-	-	682,868
Total assets	<u>\$ 57,112,907</u>	<u>\$ 20,048,724</u>	<u>\$ 2,578,384</u>	<u>\$ 79,740,015</u>
Liabilities and fund balances				
Liabilities				
Accounts payable	\$ 608,087	\$ 6,616	\$ -	\$ 614,703
Accrued liabilities	383,950	-	-	383,950
Due to other funds	437,422	362,452	67,138	867,012
Deferred revenue	75,298	-	10,187	85,485
Due to component units	79,565	-	-	79,565
Total liabilities	<u>1,584,322</u>	<u>369,068</u>	<u>77,325</u>	<u>2,030,715</u>
Fund Balances				
Non-spendable:				
Prepaid expenses	-	-	-	-
Restricted for:				
Criminal justice	2,514,573	-	-	2,514,573
Health and welfare	4,020,522	-	-	4,020,522
Highways, streets and drainage	-	-	-	-
Building facilities	7,128,019	-	-	7,128,019
Sanitation	19,335,662	-	-	19,335,662
Culture and recreation	2,759,613	-	-	2,759,613
Economic development	-	-	-	-
Debt service	-	-	2,501,059	2,501,059
Capital projects	-	19,679,656	-	19,679,656
Committed to:				
Contingencies	-	-	-	-
Economic development	673,737	-	-	673,737
Capital projects	-	-	-	-
Subsequent year's expenditures	1,549,738	-	-	1,549,738
Assigned to:				
Special services	17,546,721	-	-	17,546,721
Encumbrances	-	-	-	-
Future claims	-	-	-	-
Unassigned	-	-	-	-
Total fund balances	<u>55,528,585</u>	<u>19,679,656</u>	<u>2,501,059</u>	<u>77,709,300</u>
Total liabilities and fund balances	<u>\$ 57,112,907</u>	<u>\$ 20,048,724</u>	<u>\$ 2,578,384</u>	<u>\$ 79,740,015</u>

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana

NONMAJOR GOVERNMENTAL FUNDS
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances - By Fund Type
for the Year Ended December 31, 2012

	Special Revenue Funds	Capital Projects Fund	Debt Service Fund	Total Nonmajor Governmental Funds
Revenues				
Taxes	\$ 15,139,016	\$ -	\$ 2,858,015	\$ 17,997,031
Licenses and permits	142,715	-	-	142,715
Intergovernmental	1,865,378	-	-	1,865,378
Charges for services	128,289	-	-	128,289
Fines and forfeitures	165	-	-	165
Gaming	2,257,947	-	-	2,257,947
Use of money and property:				
Oil and gas leases	1,459,862	-	-	1,459,862
Rental, camping fees, and other	84,827	-	-	84,827
Investment earnings	269,809	126,488	916	397,213
Other revenues	198,217	-	-	198,217
Total revenues	21,546,225	126,488	2,858,931	24,531,644
Expenditures				
Current:				
General government	1,197,822	32,745	-	1,230,567
Criminal justice	6,116,243	-	-	6,116,243
Health and welfare	3,378,904	-	-	3,378,904
Highways, streets, and drainage	138,486	-	-	138,486
Building facilities	4,113,353	-	-	4,113,353
Sanitation	2,272,288	-	-	2,272,288
Culture and recreation	1,249,324	-	-	1,249,324
Economic development	829,320	-	-	829,320
Debt service:				
Principal	102,500	-	1,100,000	1,202,500
Interest	89,075	-	1,201,469	1,290,544
Bond issuance costs, fees and charges	200	75,005	125,512	200,717
Capital outlay	39,848	-	-	39,848
Total expenditures	19,527,363	107,750	2,426,981	22,062,094
Excess (deficiency) of revenues over (under) expenditures	2,018,862	18,738	431,950	2,469,550
Other financing sources (uses):				
Transfers in	4,119,821	1,634	-	4,121,455
Transfers out	(2,563,483)	(8,307,319)	-	(10,870,802)
Debt proceeds	-	6,000,000	-	6,000,000
Premium on bonds	-	179,388	-	179,388
Total other financing sources (uses)	1,556,338	(2,126,297)	-	(569,959)
Net change in fund balances	3,575,200	(2,107,559)	431,950	1,899,591
Fund balances - beginning	51,953,385	21,787,215	2,069,109	75,809,709
Fund balances - ending	<u>\$ 55,528,585</u>	<u>\$ 19,679,656</u>	<u>\$ 2,501,059</u>	<u>\$ 77,709,300</u>

See accompanying independent auditor's report.

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CADDO PARISH COMMISSION

Shreveport, Louisiana

NONMAJOR SPECIAL REVENUE FUNDS

Combining Balance Sheet

December 31, 2012

	Building Maintenance Fund	Parks & Recreation Fund	Solid Waste Disposal Fund	Health Tax Fund	Riverboat Fund
Assets					
Cash and cash equivalents	\$ 687,071	\$ 315,145	\$ 2,461,071	\$ 260,894	\$ 138,789
Investments	2,687,187	1,314,619	15,551,632	949,175	324,255
Receivables, net:					
Ad valorem taxes	3,830,747	1,193,889	-	2,814,257	-
Other	-	229	316,710	-	161,734
Accrued interest	9,115	4,471	52,838	3,224	1,118
Due from other funds	-	-	1,200,607	-	-
Due from other governments	86,049	26,509	-	76,186	-
Total assets	<u>\$ 7,300,169</u>	<u>\$ 2,854,862</u>	<u>\$ 19,582,858</u>	<u>\$ 4,103,736</u>	<u>\$ 625,896</u>
Liabilities and Fund Balances					
Liabilities					
Accounts payable	\$ 59,511	\$ 3,651	\$ 198,162	\$ 35,613	\$ 37,555
Accrued liabilities	56,112	71,681	39,652	57,317	-
Due to other funds	-	-	-	-	-
Deferred revenue	15,335	19,917	-	15,571	-
Due to component units	41,192	-	9,382	-	-
Total liabilities	<u>172,150</u>	<u>95,249</u>	<u>247,196</u>	<u>108,501</u>	<u>37,555</u>
Fund Balances					
Non-spendable:					
Prepaid expenses	-	-	-	-	-
Restricted for:					
Criminal justice	-	-	-	-	-
Health and welfare	-	-	-	3,995,235	-
Highways, streets and drainage	-	-	-	-	-
Building facilities	7,128,019	-	-	-	-
Sanitation	-	-	19,335,662	-	-
Culture and recreation	-	2,759,613	-	-	-
Economic development	-	-	-	-	-
Debt service	-	-	-	-	-
Capital projects	-	-	-	-	-
Committed to:					
Contingencies	-	-	-	-	-
Economic development	-	-	-	-	-
Capital projects	-	-	-	-	-
Subsequent year's expenditures	-	-	-	-	-
Assigned to:					
Special services	-	-	-	-	588,341
Future claims	-	-	-	-	-
Unassigned	-	-	-	-	-
Total fund balances	<u>7,128,019</u>	<u>2,759,613</u>	<u>19,335,662</u>	<u>3,995,235</u>	<u>588,341</u>
Total liabilities and fund balances	<u>\$ 7,300,169</u>	<u>\$ 2,854,862</u>	<u>\$ 19,582,858</u>	<u>\$ 4,103,736</u>	<u>\$ 625,896</u>

See accompanying independent auditor's report.

Economic Development Fund	Law Officers Witness Fund	Section 8 Housing	Juvenile Justice Fund	Oil and Gas Fund	Total Nonmajor Special Revenue Funds
\$ 351,041	\$ 19,600	\$ 39,345	\$ -	\$ 2,214,763	\$ 6,487,719
1,270,653	21,140	-	-	13,993,325	36,111,986
-	-	-	2,784,658	-	10,623,551
-	-	-	56,944	354,195	889,812
4,299	86	-	-	47,550	122,701
-	-	-	-	993,663	2,194,270
126,289	2,141	-	365,694	-	682,868
<u>\$ 1,752,282</u>	<u>\$ 42,967</u>	<u>\$ 39,345</u>	<u>\$ 3,207,296</u>	<u>\$ 17,603,496</u>	<u>\$ 57,112,907</u>
\$ 168,658	\$ 1,050	\$ 710	\$ 99,233	\$ 3,944	\$ 608,087
-	-	-	157,867	1,321	383,950
-	-	-	437,422	-	437,422
-	-	13,348	11,127	-	75,298
-	20,450	-	8,541	-	79,565
<u>168,658</u>	<u>21,500</u>	<u>14,058</u>	<u>714,190</u>	<u>5,265</u>	<u>1,584,322</u>
-	-	-	-	-	-
-	21,467	-	2,493,106	-	2,514,573
-	-	25,287	-	-	4,020,522
-	-	-	-	-	-
-	-	-	-	-	7,128,019
-	-	-	-	-	19,335,662
-	-	-	-	-	2,759,613
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
673,737	-	-	-	-	673,737
-	-	-	-	-	-
909,887	-	-	-	639,851	1,549,738
-	-	-	-	16,958,380	17,546,721
-	-	-	-	-	-
-	-	-	-	-	-
<u>1,583,624</u>	<u>21,467</u>	<u>25,287</u>	<u>2,493,106</u>	<u>17,598,231</u>	<u>55,528,585</u>
<u>\$ 1,752,282</u>	<u>\$ 42,967</u>	<u>\$ 39,345</u>	<u>\$ 3,207,296</u>	<u>\$ 17,603,496</u>	<u>\$ 57,112,907</u>

CADDO PARISH COMMISSION

Shreveport, Louisiana

NONMAJOR SPECIAL REVENUE FUNDS

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
December 31, 2012

	Building Maintenance Fund	Parks & Recreation Fund	Solid Waste Disposal Fund	Health Tax Fund	Riverboat Fund
Revenues					
Taxes	\$ 4,242,745	\$ 1,306,611	\$ 3,390,608	\$ 3,114,891	\$ -
Licenses and permits	-	-	-	4,229	-
Intergovernmental	116,191	109,170	-	85,229	-
Charges for services	-	-	-	91,368	-
Fines and forfeitures	-	-	-	-	-
Gaming	-	-	-	-	1,740,561
Use of money and property:					
Oil and gas leases	-	-	-	-	-
Rental, camping fees, and other	-	12,835	-	71,992	-
Investment earnings	28,535	11,826	105,919	13,836	806
Other revenues	880	11,617	141,384	9,145	3,530
Total revenues	<u>4,388,351</u>	<u>1,452,059</u>	<u>3,637,911</u>	<u>3,390,690</u>	<u>1,744,897</u>
Expenditures					
Current:					
General government	-	-	-	-	1,158,471
Criminal justice	-	-	-	-	-
Health and welfare	-	-	-	3,048,223	-
Highways, streets, and drainage	-	-	-	-	-
Building facilities	3,671,963	-	-	-	-
Sanitation	-	-	2,272,288	-	-
Culture and recreation	-	1,249,324	-	-	-
Economic development	-	-	-	-	-
Debt service:					
Principal	-	-	-	-	102,500
Interest	-	-	-	-	89,075
Fees and charges	-	-	-	-	200
Capital outlay	5,583	1,936	1,859	16,667	-
Total expenditures	<u>3,677,546</u>	<u>1,251,260</u>	<u>2,274,147</u>	<u>3,064,890</u>	<u>1,350,246</u>
Excess (deficiency) of revenues over (under) expenditures	<u>710,805</u>	<u>200,799</u>	<u>1,363,764</u>	<u>325,800</u>	<u>394,651</u>
Other financing sources (uses):					
Transfers in	-	-	8,140	-	11,681
Transfers out	(200,000)	-	(190,000)	-	(300,000)
Total other financing sources (uses)	<u>(200,000)</u>	<u>-</u>	<u>(181,860)</u>	<u>-</u>	<u>(288,319)</u>
Net change in fund balances	510,805	200,799	1,181,904	325,800	106,332
Fund balances - beginning	6,617,214	2,558,814	18,153,758	3,669,435	482,009
Fund balances - ending	<u>\$ 7,128,019</u>	<u>\$ 2,759,613</u>	<u>\$ 19,335,662</u>	<u>\$ 3,995,235</u>	<u>\$ 588,341</u>

See accompanying independent auditor's report.

Economic Development Fund	Law Officers Witness Fund	Section 8 Housing	Juvenile Justice Fund	Oil and Gas Fund	Total Nonmajor Special Revenue Funds
\$ -	\$ -	\$ -	\$ 3,084,161	\$ -	\$ 15,139,016
-	-	-	-	138,486	142,715
-	-	330,681	1,224,107	-	1,865,378
-	34,342	-	2,579	-	128,289
-	124	-	41	-	165
517,386	-	-	-	-	2,257,947
-	-	-	-	1,459,862	1,459,862
-	-	-	-	-	84,827
5,136	436	-	4,008	99,307	269,809
15,595	-	-	16,066	-	198,217
<u>538,117</u>	<u>34,902</u>	<u>330,681</u>	<u>4,330,962</u>	<u>1,697,655</u>	<u>21,546,225</u>
-	-	-	-	39,351	1,197,822
-	104,459	-	6,011,784	-	6,116,243
-	-	330,681	-	-	3,378,904
-	-	-	-	138,486	138,486
-	-	-	441,390	-	4,113,353
-	-	-	-	-	2,272,288
-	-	-	-	-	1,249,324
829,320	-	-	-	-	829,320
-	-	-	-	-	102,500
-	-	-	-	-	89,075
-	-	-	-	-	200
-	-	-	13,803	-	39,848
<u>829,320</u>	<u>104,459</u>	<u>330,681</u>	<u>6,466,977</u>	<u>177,837</u>	<u>19,527,363</u>
<u>(291,203)</u>	<u>(69,557)</u>	<u>-</u>	<u>(2,136,015)</u>	<u>1,519,818</u>	<u>2,018,862</u>
1,500,000	-	-	2,600,000	-	4,119,821
(73,483)	-	-	-	(1,800,000)	(2,563,483)
<u>1,426,517</u>	<u>-</u>	<u>-</u>	<u>2,600,000</u>	<u>(1,800,000)</u>	<u>1,556,338</u>
1,135,314	(69,557)	-	463,985	(280,182)	3,575,200
448,310	91,024	25,287	2,029,121	17,878,413	51,953,385
<u>\$ 1,583,624</u>	<u>\$ 21,467</u>	<u>\$ 25,287</u>	<u>\$ 2,493,106</u>	<u>\$ 17,598,231</u>	<u>\$ 55,528,585</u>

CADDO PARISH COMMISSION
Shreveport, Louisiana

NONMAJOR CAPITAL PROJECTS FUNDS
Combining Balance Sheet
December 31, 2012

	Criminal Justice Facilities Fund	Capital Improvement Fund	Capital Improvement II Fund	Library Bond Fund	Total Nonmajor Capital Projects Funds
Assets					
Cash and cash equivalents	\$ 54,273	\$ 2,277,526	\$ 273,043	\$ 1,219,356	\$ 3,824,198
Investments	7,042	10,101,701	1,119,960	4,875,579	16,104,282
Receivables, net:					
Ad valorem taxes	-	-	-	-	-
Other	-	-	-	-	-
Accrued interest	43	34,308	3,826	16,552	54,729
Due from other funds	-	65,515			65,515
Total assets	<u>\$ 61,358</u>	<u>\$ 12,479,050</u>	<u>\$ 1,396,829</u>	<u>\$ 6,111,487</u>	<u>\$ 20,048,724</u>
Liabilities and Fund Balances					
Liabilities					
Accounts payable	\$ -	\$ -	\$ -	\$ 6,616	\$ 6,616
Due to other funds	-	-	-	362,452	362,452
Total liabilities	<u>-</u>	<u>-</u>	<u>-</u>	<u>369,068</u>	<u>369,068</u>
Fund balances					
Restricted for:					
Capital projects	61,358	12,479,050	1,396,829	5,742,419	19,679,656
Total fund balances	<u>61,358</u>	<u>12,479,050</u>	<u>1,396,829</u>	<u>5,742,419</u>	<u>19,679,656</u>
Total liabilities and fund balances	<u>\$ 61,358</u>	<u>\$ 12,479,050</u>	<u>\$ 1,396,829</u>	<u>\$ 6,111,487</u>	<u>\$ 20,048,724</u>

See accompanying independent auditor's report.

CADDO PARISH COMMISSION

Shreveport, Louisiana

NONMAJOR CAPITAL PROJECTS FUNDS

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances

December 31, 2012

	Criminal Justice Facilities Fund	Capital Improvement Fund	Capital Improvement II Fund	Library Bond Fund	Total Nonmajor Capital Projects Funds
Revenues					
Use of money and property:					
Investment earnings	\$ 368	\$ 103,802	\$ 21,830	\$ 488	\$ 126,488
Total revenues	<u>368</u>	<u>103,802</u>	<u>21,830</u>	<u>488</u>	<u>126,488</u>
Expenditures					
Current:					
General government	-	29,745	3,000	-	32,745
Debt service:					
Principal	-	-	-	-	-
Interest	-	-	-	-	-
Bond issuance costs	-	-	-	75,005	75,005
Total expenditures	<u>-</u>	<u>29,745</u>	<u>3,000</u>	<u>75,005</u>	<u>107,750</u>
Excess (deficiency) of revenues over (under) expenditures	<u>368</u>	<u>74,057</u>	<u>18,830</u>	<u>(74,517)</u>	<u>18,738</u>
Other financing sources (uses):					
Transfers in	-	1,634	-	-	1,634
Transfers out	-	(5,591,139)	(2,353,728)	(362,452)	(8,307,319)
Debt proceeds	-	-	-	6,000,000	6,000,000
Premium on bonds	-	-	-	179,388	179,388
Total other financing sources (uses)	<u>-</u>	<u>(5,589,505)</u>	<u>(2,353,728)</u>	<u>5,816,936</u>	<u>(2,126,297)</u>
Net change in fund balances	368	(5,515,448)	(2,334,898)	5,742,419	(2,107,559)
Fund balances - beginning	60,990	17,994,498	3,731,727	-	21,787,215
Fund balances - ending	<u>\$ 61,358</u>	<u>\$12,479,050</u>	<u>\$ 1,396,829</u>	<u>\$ 5,742,419</u>	<u>\$ 19,679,656</u>

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana

SPECIAL REVENUE FUND - BUILDING MAINTENANCE FUND
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)

	Original and Final Budgeted Amounts	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive Negative
Revenues			
Ad valorem taxes	\$ 3,906,510	\$ 4,242,745	\$ 336,235
Intergovernmental revenues:			
State revenue sharing	116,000	116,191	191
Use of money and property:			
Investment earnings:			
Interest earned	40,000	29,907	(10,093)
Net decrease in the fair value of investments	-	(1,372)	(1,372)
Total investment earnings	40,000	28,535	(11,465)
Other revenues	5,000	880	(4,120)
Total revenues	4,067,510	4,388,351	320,841
Expenditures			
Building facilities:			
Courthouse:			
Salaries, fringe benefits, and payroll taxes	1,928,285	1,967,487	(39,202)
Supplies	113,700	112,390	1,310
Education, training and travel	15,000	12,564	2,436
Utilities	626,000	559,521	66,479
Repairs and maintenance	265,000	311,888	(46,888)
Maintenance contract	70,000	51,295	18,705
Security	250,000	290,000	(40,000)
Insurance	213,548	213,548	-
Reimbursements	(406,646)	(406,646)	-
Miscellaneous	291,197	278,314	12,883
Capital outlay	8,000	5,583	2,417
Total courthouse	3,374,084	3,395,944	(21,860)
Francis Bickham Building and Government Plaza:			
Utilities	176,000	149,323	26,677
Repairs and maintenance	58,000	53,477	4,523
Maintenance contract	3,800	3,105	695
Security	60,000	34,818	25,182
Miscellaneous	41,132	40,879	253
Total Francis Bickham Building and Government Plaza	338,932	281,602	57,329
Total expenditures	3,713,016	3,677,546	35,470
Excess (deficiency) of revenues over (under) expenditures	354,494	710,805	356,311
Other financing sources (uses):			
Transfers out	(200,000)	(200,000)	-
Total other financing sources (uses)	(200,000)	(200,000)	-
Net change in fund balance	154,494	510,805	356,311
Fund balance - ending			
Fund balance - beginning	6,617,214	6,617,214	-
	\$ 6,771,708	\$ 7,128,019	\$ 356,311

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana

SPECIAL REVENUE FUND - PARKS AND RECREATION FUND
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)

	Original and Final Budgeted Amounts	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
Revenues			
Ad valorem taxes	\$ 1,216,990	\$ 1,306,611	\$ 89,621
Intergovernmental revenues:			
State revenue sharing	35,900	35,751	(149)
State grant	-	73,419	73,419
Use of money and property:			
Rental, camping fees, and other	19,250	12,835	(6,415)
Investment earnings:			
Interest earned	18,000	12,498	(5,502)
Net decrease in the fair value of investments	-	(672)	(672)
Total investment earnings	18,000	11,826	(6,174)
Other revenues	7,500	11,617	4,117
Total revenues	1,297,640	1,452,059	154,419
Expenditures			
Culture and recreation:			
Salaries, fringe benefits, and payroll taxes	926,259	882,381	43,878
Supplies	8,500	6,647	1,853
Education, training and travel	15,000	13,371	1,629
Utilities	43,000	37,796	5,204
Repairs and maintenance	78,000	82,701	(4,701)
Insurance	50,938	50,938	-
Miscellaneous	132,659	175,490	(42,831)
Total culture and recreation	1,254,356	1,249,324	5,032
Capital outlay	3,500	1,936	1,564
Total expenditures	1,257,856	1,251,260	6,595
Excess (deficiency) of revenues over (under) expenditures	39,784	200,799	161,014
Fund balance - beginning	2,558,814	2,558,814	-
Fund balance - ending	\$ 2,598,598	\$ 2,759,613	\$ 161,014

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana

SPECIAL REVENUE FUND - SOLID WASTE DISPOSAL FUND
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)

	Budgeted Amounts		Actual Amounts	Variance with
	Original	Final	(Budgetary Basis)	Final Budget
				Positive
				(Negative)
Revenues				
Taxes:				
Ad valorem taxes	\$ 200	\$ 200	\$ 1,755	\$ 1,555
Sales taxes	3,465,000	3,465,000	3,388,853	(76,147)
Total taxes	3,465,200	3,465,200	3,390,608	(74,592)
Use of money and property:				
Investment earnings:				
Interest earned	140,000	140,000	113,864	(26,136)
Net decrease in the fair value of investments	-	-	(7,945)	(7,945)
Total investment earnings	140,000	140,000	105,919	(34,081)
Other revenues	85,000	85,000	141,384	56,384
Total revenues	3,690,200	3,690,200	3,637,911	(52,289)
Expenditures				
Sanitation:				
Salaries, fringe benefits, and payroll taxes	1,092,514	1,092,514	1,061,558	30,956
Supplies	15,900	15,900	13,625	2,275
Utilities	44,500	44,500	39,395	5,105
Repairs and maintenance	190,000	190,000	166,407	23,593
Insurance	64,961	64,961	64,961	-
Contracted services:				
Waste hauling	250,000	250,000	180,471	69,529
Waste disposal fees	475,000	475,000	455,053	19,947
Miscellaneous	317,326	317,326	290,818	26,508
Capital outlay	2,500	2,500	1,859	641
Total expenditures	2,452,701	2,452,701	2,274,147	178,554
Excess (deficiency) of revenues				
over (under) expenditures	1,237,499	1,237,499	1,363,764	126,265
Other financing sources (uses):				
Transfers in	-	8,140	8,140	-
Transfers out	(190,000)	(190,000)	(190,000)	-
Total other financing sources (uses)	(190,000)	(181,860)	(181,860)	-
Net change in fund balance	1,047,499	1,055,639	1,181,904	126,265
Fund balance - beginning	18,153,758	18,153,758	18,153,758	-
Fund balance - ending	\$ 19,201,257	\$ 19,209,397	\$ 19,335,662	\$ 126,265

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana

SPECIAL REVENUE FUND - HEALTH TAX FUND
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)

	Original and Final Budgeted Amounts	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
Revenues			
Ad valorem taxes	\$ 2,901,240	\$ 3,114,891	\$ 213,651
Animal license and permit fees	6,000	4,229	(1,771)
Intergovernmental revenues:			
State revenue sharing	86,200	85,229	(971)
Vaccination, impounding, boarding, and adoption fees	91,000	91,368	368
Use of money and property:			
Regional lab rental	72,000	71,992	(8)
Investment earnings:			
Interest earned	23,000	14,321	(8,679)
Net decrease in the fair value of investments	-	(485)	(485)
Total investment earnings	23,000	13,836	(9,164)
Other revenues	20,000	9,145	(10,855)
Total revenues	3,199,440	3,390,690	191,250
Expenditures			
Health and welfare:			
Shreveport Regional Lab:			
Salaries, fringe benefits, and payroll taxes	50,495	39,305	11,190
Supplies	750	336	414
Repairs and maintenance	23,300	11,279	12,021
Insurance	983	983	-
Miscellaneous	10,766	10,586	180
Capital outlay	800	-	800
Total Shreveport Regional Lab:	87,094	62,489	24,605
Animal services and mosquito control:			
Salaries, fringe benefits, and payroll taxes	1,647,701	1,591,333	56,368
Supplies	228,100	203,802	24,298
Utilities	61,000	57,032	3,968
Repairs and maintenance	151,000	178,714	(27,714)
Insurance	65,580	65,580	-
Miscellaneous	236,906	208,953	27,953
Capital outlay	18,250	16,667	1,583
Total animal services and mosquito control	2,408,537	2,322,081	86,456

(continued)

CADDO PARISH COMMISSION
Shreveport, Louisiana

(continued)

SPECIAL REVENUE FUND - HEALTH TAX FUND
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)

	Original and Final Budgeted Amounts	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
Highland Health Unit:			
Salaries, fringe benefits, and payroll taxes	316,075	330,675	(14,600)
Supplies	2,000	1,403	597
Utilities	119,000	101,992	17,008
Repairs and maintenance	77,200	67,713	9,487
Insurance	44,658	44,658	-
Miscellaneous	57,849	56,729	1,120
Capital outlay	500	-	500
Total Highland Health Unit	617,282	603,170	14,112
Vivian Health Unit:			
Salaries, fringe benefits, and payroll taxes	26,688	21,601	5,087
Supplies	350	229	121
Utilities	14,700	12,636	2,064
Repairs and maintenance	8,200	8,091	109
Insurance	340	340	-
Miscellaneous	2,483	2,453	30
Capital outlay	200	-	200
Total Vivian Health Unit	52,961	45,350	7,611
David Raines Health Center:			
Repairs and maintenance	31,800	31,800	-
Total expenditures	3,197,674	3,064,890	132,784
Excess (deficiency) of revenues over (under) expenditures	1,766	325,800	324,034
Fund balance - beginning	3,669,435	3,669,435	-
Fund balance - ending	\$ 3,671,201	\$ 3,995,235	\$ 324,034

See accompanying independent auditor's report.

CADDO PARISH COMMISSION

Shreveport, Louisiana

SPECIAL REVENUE FUND - RIVERBOAT FUND

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)

	Budgeted Amounts		Actual Amounts	Variance with
	Original	Final	(Budgetary Basis)	Final Budget Positive (Negative)
Revenues				
Gaming	\$ 1,850,000	\$ 1,750,000	\$ 1,740,561	\$ (9,439)
Use of money and property:				
Investment earnings:				
Interest earned	2,000	2,000	972	(1,028)
Net decrease in the fair value of investments	-	-	(166)	(166)
Total investment earnings	2,000	2,000	806	(1,194)
Other revenues	-	-	3,530	3,530
Total revenues	1,852,000	1,752,000	1,744,897	(7,103)
Expenditures				
General government:				
Administration	33,041	33,041	21,605	11,436
Other	1,005,000	1,177,300	1,136,866	40,434
Total general government	1,038,041	1,210,341	1,158,471	51,870
Debt service:				
Principal	102,500	102,500	102,500	-
Interest	89,075	89,075	89,075	-
Fees and charges	300	300	200	100
Total debt service	191,875	191,875	191,775	100
Total expenditures	1,229,916	1,402,216	1,350,246	51,970
Excess (deficiency) of revenues over (under) expenditures	622,084	349,784	394,651	44,867
Other financing sources (uses):				
Transfers in	-	11,681	11,681	-
Transfers out	(300,000)	(300,000)	(300,000)	-
Total other financing sources (uses)	(300,000)	(288,319)	(288,319)	-
Net change in fund balance	322,084	61,465	106,332	44,867
Fund balance - beginning	482,009	482,009	482,009	-
Fund balance - ending	\$ 804,093	\$ 543,474	\$ 588,341	\$ 44,867

CADDO PARISH COMMISSION
Shreveport, Louisiana

SPECIAL REVENUE FUND - ECONOMIC DEVELOPMENT FUND
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)

	Budgeted Amounts		Actual Amounts	Variance with
	Original	Final	(Budgetary Basis)	Final Budget
				Positive
				(Negative)
Revenues				
Gaming	\$ 400,000	\$ 400,000	\$ 517,386	\$ 117,386
Use of money and property:				
Parking rental	1,800	1,800	-	(1,800)
Investment earnings:				
Interest earned	1,000	1,000	5,785	4,785
Net decrease in the fair value of investments	-	-	(649)	(649)
Total investment earnings	1,000	1,000	5,136	4,136
Other revenues	-	-	15,595	15,595
Total revenues	402,800	402,800	538,117	135,317
Expenditures				
Economic development	796,697	1,586,697	829,320	757,377
Total expenditures	796,697	1,586,697	829,320	757,377
Excess (deficiency) of revenues				
over (under) expenditures	(393,897)	(1,183,897)	(291,203)	892,694
Other financing sources (uses):				
Transfers in	1,500,000	1,500,000	1,500,000	-
Transfers out	(73,483)	(73,483)	(73,483)	-
Total other financing sources (uses)	1,426,517	1,426,517	1,426,517	-
Net change in fund balance	1,032,620	242,620	1,135,314	892,694
Fund balance - beginning	448,310	448,310	448,310	-
Fund balance - ending	\$ 1,480,930	\$ 690,930	\$ 1,583,624	\$ 892,694

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana

SPECIAL REVENUE FUND - LAW OFFICERS WITNESS FUND
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)

	Budgeted Amounts		Actual Amounts	Variance with
	Original	Final	(Budgetary Basis)	Final Budget
				Positive
				(Negative)
Revenues				
Criminal case charges	\$ 35,000	\$ 35,000	\$ 34,342	\$ (658)
Fines and forfeitures	200	200	124	(76)
Use of money and property:				
Investment earnings:				
Interest earned	1,500	1,500	447	(1,053)
Net decrease in the fair value of investments	-	-	(11)	(11)
Total investment earnings	1,500	1,500	436	(1,064)
Total revenues	36,700	36,700	34,902	(1,798)
Expenditures				
Criminal justice:				
Payments to law officers	52,000	87,000	88,950	(1,950)
Miscellaneous	15,526	15,526	15,509	17
Total expenditures	67,526	102,526	104,459	(1,933)
Excess (deficiency) of revenues				
over (under) expenditures	(30,826)	(65,826)	(69,557)	(3,731)
Fund balance - beginning	91,024	91,024	91,024	-
Fund balance - ending	\$ 60,198	\$ 25,198	\$ 21,467	\$ (3,731)

CADDO PARISH COMMISSION
Shreveport, Louisiana

SPECIAL REVENUE FUND - JUVENILE JUSTICE FUND
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Ad valorem taxes	\$ 2,839,680	\$ 2,839,680	\$ 3,084,161	\$ 244,481
Intergovernmental revenues:				
State grant	712,764	462,764	457,400	(5,364)
State revenue sharing	84,500	84,500	84,462	(38)
Federal grant	452,398	452,398	682,245	229,847
Total intergovernmental revenues	1,249,662	999,662	1,224,107	224,445
Charges for services	6,000	6,000	2,579	(3,421)
Fines and forfeitures	37,000	37,000	41	(36,959)
Use of money and property:				
Interest earned	2,000	2,000	4,008	2,008
Other revenues	17,000	17,000	16,066	(934)
Total revenues	4,151,342	3,901,342	4,330,962	429,620
Expenditures				
Criminal justice:				
Court operations:				
Salaries, fringe benefits, and payroll taxes	656,087	656,087	660,949	(4,862)
Supplies	26,000	26,000	36,142	(10,142)
Insurance	14,024	14,024	14,024	-
Contracted services	53,800	53,800	39,188	14,612
Reimbursements	(200,000)	(200,000)	(237,000)	37,000
Miscellaneous	10,300	10,300	8,439	1,861
Total court operations	560,211	560,211	521,742	38,469
Juvenile probation:				
Salaries, fringe benefits, and payroll taxes	1,714,246	1,614,246	1,566,763	47,483
Supplies	56,000	56,000	37,379	18,621
Utilities	49,000	49,000	54,748	(5,748)
Repairs and maintenance	60,000	60,000	47,729	12,271
Grant programs	1,008,352	1,008,352	874,115	134,237
Contracted services	81,278	81,278	71,381	9,897
Insurance	89,960	89,960	89,960	-
Interest	7,000	7,000	1,228	5,772
Reimbursements	(100,000)	(100,000)	18,791	(118,791)
Miscellaneous	221,076	321,076	276,475	44,601
Capital outlay	5,000	5,000	5,673	(673)
Total juvenile probation	3,191,912	3,191,912	3,044,242	147,670

(continued)

CADDO PARISH COMMISSION
Shreveport, Louisiana

(continued)

SPECIAL REVENUE FUND - JUVENILE JUSTICE FUND
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Juvenile detention center:				
Salaries, fringe benefits, and payroll taxes	1,897,495	1,897,495	1,929,850	(32,355)
Supplies	18,000	26,000	20,433	5,567
Repairs and maintenance	10,000	10,000	7,086	2,914
Grant programs	60,000	60,000	75,588	(15,588)
Insurance	38,127	38,127	38,127	-
Contracted services:				
Prison operations	222,600	222,600	188,577	34,023
Other services	15,911	15,911	13,894	2,017
Miscellaneous	221,410	213,410	177,916	35,494
Capital outlay	5,500	5,500	6,162	(662)
Total juvenile detention center	2,489,043	2,489,043	2,457,633	31,410
Total criminal justice	6,241,166	6,241,166	6,023,618	217,548
Building maintenance:				
Salaries, fringe benefits, and payroll taxes	91,951	91,951	94,200	(2,249)
Supplies	1,500	1,500	330	1,170
Utilities	225,000	225,000	187,374	37,626
Repairs and maintenance	89,000	89,000	93,893	(4,893)
Insurance	3,554	3,554	3,554	-
Contracted services	48,350	48,350	46,790	1,560
Miscellaneous	15,249	15,249	15,249	-
Capital outlay	2,500	2,500	1,969	531
Total building maintenance	477,104	477,104	443,359	33,745
Total expenditures	6,718,270	6,718,270	6,466,977	251,293
Excess (deficiency) of revenues over (under) expenditures	(2,566,928)	(2,816,928)	(2,136,015)	680,913
Transfers in				
Other financing sources:	2,600,000	2,600,000	2,600,000	-
Net change in fund balance	33,072	(216,928)	463,985	680,913
Fund balance - beginning	2,029,121	2,029,121	2,029,121	-
Fund balance - ending	<u>\$ 2,062,193</u>	<u>\$ 1,812,193</u>	<u>\$ 2,493,106</u>	<u>\$ 680,913</u>

See accompanying independent auditor's report.

CADDO PARISH COMMISSION

Shreveport, Louisiana

SPECIAL REVENUE FUND - OIL AND GAS FUND

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual for the Year Ended December 31, 2012 (Unaudited)

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Licenses and permits	\$ 140,054	\$ 140,054	\$ 138,486	\$ (1,568)
Fines and forfeitures	-	-	-	-
Use of money and property:				
Oil and gas leases	3,000,000	1,200,000	1,459,862	259,862
Investment earnings:				
Interest earned	150,000	150,000	106,456	(43,544)
Net decrease in fair value of investments	-	-	(7,149)	(7,149)
Total investment earnings	150,000	150,000	99,307	(50,693)
Other revenues	-	-	-	-
Total revenues	3,290,054	1,490,054	1,697,655	207,601
Expenditures				
General government:				
Administrative cost	39,493	39,493	39,351	142
Allocations to other entities	-	-	-	-
Total general government	39,493	39,493	39,351	142
Highways, streets and drainage:				
Road maintenance:				
Salaries, fringe benefits, and payroll taxes	94,554	94,554	105,869	(11,315)
Supplies	6,000	6,000	5,151	849
Utilities	3,500	3,500	2,039	1,461
Repairs and maintenance	22,500	22,500	10,919	11,581
Miscellaneous	13,500	13,500	14,508	(1,008)
Total road maintenance	140,054	140,054	138,486	1,568
Total expenditures	179,547	179,547	177,837	1,710
Excess (deficiency) of revenues over (under) expenditures	3,110,507	1,310,507	1,519,818	209,311
Other financing sources (uses):				
Transfers out	(1,500,000)	(1,800,000)	(1,800,000)	-
Net change in fund balance	1,610,507	(489,493)	(280,182)	209,311
Fund balance - beginning	17,878,413	17,878,413	17,878,413	-
Fund balance - ending	\$ 19,488,920	\$ 17,388,920	\$ 17,598,231	\$ 209,311

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana

DEBT SERVICE FUND
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual
for the Year Ended December 31, 2012
(Unaudited)

	Original and Final Budgeted Amounts	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
Revenues			
Ad valorem taxes	\$ 2,639,800	\$ 2,858,015	\$ 218,215
Use of money and property:			
Investment earnings:			
Interest earned	150	916	766
Total revenues	<u>2,639,950</u>	<u>2,858,931</u>	<u>218,981</u>
Expenditures			
Debt service:			
Principal	1,100,000	1,100,000	-
Interest	1,204,975	1,201,469	3,506
Fees and charges	129,259	125,512	3,747
Total expenditures	<u>2,434,234</u>	<u>2,426,981</u>	<u>7,253</u>
Excess (deficiency) of revenues over (under) expenditures	205,716	431,950	226,234
Fund balance - beginning	2,069,109	2,069,109	-
Fund balance - ending	<u>\$ 2,274,825</u>	<u>\$ 2,501,059</u>	<u>\$ (226,234)</u>

See accompanying independent auditor's report.

INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of services provided by one fund of the Commission to other funds on a cost-reimbursement basis. The Commission has three internal service funds.

Group Insurance Fund – The Group Insurance Fund accounts for the cost of providing group medical and life insurance coverage for Commission employees. The Fund is used to account for contributions from Commission funds and withholdings from employees' payroll used to pay the costs of providing group coverage for Commission employees.

General Insurance Fund – The General Insurance Fund accounts for the costs of maintaining casualty and workers' compensation insurance coverage.

Fleet Services Fund – The Fleet Services Fund accounts for the repairs and maintenance activities provided by the Commission's central garage location for the various departments of the Commission.

CADDO PARISH COMMISSION
Shreveport, Louisiana

INTERNAL SERVICE FUNDS
Combining Statement of Net Position
December 31, 2012

	Group Insurance Fund	General Insurance Fund	Fleet Services Fund	Total Internal Service Funds
Assets				
Current assets:				
Cash and cash equivalents	\$ 680,335	\$ 562,622	\$ -	\$ 1,242,957
Investments	2,915,469	1,882,404	-	4,797,873
Receivables, net	280,724	45,891	55,951	382,566
Accrued interest receivable	9,888	6,406	-	16,294
Due from other funds	42,210	21,745	-	63,955
Inventories	-	-	68,728	68,728
Total current assets	3,928,626	2,519,068	124,679	6,572,373
Noncurrent assets:				
Capital assets:				
Land	-	-	261,419	261,419
Sewer line	-	-	107,541	107,541
Buildings	-	-	134,428	134,428
Vehicles	-	-	61,451	61,451
Equipment	-	-	136,714	136,714
Less accumulated depreciation	-	-	(240,595)	(240,595)
Total noncurrent assets	-	-	460,958	460,958
Total assets	\$ 3,928,626	\$ 2,519,068	\$ 585,637	\$ 7,033,331
Liabilities				
Current liabilities:				
Accounts payable	\$ 22,809	\$ 2,446	\$ 46,646	\$ 71,901
Accrued liabilities	1,522	-	14,078	15,600
Accrued insurance claims payable	713,978	-	-	713,978
Due to other funds	-	-	63,955	63,955
Total current liabilities	738,309	2,446	124,679	865,434
Total liabilities	738,309	2,446	124,679	865,434
Net Position				
Invested in capital assets	-	-	460,958	460,958
Unrestricted	3,190,317	2,516,622	-	5,706,939
Total net position	3,190,317	2,516,622	460,958	6,167,897
Total liabilities and net position	\$ 3,928,626	\$ 2,519,068	\$ 585,637	\$ 7,033,331

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana

INTERNAL SERVICE FUNDS
Combining Statement of Revenues, Expenses, and Changes in Net Position
December 31, 2012

	Group Insurance Fund	General Insurance Fund	Fleet Services Fund	Total Internal Service Funds
Operating revenues				
Employer's contributions	\$ 3,509,296	\$ -	\$ -	\$ 3,509,296
Employees' contributions	1,160,520	-	-	1,160,520
Charges for sales and services	-	1,168,120	2,241,994	3,410,114
Intergovernmental revenue	-	-	-	-
Miscellaneous	-	-	24,832	24,832
Total operating revenues	<u>4,669,816</u>	<u>1,168,120</u>	<u>2,266,826</u>	<u>8,104,762</u>
Operating expenses				
Claims	3,923,271	349,786	-	4,273,057
Cost of sales and services	28,013	20,371	2,012,465	2,060,849
Insurance premiums	629,240	635,835	-	1,265,075
General and administrative	56,278	111,434	47,723	215,435
Depreciation	-	-	21,040	21,040
Other	-	-	18,745	18,745
Total operating expenses	<u>4,636,802</u>	<u>1,117,426</u>	<u>2,099,973</u>	<u>7,854,201</u>
Operating income (loss)	<u>33,014</u>	<u>50,694</u>	<u>166,853</u>	<u>250,561</u>
Nonoperating revenues (expenses)				
Investment earnings	21,479	13,846	-	35,325
Interest expense	-	-	(1,146)	(1,146)
Total nonoperating revenues (expenses)	<u>21,479</u>	<u>13,846</u>	<u>(1,146)</u>	<u>34,179</u>
Change in net position	54,493	64,540	165,707	284,740
Total net position - beginning	3,135,824	2,452,082	295,251	5,883,157
Total net position - ending	<u>\$ 3,190,317</u>	<u>\$ 2,516,622</u>	<u>\$ 460,958</u>	<u>\$ 6,167,897</u>

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana

INTERNAL SERVICE FUNDS
Combining Statement of Cash Flows
for the Year Ended December 31, 2012

	Group Insurance	General Insurance Fund	Fleet Service Fund	Total Internal Service Funds
Cash flows from operating activities:				
Contributions	\$ 4,786,714	\$ 1,141,165	\$ -	\$ 5,927,879
Receipts from operations	-	-	2,262,417	2,262,417
Payments to suppliers	(709,527)	(783,528)	(2,074,525)	(3,567,580)
Claims paid	(4,071,962)	(349,786)	-	(4,421,748)
Net cash provided by operating activities	5,225	7,851	187,892	200,968
Cash flows from noncapital financing activity:				
Interest paid	-	-	(1,146)	(1,146)
Net cash used for noncapital financing activity	-	-	(1,146)	(1,146)
Cash flows from capital and related financing activity:				
Acquisition of capital assets	-	-	(186,746)	(186,746)
Net cash used for capital and related financing activity	-	-	(186,746)	(186,746)
Cash flows from investing activities:				
Proceeds from sales and maturities of investments	11,570	216,303	-	227,873
Interest received	23,865	17,211	-	41,076
Net cash provided by investing activities	35,435	233,514	-	268,949
Net increase in cash and cash equivalents	40,660	241,365	-	282,025
Cash and cash equivalents, beginning of year	639,675	321,257	-	960,932
Cash and cash equivalents, end of year	\$ 680,335	\$ 562,622	\$ -	\$ 1,242,957
Reconciliation of operating income to net cash provided by operating activities:				
Operating income	\$ 33,014	\$ 50,694	\$ 166,853	\$ 250,561
Adjustments to reconcile operating income to net cash provided by operating activities				
Depreciation	-	-	21,040	21,040
(Increase) decrease in assets:				
Receivables	100,825	(35,234)	4,408	69,999
Inventory	-	-	18,073	18,073
Due from other funds	16,073	8,279	-	24,352
Increase (decrease) in liabilities:				
Accrued insurance claims payable	(148,691)	-	-	(148,691)
Accounts payable	4,004	(15,888)	(521)	(12,405)
Accrued liabilities	-	-	2,391	2,391
Due to other funds	-	-	(24,352)	(24,352)
Total adjustments	\$ 5,225	\$ 7,851	\$ 187,892	\$ 200,968
Noncash items				
Net decrease in the fair value of investments	\$ (1,489)	\$ (962)	\$ -	\$ (2,451)

See accompanying independent auditor's report.

AGENCY FUNDS

Agency Funds are used to account for assets held as an agent for other governments. The Commission has two agency funds.

Criminal Court Fund – The establishment of this fund was mandated by the legislature to account for the proceeds from operations of the First Judicial District Court. All fines, court costs, and bond forfeitures imposed by the court are dedicated to trial costs and other operating expenditures.

Jury Fund – The establishment of this fund was mandated by the legislature to account for the proceeds from a special fee assessed on criminal cases. The fees are used to provide compensation to jurors in criminal matters.

CADDO PARISH COMMISSION
Shreveport, Louisiana

AGENCY FUNDS
Combining Statement of Fiduciary Net Position
December 31, 2012

	Criminal Court Agency Fund	Jury Agency Fund	Total Agency Funds
Assets			
Cash and cash equivalents	\$ 201,299	\$ 77,773	\$ 279,072
Investments	638,239	122,641	760,880
Receivables, net	17,347	429	17,776
Due from other governments	174,277	13,110	187,387
Total assets	\$ 1,031,162	\$ 213,953	\$ 1,245,115
Liabilities			
Current liabilities			
Accounts payable and accrued liabilities	\$ 160,353	\$ -	\$ 160,353
Due to other governments	870,809	213,953	1,084,762
Total liabilities and net position	\$ 1,031,162	\$ 213,953	\$ 1,245,115

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana

AGENCY FUNDS
Combining Statement of Changes in Fiduciary Net Position
for the Year Ended December 31, 2012

	Balance January 1, 2012	Additions	Deductions	Balance December 31, 2012
<u>Criminal Court Agency Fund</u>				
Assets				
Cash and cash equivalents	\$ 110,213	\$ 2,291,425	\$ 2,200,339	\$ 201,299
Investments	684,944	257,820	304,525	638,239
Receivables, net	6,748	10,699	100	17,347
Due from other governments	202,071	174,277	202,071	174,277
Total assets	<u>\$ 1,003,976</u>	<u>\$ 2,734,221</u>	<u>\$ 2,707,035</u>	<u>\$ 1,031,162</u>
Liabilities				
Current liabilities				
Accounts payable and accrued liabilities	\$ 172,259	\$ 1,011,297	\$ 1,023,203	\$ 160,353
Due to other governments	831,717	1,390,779	1,351,687	870,809
Total liabilities and net position	<u>\$ 1,003,976</u>	<u>\$ 2,402,076</u>	<u>\$ 2,374,890</u>	<u>\$ 1,031,162</u>
 <u>Jury Agency Fund</u>	 Balance January 1, 2012	 Additions	 Deductions	 Balance December 31, 2012
Assets				
Cash and cash equivalents	\$ 78,266	\$ 234,616	\$ 235,109	\$ 77,773
Investments	94,740	57,273	29,372	122,641
Receivables, net	352	429	352	429
Due from other governments	12,438	13,110	12,438	13,110
Total assets	<u>\$ 185,796</u>	<u>\$ 305,428</u>	<u>\$ 277,271</u>	<u>\$ 213,953</u>
Liabilities				
Current liabilities				
Accounts payable and accrued liabilities	\$ -	\$ -	\$ -	\$ -
Due to other governments	185,796	235,520	207,363	213,953
Total liabilities and net position	<u>\$ 185,796</u>	<u>\$ 235,520</u>	<u>\$ 207,363</u>	<u>\$ 213,953</u>
 <u>Total - Agency Funds</u>	 Balance January 1, 2012	 Additions	 Deductions	 Balance December 31, 2012
Assets				
Cash and cash equivalents	\$ 188,479	\$ 2,526,041	\$ 2,435,448	\$ 279,072
Investments	779,684	315,093	333,897	760,880
Receivables, net	7,100	11,128	452	17,776
Due from other governments	214,509	187,387	214,509	187,387
Total assets	<u>\$ 1,189,772</u>	<u>\$ 3,039,649</u>	<u>\$ 2,984,306</u>	<u>\$ 1,245,115</u>
Liabilities				
Current liabilities				
Accounts payable and accrued liabilities	\$ 172,259	\$ 1,011,297	\$ 1,023,203	\$ 160,353
Due to other governments	1,017,513	1,626,299	1,559,050	1,084,762
Total liabilities and net position	<u>\$ 1,189,772</u>	<u>\$ 2,637,596</u>	<u>\$ 2,582,253</u>	<u>\$ 1,245,115</u>

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana

Statistical Section (Unaudited)
December 31, 2012

This section which is composed of accounting and non-accounting data is presented in order to provide the reader with additional information as an aid to understanding the financial activities of the governmental unit.

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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report (CAFR) for the relevant year.

CADDO PARISH COMMISSION
Shreveport, Louisiana

Net Position by Component
Last Ten Fiscal Years
(Unaudited)

	2003	2004	2005	2006	2007
Governmental activities					
Invested in capital assets, net of related debt	\$ 237,790,940	\$ 238,938,385	\$ 233,084,164	\$ 231,393,855	\$ 224,489,782
Restricted	57,652,323	59,850,067	61,214,106	64,418,554	70,471,657
Unrestricted	12,657,517	13,936,085	17,236,555	19,418,971	21,001,762
Total government activities net assets	<u>\$ 308,100,780</u>	<u>\$ 312,724,537</u>	<u>\$ 311,534,825</u>	<u>\$ 315,231,380</u>	<u>\$ 315,963,201</u>

	2008	2009	2010	2011	2012
Governmental activities					
Invested in capital assets, net of related debt	\$ 221,930,317	\$ 214,464,717	\$ 203,204,013	\$ 200,052,220	\$ 191,553,471
Restricted	81,088,246	89,043,952	98,040,119	98,055,061	104,754,265
Unrestricted	40,259,300	53,096,251	69,655,465	73,840,157	73,294,144
Total government activities net position	<u>\$ 343,277,863</u>	<u>\$ 356,604,920</u>	<u>\$ 370,899,597</u>	<u>\$ 371,947,438</u>	<u>\$ 369,601,880</u>

NOTE: The Parish implemented GASB 34 in fiscal year 2003.

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana
Changes in Net Position
Last Ten Fiscal Years
(Unaudited)

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Expenses										
Governmental activities:										
General government	\$ 3,954,248	\$ 3,597,578	\$ 4,042,957	\$ 4,316,985	\$ 5,029,372	\$ 5,224,013	\$ 6,047,258	\$ 6,549,613	\$ 7,709,389	\$ 8,084,679
Criminal Justice	14,589,593	14,492,251	14,354,593	15,138,728	16,421,732	17,772,325	18,840,348	18,968,239	21,841,684	19,315,089
Health and welfare	11,992,466	13,097,448	12,903,006	11,642,589	13,602,439	13,309,792	13,835,610	15,267,264	15,565,558	14,679,451
Highway, streets and drainage	19,704,622	21,098,679	22,487,313	28,752,915	22,304,833	22,170,007	25,616,080	25,089,046	26,503,926	26,539,093
Building facilities	4,074,079	3,771,771	3,614,931	3,751,975	4,514,553	4,453,008	4,739,033	5,348,618	5,769,722	5,103,538
Sanitation	1,856,858	2,290,545	1,833,719	1,918,924	2,021,790	2,121,609	2,146,029	2,150,401	2,372,445	2,318,201
Cultural and recreation	7,540,812	9,165,852	9,444,734	10,966,594	11,009,806	11,698,654	12,753,070	13,619,989	14,994,662	14,990,912
Economic development	3,372,689	1,807,679	2,277,366	2,415,480	2,749,345	2,769,123	2,690,047	3,001,612	3,241,152	3,438,862
Interest and fees on long-term debt	1,175,486	1,078,993	674,333	660,879	756,440	1,100,006	1,398,016	1,528,698	1,575,612	1,506,413
Total governmental activities expenses	68,260,853	70,400,796	71,632,962	79,565,069	78,410,310	80,618,537	88,065,491	91,523,480	99,574,150	95,976,218
Program revenues										
Governmental activities:										
Charges for Services:										
General government	1,180,470	1,264,790	1,384,866	1,279,091	1,458,076	1,605,137	1,775,683	2,031,593	2,350,622	2,409,178
Criminal justice	139,809	165,711	232,485	224,544	173,459	167,328	143,287	91,993	75,065	37,086
Health and welfare	244,259	263,469	237,145	226,002	232,335	237,205	189,041	173,429	170,511	167,589
Highway, streets and drainage	103,741	81,094	186,202	138,794	167,003	454,632	117,474	204,063	263,295	506,962
Cultural and recreation	105,420	118,003	113,292	136,508	150,420	149,978	240,219	143,119	128,432	108,314
Economic development	1,650	1,800	1,800	1,650	1,800	1,800	1,800	1,800	1,800	-
Operating grants and contributions	13,841,850	13,566,378	13,952,011	13,282,911	15,087,723	14,667,406	15,211,016	16,564,361	16,692,629	15,631,210
Capital grants and contributions	5,551,799	9,947,158	1,168,925	10,708,195	1,777,806	2,418,372	1,847,966	4,708,209	3,050,465	801,253
Total governmental activities program revenue	21,168,998	25,398,403	17,256,726	25,997,695	19,048,622	19,701,858	19,526,486	23,918,567	22,732,819	19,661,592
Net (expense) revenue	(47,091,855)	(45,002,393)	(54,376,236)	(53,567,374)	(59,361,688)	(60,916,679)	(68,539,005)	(67,604,913)	(76,841,331)	(76,314,626)
General revenues and other changes in net assets										
Governmental activities:										
Taxes:										
Property taxes levied for general purposes	33,701,635	35,751,095	38,008,612	40,756,547	41,673,396	45,567,479	46,175,854	49,776,206	51,464,624	54,154,260
Property taxes levied for debt services	1,745,113	2,044,292	2,103,445	2,272,517	2,321,657	2,621,083	2,750,375	2,594,739	2,639,594	2,895,349
Sales taxes	5,421,578	6,858,471	7,145,914	7,788,364	7,282,865	12,959,666	14,509,082	14,559,426	12,006,642	10,163,166
Franchise taxes	175,842	178,646	196,667	194,874	193,268	194,738	207,474	209,443	205,527	212,119
Gaming	2,636,180	2,498,311	2,376,208	2,304,346	2,248,270	2,312,683	2,364,142	2,338,090	2,237,636	2,257,948
Unrestricted grants and contributions	1,159,918	1,133,482	1,141,569	1,152,459	1,225,978	1,276,022	1,249,304	1,266,042	1,285,975	1,252,265
Oil and gas leases	-	-	-	-	-	18,261,891	12,429,856	8,351,107	5,420,282	1,459,862
Investment earnings	950,072	795,481	1,617,847	2,103,399	4,317,682	4,545,382	1,713,418	2,205,353	1,679,715	993,348
Miscellaneous	377,990	366,372	596,252	691,423	830,393	472,397	466,557	599,184	949,177	576,751
Total governmental activities	48,168,328	49,626,150	53,186,514	57,263,929	60,093,509	88,231,341	81,866,062	81,889,590	77,889,172	73,969,068
Net (expense) revenue governmental activities	\$ (923,527)	\$ 4,623,757	\$ (1,189,712)	\$ 3,696,555	\$ 731,821	\$ 27,314,662	\$ 13,327,057	\$ 14,294,677	\$ 1,047,841	\$ (2,345,558)

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana
Fund Balances of Governmental Funds
Last Ten Fiscal Years
(Unaudited)

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
General fund										
Reserved/designated	\$ 1,151,208	\$ 922,230	\$ 472,553	\$ 455,558	\$ 619,179	\$ 601,559	\$ 1,422,523	\$ 1,195,916	\$ -	\$ -
Unreserved	2,973,210	3,829,319	5,529,298	7,169,924	8,531,443	8,909,910	9,314,466	11,345,299	-	-
Committed to contingencies	-	-	-	-	-	-	-	-	40,496,244	40,716,204
Assigned to special services	-	-	-	-	-	-	-	-	-	25,212
Assigned to future claims	-	-	-	-	-	-	-	-	600,000	600,000
Unassigned	-	-	-	-	-	-	-	-	12,862,085	14,266,871
Total general fund	4,124,418	4,751,549	6,001,851	7,625,482	9,150,622	9,511,469	10,736,989	12,541,215	53,948,329	55,608,287
All other governmental funds										
Reserved/designated	28,486,279	27,493,891	26,493,370	23,155,505	35,035,508	44,983,142	68,941,338	85,661,462	-	-
Unreserved, reported in:										
Special revenue funds	27,762,783	30,197,527	32,817,995	39,655,469	55,186,715	83,683,454	90,222,427	93,360,481	-	-
Capital project funds	7,190,920	8,290,655	9,588,766	10,061,866	-	-	-	-	-	-
Nonspendable - prepaids	-	-	-	-	-	-	-	-	105,654	116,272
Restricted for:										
Criminal justice	-	-	-	-	-	-	-	-	7,399,791	10,321,755
Health and welfare	-	-	-	-	-	-	-	-	3,693,811	4,020,522
Highways, streets and drainage	-	-	-	-	-	-	-	-	22,484,915	17,490,824
Building facilities	-	-	-	-	-	-	-	-	6,607,921	7,128,019
Sanitation	-	-	-	-	-	-	-	-	18,153,758	19,335,662
Culture and recreation	-	-	-	-	-	-	-	-	11,140,408	17,661,548
Economic development	-	-	-	-	-	-	-	-	389,301	592,841
Debt service	-	-	-	-	-	-	-	-	2,069,109	2,501,059
Capital projects	-	-	-	-	-	-	-	-	26,914,144	30,693,330
Committed to:										
Economic development	-	-	-	-	-	-	-	-	448,310	673,737
Capital projects	-	-	-	-	-	-	-	-	309,538	401,078
Subsequent year's expenditures	-	-	-	-	-	-	-	-	14,329,904	10,458,637
Assigned to:										
Special services	-	-	-	-	-	-	-	-	18,360,422	17,546,721
Encumbrances	-	-	-	-	-	-	-	-	5,558,724	-
Total all other governmental funds	63,439,982	65,982,073	68,900,131	72,872,840	90,222,223	128,666,596	159,163,765	179,021,943	137,965,710	138,942,005
Total governmental funds	\$ 67,564,400	\$ 70,733,622	\$ 74,901,982	\$ 80,498,322	\$ 99,372,845	\$ 138,178,065	\$ 169,900,754	\$ 191,563,158	\$ 191,914,039	\$ 194,550,292

See accompanying independent auditor's report.

CADDO PARISH COMMISSION **Shreveport, Louisiana**

Changes in Fund Balances for Governmental Funds **Last Ten Fiscal Years** **(Unaudited)**

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Revenues										
Taxes	\$ 41,341,332	\$ 45,082,957	\$ 47,034,568	\$ 50,703,377	\$ 51,165,840	\$ 60,774,592	\$ 64,138,946	\$ 67,058,756	\$ 66,072,039	\$ 68,037,060
Licenses and permits	533,209	622,913	497,330	585,729	566,803	594,471	620,364	688,839	1,036,027	1,136,364
Intergovernmental	15,438,191	15,173,938	16,100,614	14,537,976	16,668,643	16,348,265	16,460,320	19,890,269	18,758,016	17,228,541
Charges for services	100,826	63,319	721,225	439,211	484,146	786,268	435,733	548,856	437,339	576,109
Fine and forfeitures	211,202	246,497	100,026	291,653	261,484	258,314	250,642	161,552	184,008	102,894
Gaming	2,636,180	2,498,311	2,376,208	2,304,346	2,248,270	2,312,683	2,364,142	2,338,090	2,237,636	2,257,947
Use of money and property:										
Rental, camping fee, other	159,953	161,134	160,550	160,127	162,120	164,199	193,876	92,539	91,498	116,327
Oil and gas leases	-	-	-	-	-	18,181,891	12,429,856	8,351,107	5,420,282	1,459,862
Investment earnings	910,136	752,245	1,516,022	1,984,893	4,149,162	4,405,485	1,657,649	2,133,933	1,622,399	968,019
Other revenues	505,656	593,828	633,337	707,021	873,067	746,954	468,538	559,308	971,358	576,750
Total revenues	61,836,685	65,195,142	69,139,880	71,714,333	76,579,535	104,553,122	99,020,066	101,863,249	96,830,602	92,449,873
Expenditures										
General government	2,283,939	2,231,108	2,105,544	2,279,560	2,684,900	2,987,664	3,376,530	4,498,212	4,198,952	4,374,675
Criminal justice	13,788,773	14,144,167	13,687,517	14,209,616	15,288,718	17,027,696	17,564,628	18,154,979	18,777,010	19,201,709
Health and welfare	11,740,237	12,883,669	12,734,068	11,397,858	13,285,091	12,963,046	13,589,495	14,929,092	15,093,257	14,318,645
Highways, streets and drainage	4,988,115	5,963,333	5,159,946	5,380,306	5,785,533	6,127,388	6,263,272	8,236,044	7,588,073	7,560,272
Building facilities	2,661,624	2,647,608	3,089,772	3,164,044	3,352,293	3,740,694	3,776,584	4,133,892	4,069,276	4,313,173
Sanitation	1,807,916	2,294,201	1,802,395	1,878,965	1,940,074	2,085,384	2,097,493	2,226,543	2,252,867	2,272,288
Culture and recreation	7,648,557	8,377,740	8,611,452	9,434,749	9,963,381	10,442,742	11,695,289	12,261,722	12,812,826	13,569,127
Economic development	2,088,052	1,749,937	2,180,245	2,288,999	2,660,087	2,679,425	2,603,276	2,959,136	3,209,754	3,433,568
Debt service:										
Principal	3,800,000	4,000,000	4,215,000	4,175,000	3,170,000	3,295,250	3,425,501	1,785,501	2,480,501	2,441,130
Interest	1,135,348	990,691	637,676	536,711	423,134	789,402	1,106,212	1,371,515	1,450,391	1,400,617
Fees and charges	83,024	100,027	104,056	110,149	170,609	161,547	181,627	165,866	151,366	200,917
Capital outlay	13,697,238	6,605,337	10,601,805	11,262,036	8,981,192	12,847,664	11,617,470	15,478,343	24,415,448	22,906,887
Total expenditures	65,722,823	61,987,818	64,929,476	66,117,993	67,705,012	75,147,902	77,297,377	86,200,845	96,479,721	95,993,008
Excess (deficiency) of revenues over (under) expenditures	(3,886,138)	3,207,324	4,210,404	5,596,340	8,874,523	29,405,220	21,722,689	15,662,404	350,881	(3,543,135)
Other financing sources (uses)										
Transfers in	17,143,027	11,171,738	11,201,725	12,953,362	26,900,127	36,338,512	25,817,035	39,197,164	41,436,485	35,121,621
Transfers out	(17,187,932)	(11,215,909)	(11,243,769)	(12,953,362)	(26,900,127)	(36,938,512)	(25,817,035)	(39,197,164)	(41,436,485)	(35,121,621)
Refunding certificates issued	2,060,000	6,365,000	-	-	-	-	-	-	-	-
Payment to refunding escrow agent	(2,048,130)	(6,358,931)	-	-	-	-	-	-	-	-
Bond proceeds	-	-	-	-	-	-	-	-	-	-
Total other financing sources (uses)	(33,035)	(38,102)	(42,044)	-	10,000,000	10,000,000	10,000,000	6,000,000	-	6,179,388
Net change in fund balance	(3,919,173)	3,169,222	4,168,360	5,596,340	18,874,523	38,805,220	31,722,689	21,662,404	350,881	2,636,253
Fund balance, beginning	71,483,573	67,564,400	70,733,622	74,901,982	80,498,322	99,372,845	138,178,065	169,900,754	191,563,158	191,914,039
Fund balance, ending	\$ 67,564,400	\$ 70,733,622	\$ 74,901,982	\$ 80,498,322	\$ 99,372,845	\$ 138,178,065	\$ 169,900,754	\$ 191,563,158	\$ 191,914,039	\$ 194,550,292
Debt expenditures to non-capital expenditures ratio	11%	10%	10%	10%	7%	7%	8%	5%	6%	6%

See accompanying independent auditor's report.

CADDO PARISH COMMISSION

Shreveport, Louisiana

Assessed Value and Estimated Actual Value of Taxable Property Last Ten Fiscal Years (Unaudited)

Fiscal Year Ended December 31	Residential Property	Commercial Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
2003	\$ 555,680,090	\$ 635,083,980	\$ 1,190,764,070	40.40	\$ 10,470,241,933	11.37%
2004	\$ 710,019,400	\$ 654,062,780	\$ 1,364,082,180	36.58	\$ 12,175,249,333	11.20%
2005	\$ 736,735,880	\$ 665,131,170	\$ 1,401,867,050	37.31	\$ 12,532,062,933	11.19%
2006	\$ 769,422,820	\$ 703,664,770	\$ 1,473,087,590	37.31	\$ 13,142,876,900	11.21%
2007	\$ 791,560,200	\$ 721,900,430	\$ 1,513,460,630	37.31	\$ 13,496,390,933	11.21%
2008	\$ 893,673,210	\$ 813,812,700	\$ 1,707,485,910	35.14	\$ 15,251,309,466	11.20%
2009	\$ 911,200,030	\$ 831,683,800	\$ 1,742,883,830	35.14	\$ 15,545,022,500	11.21%
2010	\$ 935,442,410	\$ 888,819,170	\$ 1,824,261,580	35.14	\$ 16,169,029,600	11.28%
2011	\$ 841,483,400	\$ 1,040,273,000	\$ 1,881,756,400	34.94	\$ 16,670,011,200	11.29%
2012	\$ 1,010,179,650	\$ 964,757,660	\$ 1,974,937,310	34.94	\$ 17,527,871,366	11.27%

Source: Caddo Parish Tax Assessor.

See accompanying independent auditor's report.

CADDO PARISH COMMISSION

Shreveport, Louisiana

Property Tax Rates - Direct and Overlapping Governments (rate per \$1,000 of assessed value) Last Ten Fiscal Years (Unaudited)

Fiscal Year Ended December 31,	Debt Service	General Fund	Public Works	Parks and Recreation	Courthouse Maintenance	Detention Facilities	Juvenile Court	Public Health	Shreve Memorial Library	Biomedical Center	Criminal Justice System	Total	School Board	Sheriff	City	Total
2003	1.95	3.70	6.55	0.95	3.08	6.03	2.23	2.29	9.92	1.88	1.82	40.40	87.27	14.94	51.30	193.91
2004	1.95	3.32	5.90	0.86	2.77	5.43	2.01	2.06	8.94	1.70	1.64	36.58	81.73	13.47	46.64	178.42
2005	1.95	3.32	5.90	0.86	2.77	5.43	2.01	2.06	9.53	1.80	1.68	37.31	81.65	13.47	46.64	179.07
2006	1.95	3.32	5.90	0.86	2.77	5.43	2.01	2.06	9.53	1.80	1.68	37.31	80.65	13.47	46.64	178.07
2007	1.95	3.32	5.90	0.86	2.77	5.43	2.01	2.06	9.53	1.80	1.68	37.31	82.81	13.47	46.64	180.23
2008	1.95	3.11	4.54	0.81	2.60	5.10	1.89	1.93	8.95	1.69	2.57	35.14	78.20	13.47	44.54	171.35
2009	1.95	3.11	4.54	0.81	2.60	5.10	1.89	1.93	8.95	1.69	2.57	35.14	78.20	13.47	44.54	171.35
2010	1.95	3.11	4.54	0.81	2.60	5.10	1.89	1.93	8.95	1.69	2.57	35.14	78.20	13.47	44.54	171.35
2011	1.75	3.11	3.87	0.81	2.60	5.10	1.89	1.93	8.95	1.69	3.24	34.94	78.20	13.47	44.54	171.15
2012	1.75	3.07	3.45	0.81	2.60	5.04	1.89	1.91	8.84	1.67	3.56	34.59	75.66	13.29	39.70	163.24

Source: Caddo Parish Tax Assessor.

CADDO PARISH COMMISSION

Shreveport, Louisiana

Principal Property Taxpayers
Current Year and Nine Years Ago
(Unaudited)

	2012			2003		
	Taxpayer	Assessed value	Rank	Percentage of total assessed value	Assessed value	Rank
	Southwestern Electric Power Company	\$ 68,532,310	1	3.47%	\$ 56,941,930	1
	Chesapeake Operating	29,058,920	2	1.47%		
	Centerpoint Energy	26,149,020	3	1.32%		
	BellSouth Corporation	21,451,080	4	1.09%	28,607,200	2
	Universal Oil Products	15,490,620	5	0.78%	10,842,360	8
	Calumet	14,589,080	6	0.74%		
	Gulf Crossing Pipeline	14,363,450	7	0.73%		
	QEP Energy	13,139,340	8	0.66%		
	Sam's Town	11,979,910	9	0.61%		
	Capital One	11,773,260	10	0.60%		
	Harrah's				18,942,930	4
	General Motors				19,017,550	3
	Hibernia				13,846,300	5
	Am South				12,278,460	6
	Boombtown Casino				10,064,900	9
	Bank One				11,369,430	7
	Wal-Mart				8,459,260	10
	Total for ten principal taxpayers	226,526,990		11.47%	190,370,320	
	Total for remaining taxpayers	1,748,410,320		88.53%	1,000,393,750	
	Total for all taxpayers	\$ 1,974,937,310		100.00%	\$ 1,190,764,070	

Source: Caddo Parish Tax Assessor.

See accompanying independent auditor's report.

CADDO PARISH COMMISSION

Shreveport, Louisiana

Property Tax Levies and Collections Last Ten Fiscal Years (Unaudited)

Fiscal Year Ended December 31,	Taxes Levied for the Fiscal Year	Collected within the		Collections in Subsequent Years	Total Collections to Date	
		Fiscal Year of the Levy	Percentage of Levy		Amount	Percentage of Levy
2003	\$ 36,795,524	\$ 33,684,858	91.5%	\$ 862,747	\$ 34,547,605	93.9%
2004	\$ 38,611,408	\$ 35,646,170	92.3%	\$ 863,142	\$ 36,509,312	94.6%
2005	\$ 41,073,673	\$ 37,825,152	92.1%	\$ 1,232,266	\$ 39,057,418	95.1%
2006	\$ 43,688,297	\$ 39,870,937	91.3%	\$ 1,451,729	\$ 41,322,666	94.6%
2007	\$ 45,032,925	\$ 41,421,926	92.0%	\$ 1,695,382	\$ 43,117,308	95.7%
2008	\$ 49,041,789	\$ 45,050,048	91.9%	\$ 1,597,573	\$ 46,647,621	95.1%
2009	\$ 50,321,828	\$ 46,464,691	92.3%	\$ 2,061,337	\$ 48,526,028	96.4%
2010	\$ 53,072,349	\$ 49,241,661	92.8%	\$ 1,715,329	\$ 50,956,990	96.0%
2011	\$ 55,235,996	\$ 51,314,965	92.9%	\$ 2,654,520	\$ 53,969,485	97.7%
2012	\$ 57,659,478	\$ 52,694,770	91.4%	N/A	\$ 52,694,770	91.4%

N/A - Information is not yet available.

Source: Caddo Parish Tax Assessor.

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana

Taxable Sales by Category
Last Eight Fiscal Years
(Unaudited)

	2005	2006	2007	2008	2009	2010	2011	2012
Motor Vehicle Dealers	\$ 112,608,935	\$ 120,313,589	\$ 127,861,274	\$ 130,989,302	\$ 104,881,262	\$ 120,546,529	\$ 130,831,674	\$137,804,318
Wholesale - Machinery, Equipment and Supplies	51,344,400	72,752,103	62,018,449	108,456,983	115,562,897	199,208,989	129,066,023	\$79,919,856
Manufacturing	53,465,920	39,508,798	35,639,747	54,268,917	70,971,143	33,875,807	125,341,157	\$70,599,481
Oil and Gas Services - Mining	19,715,790	34,532,328	24,769,011	59,891,369	175,385,146	183,253,501	56,842,934	\$44,145,193
Wholesale - Lumber and Other Construction Materials	21,019,216	26,118,981	20,941,024	25,668,965	23,076,708	35,235,219	47,521,924	\$36,217,302
Grocery Stores	21,836,763	21,860,519	25,727,158	30,331,629	31,128,169	27,977,195	43,218,470	\$33,954,981
Wholesale - Metals	19,786,870	23,660,879	18,280,881	76,245,281	105,147,028	82,035,017	35,099,843	\$26,951,636
Equipment Leasing and Renting	9,060,524	10,505,709	15,959,675	30,927,426	51,254,340	55,779,169	18,226,857	\$19,423,475
Automotive Repair Shops	8,630,359	10,098,361	9,329,719	9,726,936	9,621,611	9,749,383	12,571,853	\$10,857,963
Restaurants	8,017,295	8,648,670	11,047,552	13,834,316	15,675,613	16,442,285	9,084,454	\$10,488,731
All Others	157,163,463	184,515,865	196,285,570	232,160,066	301,970,024	214,595,133	234,896,850	\$211,454,400
Total	\$ 482,649,535	\$ 552,515,802	\$ 547,860,060	\$ 772,501,190	\$ 1,004,673,941	\$ 978,698,227	\$ 842,702,039	\$ 681,817,336
Sales tax rate	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%

Note: Fiscal years 2005-2012 are the most recent years for which the data are available.

Source: Caddo-Shreveport Sales and Use Tax Commission.

CADDO PARISH COMMISSION

Shreveport, Louisiana

Direct and Overlapping Sales Tax Rates Last Ten Fiscal Years (Unaudited)

Year	Sales Tax District #1	Caddo Parish School Board	Caddo Law Enforcement District	State of Louisiana	Total Rate
2003	1.50	1.50	0.35	4.00	7.35
2004	1.50	1.50	0.35	4.00	7.35
2005	1.50	1.50	0.35	4.00	7.35
2006	1.50	1.50	0.35	4.00	7.35
2007	1.50	1.50	0.35	4.00	7.35
2008	1.50	1.50	0.35	4.00	7.35
2009	1.50	1.50	0.35	4.00	7.35
2010	1.50	1.50	0.35	4.00	7.35
2011	1.50	1.50	0.35	4.00	7.35
2012	1.50	1.50	0.35	4.00	7.35

Source: Caddo-Shreveport Sales and Use Tax Commission.

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana
Sales Tax Revenue Payers by Industry
Last Eight Fiscal Years
(Unaudited)

	2005			2006			2007			2008		
	Number of Filers	Percent of Total	Tax Collected	Number of Filers	Percent of Total	Tax Collected	Number of Filers	Percent of Total	Tax Collected	Number of Filers	Percent of Total	Tax Collected
Retail Trade	571	24.97%	\$ 2,769,447	565	24.20%	\$ 2,938,386	571	23.86%	\$ 3,227,026	559	22.30%	\$ 3,371,187
Wholesale Trade	862	37.69%	1,877,278	890	38.12%	2,372,055	901	37.65%	2,078,170	982	39.17%	4,676,631
Manufacturing	116	5.07%	1,219,021	106	4.54%	1,232,986	116	4.85%	1,229,074	108	4.31%	859,374
Services	451	19.72%	530,213	472	20.21%	579,033	475	19.85%	648,780	504	20.10%	977,414
Mining	73	3.19%	297,179	87	3.73%	521,019	95	3.97%	376,523	123	4.91%	915,621
Transportation, Communications, Electric, & Gas	60	2.62%	269,564	65	2.78%	213,058	71	2.97%	308,503	53	2.11%	481,439
Other	54	2.36%	228,253	50	2.14%	320,361	50	2.09%	289,236	72	2.87%	518,861
Construction	77	3.37%	67,687	76	3.25%	79,006	89	3.72%	81,125	79	3.15%	79,958
Agricultural	9	0.39%	8,518	7	0.30%	11,010	8	0.33%	34,002	9	0.36%	28,007
Finance, Insurance, & Real Estate	12	0.52%	5,557	15	0.64%	4,006	15	0.63%	5,360	16	0.64%	8,146
Government	2	0.09%	63	2	0.09%	80	2	0.08%	64	2	0.08%	49
Total	2,287	100.00%	\$ 7,272,780	2,335	100.00%	\$ 8,271,000	2,393	100.00%	\$ 8,277,863	2,507	100.00%	\$ 11,916,687
	2009			2010			2011			2012		
	Number of Filers	Percent of Total	Tax Collected	Number of Filers	Percent of Total	Tax Collected	Number of Filers	Percent of Total	Tax Collected	Number of Filers	Percent of Total	Tax Collected
Retail Trade	543	20.38%	\$ 3,037,505	572	20.69%	\$ 3,407,191	580	20.59%	\$ 3,584,652	590	21.21%	\$ 3,904,475
Wholesale Trade	1,069	40.13%	4,789,367	1,085	39.26%	5,766,167	1,096	38.91%	4,413,450	1,105	39.72%	\$ 3,009,750
Manufacturing	100	3.75%	1,631,295	103	3.73%	553,236	105	3.73%	499,043	108	3.88%	\$ 496,220
Services	549	20.61%	1,277,145	578	20.84%	1,397,892	608	21.58%	1,371,078	590	21.21%	\$ 1,198,420
Mining	167	6.27%	2,640,571	185	6.69%	2,753,630	193	6.85%	2,067,112	171	6.15%	\$ 1,079,672
Transportation, Communications, Electric, & Gas	74	2.78%	517,926	82	2.97%	329,531	77	2.73%	277,758	74	2.66%	\$ 265,780
Other	41	1.54%	1,063,098	41	1.48%	325,344	44	1.56%	247,537	39	1.40%	\$ 91,782
Construction	95	3.57%	76,393	95	3.44%	113,534	92	3.26%	145,414	88	3.16%	\$ 168,031
Agricultural	8	0.30%	28,586	8	0.29%	28,054	7	0.25%	26,951	3	0.11%	\$ 4,047
Finance, Insurance, & Real Estate	15	0.56%	4,230	15	0.54%	5,373	12	0.43%	7,029	12	0.43%	\$ 8,460
Government	3	0.11%	3,993	2	0.07%	521	3	0.11%	507	2	0.07%	\$ 624
Total	2,664	100.00%	\$ 15,070,109	2,764	100.00%	\$ 14,680,473	2,817	100.00%	\$ 12,640,531	2,782	100.00%	\$ 10,227,261

Note: Due to confidentiality issues, the names of the ten largest revenue payees are not available. The categories presented are intended to provide alternative information regarding the sources of the Parish's revenues. The amounts shown are gross collections prior to refunds and collections of amounts due from prior years. Fiscal years 2005-2012 are the most recent years for which the data are available.

Source: Caddo-Shreveport Sales and Use Tax Commission.

See accompanying independent auditor's report.

CADDO PARISH COMMISSION

Shreveport, Louisiana

Ratios of Outstanding Debt by Type
Last Ten Fiscal Years
(dollars in thousands, except per capita)
(Unaudited)

Fiscal Year	General Obligation Bonds	Limited Tax Revenue Bonds	Certificates of Indebtedness	Total Primary Government	Percentage of Personal Income (2)	Parish per Capita (2)
2003	\$ 11,570,000	\$ -	\$ 14,605,000	\$ 26,175,000	0.36%	\$ 103
2004	\$ 10,195,000	\$ -	\$ 12,160,000	\$ 22,355,000	0.29%	\$ 88
2005	\$ 8,430,000	\$ -	\$ 9,710,000	\$ 18,140,000	0.23%	\$ 71
2006	\$ 6,630,000	\$ -	\$ 7,335,000	\$ 13,965,000	0.17%	\$ 56
2007	\$ 14,765,000	\$ -	\$ 6,030,000	\$ 20,795,000	0.25%	\$ 82
2008	\$ 22,830,000	\$ -	\$ 4,670,000	\$ 27,500,000	0.32%	\$ 108
2009	\$ 30,815,000	\$ -	\$ 3,260,000	\$ 34,075,000	0.33%	\$ 134
2010	\$ 30,070,000	\$ 6,000,000	\$ 2,220,000	\$ 38,290,000	0.39%	\$ 150
2011	\$ 28,930,000	\$ 5,745,000	\$ 1,135,000	\$ 35,810,000	0.34%	\$ 140
2012	\$ 27,830,000	\$ 5,540,000	\$ 6,000,000	\$ 39,370,000	(1)	\$ 154

Notes:

(1) 2012 data was not available.

(2) See the Schedule of Demographic and Economic Statistics for personal income and population data.

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana

Ratio of Net General Bonded Debt ⁽¹⁾
Last Ten Fiscal Years
(Unaudited)

Fiscal year	Gross bonded debt	Less debt service fund	Net bonded debt	Ratio of net bonded debt to assessed value	Net bonded debt per capita (2)
2003	\$ 11,570,000	\$ 1,771,737	\$ 9,798,263	0.82%	\$ 39
2004	\$ 10,195,000	\$ 1,640,053	\$ 8,554,947	0.63%	\$ 34
2005	\$ 8,430,000	\$ 1,630,291	\$ 6,799,709	0.49%	\$ 27
2006	\$ 6,630,000	\$ 1,748,378	\$ 4,881,622	0.33%	\$ 19
2007	\$ 14,765,000	\$ 11,825,362	\$ 2,939,638	0.19%	\$ 12
2008	\$ 22,830,000	\$ 1,934,394	\$ 20,895,606	1.22%	\$ 83
2009	\$ 30,815,000	\$ 1,491,320	\$ 29,323,680	1.68%	\$ 115
2010	\$ 30,070,000	\$ 1,941,376	\$ 28,128,624	1.53%	\$ 110
2011	\$ 28,930,000	\$ 2,069,109	\$ 26,860,891	1.43%	\$ 105
2012	\$ 27,830,000	\$ 2,501,059	\$ 25,328,941	1.35%	\$ 99

Notes:

(1) Does not include certificates of indebtedness.

(2) Population data can be found in the Schedule of Demographic and Economic Statistics.

See accompanying independent auditor's report.

CADDO PARISH COMMISSION

Shreveport, Louisiana

Direct and Overlapping Governmental Activities Debt as of December 31, 2012 (dollars in thousands) (Unaudited)

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable	Estimated Direct and Overlapping Debt
Debt repaid with property taxes			
Caddo Parish School Board	\$ 97,040	100%	\$ 97,040
City of Shreveport	222,800	99%	220,572
Subtotal, overlapping debt			317,612
Parish direct debt			27,830
Total direct and overlapping debt			\$ 345,442

Note: Overlapping debt is computed to demonstrate the total property tax burden on the taxpayers within the Caddo Parish Commission's geographic jurisdiction and the total debt that their property taxes will be expected to repay.

Source: Assessed value data used to estimate applicable percentages provided by the Caddo Parish Tax Assessor. Debt outstanding provided by staff of the separate governmental organizations and their audited financial statements.

See accompanying independent auditor's report.

CADDO PARISH COMMISSION

Shreveport, Louisiana

Legal Debt Margin Information Last Ten Fiscal Years (Unaudited)

	Fiscal Year									
	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Debt limit – 10% of assessed value for any one purpose	\$ 119,076,407	\$ 136,408,218	\$ 140,186,705	\$ 147,308,759	\$ 151,346,063	\$ 170,748,591	\$ 174,288,383	\$ 182,426,158	\$ 188,175,640	\$ 197,493,731
Deduct – amount of debt applicable to debt limit	11,570,000	10,195,000	8,430,000	6,630,000	14,765,000	22,830,000	30,815,000	30,070,000	28,930,000	27,830,000
Legal debt margin	\$ 107,506,407	\$ 126,213,218	\$ 131,756,705	\$ 140,678,759	\$ 136,581,063	\$ 147,918,591	\$ 143,473,383	\$ 152,356,158	\$ 159,245,640	\$ 169,663,731
Total debt applicable to the limit as a percentage of debt limit	9.72%	7.47%	6.01%	4.50%	9.76%	13.37%	17.68%	16.48%	15.37%	14.09%

Legal Debt Margin Calculation for Fiscal Year 2012:

Assessed value	\$1,974,937,310
Debt limit (10% of total assessed value)	197,493,731
Debt applicable to limit:	
General Obligation Bonds	27,830,000
Legal debt margin	<u>\$ 169,663,731</u>

Note: Total debt applicable to limit includes all general obligation bonds payable from assessed property taxes in their original principal amount outstanding. State law allows a maximum 10% of the assessed valuation for bonded debt for any purpose. However, the 10% maximum can be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuations.

CADDO PARISH COMMISSION

Shreveport, Louisiana

Demographic and Economic Statistics Last Ten Fiscal Years (Unaudited)

Fiscal Year	Caddo Parish Population	Caddo Parish Personal Income (in thousands)	Caddo Parish per Capita Personal Income	Parish Unemployment Rate
2003	254,216	\$ 7,233,555	\$ 28,884	7.10%
2004	254,977	\$ 7,626,067	\$ 30,485	6.30%
2005	255,742	\$ 7,870,765	\$ 31,428	6.10%
2006	251,309	\$ 8,128,201	\$ 32,309	3.80%
2007	253,118	\$ 8,387,644	\$ 33,190	4.70%
2008	254,099	\$ 8,501,158	\$ 33,653	5.70%
2009	255,115	\$ 10,337,630	\$ 40,760	7.80%
2010	254,969	\$ 9,804,879	\$ 38,358	7.40%
2011	255,613	\$ 10,490,161	\$ 40,810	7.20%
2012	256,014	(1)	(1)	6.20%

Note:

(1) 2012 data was not available.

Sources: Parish population provided by the Treasurer of the State of Louisiana. Population and personal income for Caddo Parish is provided by the Center for Business Research at Louisiana State University-Shreveport. Parish unemployment rate is provided by the Louisiana Department of Labor.

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana

Principal Employers
for the Years Ended 2012 and 2003
(Unaudited)

	2012			2003		
	Employees	Rank	Percentage of Area Employment	Employees	Rank	Percentage of Area Employment
State of Louisiana	6,654	1	6.10%	8,695	1	8.51%
Caddo Parish School Board	6,101	4	5.59%	6,900	2	6.75%
LSU Health Science Center	6,145	2	5.63%	5,657	3	5.54%
Willis Knighton Health System	6,145	3	5.63%	4,156	4	4.07%
City of Shreveport	2,700	5	2.48%	3,012	5	2.95%
Christus Schumpert Health System	1,800	6	1.65%	2,299	9	2.25%
US Support	1,585	8	1.45%			
Overton Brooks VA Medical Center	1,590	7	1.46%			
Eldorado Resort Casino	1,300	9	1.19%			
Sam's Town Hotel and Casino	1,194	10	1.09%			
General Motors	-		-	2,592	6	2.54%
Hollywood Casino and Hotel	-		-	1,749	10	1.71%
Harrah's Casino and Hotel	-		-	2,300	5	2.25%
Horseshoe Casino	-		-	2,554	7	2.50%
Total	35,214		32.29%	39,914		39.06%

Source: Center for Business Research, Louisiana State University in Shreveport.

See accompanying independent auditor's report.

CADDO PARISH COMMISSION

Shreveport, Louisiana

Full-Time Equivalent Parish Government Employees by Function
Last Ten Fiscal Years
(Unaudited)

Function/Program	Full-time Equivalent Employees as of December 31,									
	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
General Government	25	25	23	24	27	26	29	25	25	25
Criminal Justice	97	93	90	83	85	76	81	85	81	81
Highways and Streets	81	75	76	76	72	76	76	71	76	76
Culture and Recreation	17	15	15	14	13	14	14	15	13	13
Health and Welfare	33	28	29	29	26	29	32	32	31	31
Building Facilities	84	68	69	65	67	65	66	67	68	68
Sanitation	56	55	54	53	55	55	55	53	54	54
Total	393	359	356	344	345	341	353	348	348	348

Source: Caddo Parish Commission.

See accompanying independent auditor's report.

CADDO PARISH COMMISSION
Shreveport, Louisiana

Operating Indicators by Function
Last Ten Fiscal Years
(Unaudited)

Function	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Governmental activities:										
Public works										
Road miles constructed	5.09	3.80	3.39	-	5.84	11.19	7.77	3.62	0.57	0.63
Sanitation										
Refuse collected (tons/month)	1,295	1,356	1,345	1,324	1,354	1,348	1,342	1,340	1,321	1,350
Health and welfare										
Number of ground mosquito control assignments	*	*	1,915	1,261	1,277	1,270	1,827	545	426	1,808
Number of animals handled through the animal shelter	*	*	*	11,571	11,006	9,236	10,159	9,222	9,496	10,509
Culture and recreation										
Number of park pavilion rentals	*	*	*	*	*	*	*	25	32	27
Number of camping ground rentals	1,248	1,456	1,306	1,334	1,450	1,664	1,587	2,434	1,656	1,700
Economic Development										
Number of business licenses issued	1,145	1,268	1,338	1,121	1,338	1,367	1,485	1,457	1,435	1,468
Number of housing assistance clients	136	136	128	110	103	104	92	83	76	68

* data not available.

Source: Various Parish Departments and asset records.

See accompanying independent auditor's report.

CADDO PARISH COMMISSION

Shreveport, Louisiana

Capital Asset Statistics by Function Last Ten Fiscal Years (Unaudited)

Function	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
General government										
Number of general government buildings	7	7	7	7	7	7	7	8	8	8
Public safety										
Number of correctional facilities (adult and juvenile)	2	2	2	2	2	2	2	2	2	2
Public works										
Paved road miles	803	803	803	803	803	803	780	784	785	785
Unpaved road miles	56.42	55.12	48.48	45.27	44.08	43.48	39.08	39.08	39.08	39.08
Number of bridges maintained	176	176	176	176	176	176	175	178	178	178
Number of streetlights maintained	53	54	55	58	58	58	58	58	59	59
Sanitation										
Number of collection compactors	17	17	17	17	17	17	17	17	17	17
Health and welfare										
Number of animal spray trucks	12	12	12	12	12	12	12	11	11	12
Number of mosquito control spray trucks	6	6	6	6	6	6	6	6	8	8
Culture and recreation										
Number of parks	14	14	14	14	14	14	14	14	14	14
Number of boat launches	7	7	7	7	7	7	7	7	7	7
Miles of trails	25	25	25	25	25	25	25	25	25	25
Number of library branches	20	20	20	20	20	20	20	20	20	20
Number of historical markers	2	2	2	2	2	2	2	2	6	6

* data not available.

Source: Various Parish Departments and asset records

See accompanying independent auditor's report.

**CADDO PARISH COMMISSION
Shreveport, Louisiana**

OMB Circular A-133 Report

December 31, 2012

(With Independent Auditor's Reports Thereon)

CADDO PARISH COMMISSION

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**Independent Auditor's Report on Internal Control Over
Financial Reporting and on Compliance And Other Matters
Based on an Audit of Financial Statements Performed
in Accordance With Government Auditing Standards**

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Members of the Caddo Parish Commission
Government Plaza
Shreveport, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to the financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of the Caddo Parish Commission (the Commission), as of and for the year ended December 31, 2012, and the related notes to the financial statements, which collectively comprise the Commission's basic financial statements and have issued our report thereon dated June 28, 2013. Our report includes a reference to other auditors who audited the financial statements of the discretely presented component units, as described in our report on the Commission's financial statements. The report does not include the results of the other auditors' testing of internal control over financial reporting our compliance and other matters that are reported on separately by those auditors

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Commission's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Commission's internal control. Accordingly, we do not express an opinion on the effectiveness of the Commission's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Commission's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of the Commission, in a separate letter dated June 28, 2013.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this report is not suitable for any other purpose. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

CARR, RIGGS & INGRAM, LLC

CARR, RIGGS & INGRAM, LLC

Shreveport, Louisiana
June 28, 2013

**Independent Auditor's Report on Compliance for
Each Major Federal Program and on Internal
Control Over Compliance Required by OMB Circular A-133**

Members of the Caddo Parish Commission
Government Plaza
Shreveport, Louisiana

Report on Compliance for Each Major Program

We have audited the Caddo Parish Commission (the Commission)'s compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the Commission's major federal programs for the year ended December 31, 2012. The Commission's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Commission's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Commission's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Commission's compliance.

Opinion on Each Major Federal Program

In our opinion, the Commission, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2012.

Report on Internal Control Over Compliance

Management of the Commission is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Commission's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on

the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Commission's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Report on the Schedule of Expenditures of Federal Awards Required by OMB Circular A-133

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Commission as of and for the year ended December 31, 2012, and the related notes to the financial statements, which collectively comprise the Commission's basic financial statements. We issued our report thereon dated June 28, 2013, which contained unmodified opinions on those financial statements. Our audit was performed for the purpose of forming opinions on the financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for the purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

Purpose of this Report

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

CARR, RIGGS & INGRAM, LLC

CARR, RIGGS & INGRAM, LLC

Shreveport, Louisiana
June 28, 2013

**Caddo Parish Commission
Schedule of Expenditures of Federal Awards
For the Year Ended December 31, 2012**

Federal Grantor/Pass-through Grantor/Program or Cluster Title	Federal CFDA Number	Grant Number	Total Federal Expenditures
U.S. Department of Agriculture			
Pass-through State Department of Food and Nutrition Service - Food Nutrition Grant	10.553 & 10.555	05-SFS-042	\$ <u>38,189</u>
U.S. Department of Housing and Urban Development			
Section 8 Housing Choice Vouchers	14.871	LA184V003-005	<u>330,681</u>
U.S. Department of Health and Human Services			
Pass-through LA Dept of Health and Hospitals			
Block Grants for Community Mental Health Services	93.958	53456	98,344
Pass-through Louisiana Supreme Court			
Temporary Assistance for Needy Families (TANF) - Drug Court Grant	93.558	N/A	263,966
Pass-through Louisiana Office of Youth Development			
Title IV-E of the Social Security Act - Federal Payments for Foster Care	93.658	643733	156,591
Head Start	93.600	06CH6376/40 & 41	<u>10,939,741</u>
Total U.S. Department of Health and Human Services			<u>11,458,642</u>
U.S. Department of Justice			
Pass-through Louisiana Commission on Law Enforcement			
Juvenile Accountability Block Grants	16.523	A08-8-015 & A09-8-015	<u>49,567</u>
U.S. Department of Homeland Security - Federal Emergency Management Agency			
Pass-through Louisiana Office of Homeland Security & Emergency Preparedness			
Hazard Mitigation Grant – Severe Repetitive Loss Program	97.110	SRL-PJ-06-LA-2010-008	<u>19,177</u>
U.S. Department of Transportation – Federal Highway Administration			
Pass-through Louisiana Department of Transportation and Development			
Alcohol Open Container Requirements/Minimum Penalties for Repeat Offenders for Driving While Intoxicated – Bridge Guardrail Improvements	20.607/20.608	H.006473	234,117
Alcohol Open Container Requirements/Minimum Penalties for Repeat Offenders for Driving While Intoxicated – Signage for Parish Road – Highway Safety Transfer Funds - DOTD	20.607/20.608	H.009291	16,313
Pass-through Louisiana Department of Culture, Recreation & Tourism			
Recreational Trails Program – Multi-Use Trails	20.219	745-09-0005	<u>73,419</u>
Total U.S. Department of Justice			<u>323,849</u>
U.S. Department of Education			
Pass-through Caddo Parish School Board			
Title I Grants to Local Educational Agencies - Basic Grant Program	84.010	N/A	<u>75,588</u>
Total expenditures of federal awards			<u>\$ 12,295,693</u>

See accompanying notes to the schedule of expenditures of federal awards.

Caddo Parish Commission
Notes to the Schedule of Expenditures of Federal Awards
For the Year Ended December 31, 2012

Note 1 – Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of the Caddo Parish Commission (the Commission)'s primary government and is presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the financial statements.

Note 2 – Subrecipients

Of the federal expenditures presented in the schedule, the Commission provided federal awards to subrecipients as follows:

<u>Program title</u>	<u>Federal CFDA Number</u>	<u>Amount provided to subrecipients</u>
Head Start	93.600	\$10,939,741

**Caddo Parish Commission
Schedule of Findings and Questioned Costs
For the Year Ended December 31, 2012**

Section I - Summary of Auditor's Results

A. Primary Government Financial Statement Audit

1. Type of auditor's report issued on the basic financial statements: **Unmodified**
2. Internal control over financial reporting:
 - Material weaknesses identified? **No**
 - Significant deficiencies identified? **No**
3. Noncompliance material to the basic financial statements noted? **No**
4. A separate management letter was issued on June 28, 2013.

B. Audit of Federal Awards

1. Type of auditor's report issued on compliance for major programs: **Unmodified**
2. Internal control over major programs:
 - Material weaknesses identified? **No**
 - Significant deficiencies identified? **No**
3. Any audit findings disclosed that are required to be reported in accordance with section 510(a) of OMB Circular A-133? **No**
4. Any instances of material noncompliance in major programs disclosed during the audit?
No
5. Identification of major programs:

Name of federal program or cluster
United States Department of Health and Human Services (DHHS) – Head Start Cluster

CFDA Number
93.600 – Head Start
6. The dollar threshold used to identify Type A programs: **\$368,871**
7. Auditee qualified as a low-risk auditee under section 530 of OMB Circular A-133: **Yes**

Section II – Financial Statement Findings Reported in Accordance with *Governmental Auditing Standards*

Current Year Findings and Responses

None

Prior Year Findings and Responses

None

Section III – Federal Award Findings and Responses

Current Year Findings and Responses

None

Prior Year Findings and Responses

None

Management Letter

Members of the Caddo Parish Commission
Government Plaza
Shreveport, Louisiana

We have audited the financial statements of the governmental activities, the proprietary funds, the aggregate discretely presented component units, each major fund, the fiduciary funds, and the aggregate remaining fund information of the Caddo Parish Commission (the Commission) for the year ended December 31, 2012, and the related notes to the financial statements, which collectively comprise the Commission's basic financial statements, and have issued our report thereon dated June 28, 2013. Our report includes a reference to other auditors who audited the financial statements of the discretely presented component units, as described in our report on the Commission's financial statements. The report does not include the results of the other auditors' testing of internal control over financial reporting our compliance and other matters that are reported on separately by those auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and the provisions of OMB Circular A133.

As a part of our examination, we have issued our report on the financial statements, dated June 28, 2013, and our report on internal control and compliance with laws, regulations, contracts, and grants, dated June 28, 2013.

During the course of our examination, we became aware of the following matters which represent immaterial deviations of compliance or suggestions for improved internal controls.

2012-1 Library Fund Accrued Liabilities, Accounts Payable, Deferred Taxes and Fixed Assets

Year of Origination – December 31, 2012

Observations:

We noted, during our testwork, there were significant accounting errors made in the general ledger of the Library Fund, as follows:

- In order to perform audit testwork, a detail of accounts payable and accrued liabilities was requested. During the generation of these reports, the City of Shreveport Accountant for the Library Fund noted that she erroneously recorded an accrual twice. This overstated liabilities and expenses by \$15,678.
- It was noted that a payroll accrual was not recorded at year end. The payroll accrual should have been for a complete payroll of \$116,407 plus two additional days of \$34,780. The \$116,407 was properly recorded to payroll expense but recorded to cash instead of a liability. In addition, the two additional days of accrued salaries were not recorded at all. These errors resulted in understated cash of \$116,407, understated accrued liabilities of \$151,187, and understated expenses of \$34,780. Adjusting and reclassifying entries were made to correct these errors.
- It was noted that an invoice in the amount of \$17,955 for a 2013 expense was improperly included in the accounts payable detail at year end. An entry was proposed to reverse this accrued liability, which was passed by the client.

- The deferred taxes reconciliation was found to be incorrect during testwork performed. Further investigation by the accountant revealed that an entry was recorded backwards, which had to be reversed and corrected. This caused property taxes receivable and property tax revenue to be understated by \$425,757.
- The equipment balance at December 31, 2012, per the fixed asset roll-forward did not tie to the supporting "Capital Assets Report – by Source". It was noted that there were two assets on the current year report, totaling \$35,801, that were not in the prior year balance or current year acquisitions, yet were included in the balance at year end. Further investigation revealed that they were incorrectly identified in the system as 2011 acquisitions due to a system glitch that has been reported to the City of Shreveport IT department.

Recommendation:

We recommend one of two options to help prevent errors:

- Implement procedures requiring a detailed review of the financial statement information provided by the City of Shreveport. The general ledger accounting and fixed assets accounting for the Library Fund should be reviewed by either a City of Shreveport supervisor or a Caddo Parish Commission Department of Finance supervisor; or
- Bring recording of the accounting information and generation of the financial statement information related to the Library Fund under the control of the Caddo Parish Commission Department of Finance and subject to the same controls and procedures as the other funds.

Views of responsible officials and corrective actions:

The City of Shreveport's accounting department is responsible for all accounting functions for the Shreve Memorial Library. The Commission will work with the library's board and the Director of Finance for the City to develop policies and procedures to ensure accurate financial reporting for the library.

2012-2 Louisiana Public Bid Law

Year of Origination – December 31, 2012

Observations:

We noted, during our testing of compliance with the Louisiana Public Bid Law, that on four capital project bids tested, the Commission did not obtain the "attestation of compliance with the Louisiana Public Bid Law and Louisiana Revised Statute 38:2212.10, regarding employee status verification for public works contracts awarded" from the successful bidder who was awarded the project. Louisiana Revised Statute 38:2212.10 states "*A private employer shall not bid or otherwise contract with a public entity for the physical performance of services within the state of Louisiana unless private employer verifies in a sworn affidavit attesting to both of the following: (1) The private employer is registered and participates in a status verification system to verify that all employees in the state of Louisiana are legal citizens of the United States or are legal aliens. (2) The private employer shall continue, during the term of the contract, to utilize a status verification system to verify the legal status of all new employees in the state of Louisiana. (3) The private employer shall require all subcontractors to submit to the employer a sworn affidavit verifying compliance with Paragraphs (1) and (2) of this subsection.*" The Louisiana Legislative Auditor has taken the position that the public entity has an implicit duty to ensure compliance with the law and to ensure the proper attestations are submitted to them.

Recommendation:

We recommend that the Commission implement a policy or procedure to ensure the attestation required by Louisiana Revised Statute 38:2212.10 is obtained from the bidder awarded any public works contracts within 10 days after the bid is opened. The submission of the attestation may be part of the bid process or a separate form provided by the Commission to the winning bidder upon notification they were awarded the bid to be completed and returned. The documentation certifying compliance would then be maintained in the bid file.

Views of responsible officials and corrective actions:

The Commission is aware of the implicit requirement to obtain and maintain the attestation documents for compliance with Louisiana Revised Statute 38:2212. To ensure that all attestation documents are received and filed within the required timeframe, the Commission will include the attestation as part of the bid process. Also, we have developed a Bid File Check List that will be placed in all bid folders to ensure that all the proper documents are included. This check list will be reviewed and approved by the Purchasing Manager.

We recommend management address the foregoing issues as an improvement to operations and the administration of public programs. We are available to further explain the suggestion or help implement the recommendation.

This report is intended solely for the information and use of the Members of the Commission, management, others within the Commission, the Louisiana Legislative Auditor, federal awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

CARR, RIGGS & INGRAM, LLC

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Shreveport, Louisiana
June 28, 2013